

BOARD OF TRUSTEES
April 8, 2026

PRESENT: Trustees Beckett, Billings, Cabral, Davis, DiPalma, Kezer, Lampassi, Lancome and Morales (chair)

Also participating at the meeting were President Keenan and Board Secretary Montague

ABSENT: Immerman

The Board of Trustees met in accordance with the General Laws of the Commonwealth of Massachusetts, Chapter 30A, Chapter 2 of the Acts of 2025 An Act Extending Certain Covid-19 Measures Adopted During the State of Emergency which, among other things, extends the expiration of the provisions pertaining to the Open Meeting Law to 2027. All votes were taken by roll call.

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I. CALL TO ORDER - Chair Morales having a quorum of the members present called the meeting to order and provided an agenda overview.

Call to Order

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II. COMMITTEE ACTIONS:

Finance & Facilities - Trustee Kezer presented the committee’s first recommended motion concerning the FY27 Fees. Trustee Kezer explained that at the committee’s last meeting Vice President Lopez gave a thorough explanation of the FY27 budget development and the fee structure. There was also extensive discussion at the committee level.

Committee Actions:

Finance & Facilities

FY27 Fees

Hearing no further discussion, Trustee Lancome moved the motion and Trustee Lampassi seconded the motion. Upon a roll call it was,

VOTED: **The Board of Trustees of Salem State University hereby approves the tuition and mandatory fee rates for undergraduate day, continuing education, and graduate programs, as specified in Exhibit 1. These rates will be effective from the Fall term of the 2026-2027 academic year through Summer 2027. The University recommends a 3% blended increase in tuition and mandatory fees for Undergraduate Day, Continuing Education, and price groups 1 and 2 within the School of Graduate Studies. No increase is recommended for tuition and mandatory fees for price group 3 in the School of Graduate**

Studies. The President and designated university officers are authorized to undertake all actions necessary to implement this decision. (See attached)

Voting in the affirmative:	Beckett, Billings, Cabral, Davis, Kezer, Lampassi, Lancome and Morales (chair)
Voting in the negative:	None
Absent:	Immerman

Trustee Kezer then moved onto the Finance and Facilities second motion which pertained to financing for BOLD. Trustee Kezer reported that the Board’s May 21, 2025 motion approving the financing strategy included language linking debt service to a segregated investment portfolio and a dedicated supplementary cash reserve, which has since been identified as creating a technical issue under IRS tax-exempt bond regulations.

Trustee Kezer explained that, because the bonds are expected to be issued on a tax-exempt basis, establishing dedicated investment or reserve accounts for debt service would constitute a prohibited “sinking fund.”

Trustee Kezer noted that retaining such dedicated accounts would require either issuance of taxable bonds (estimated to increase interest costs by approximately \$6–\$7 million over the term) or rebate of excess earnings to the federal government to preserve tax-exempt status.

Trustee Kezer stated that the corrective action is to delink any university investments and cash reserves from bond debt service. The university will continue to hold investments and reserves for general institutional purposes, will not be required to liquidate or alter existing accounts, and will amend account names to remove references to Project BOLD.

Hearing no further discussion, Trustee Morales moved the motion and Trustee Lancome seconded the motion. Upon a roll call it was,

VOTED: The Board of Trustees of Salem State University authorizes the university to authorize the Massachusetts State College Building Authority (MSCBA) to issue 30-year bonds for the SSU BOLD capital project, with approximately \$27.3 million project costs to be funded by bond proceeds. Notwithstanding the prior Board of Trustees vote dated May 21, 2025 authorizing this action, and any prior discussions on this topic, SSU will not set aside any funds specifically for the purpose of paying debt service on the bonds and all investments of the university are held for the general purposes of the institution. All debt service on the bonds will be paid from general revenues of the university and from no segregated investments or other dedicated sources. The university projects that it has and will have sufficient funds available to pay this debt service when due and that the university will not raise student fees to service the BOLD bond debt.

*SSU BOLD
Financing*

This motion takes into consideration the information provided through this document and attachments and tax regulations related to the issuance by MSCBA of its bonds. MSCBA’s bond issuance is anticipated to occur in the period March - April 2026 and carry a true interest cost of approximately 5%. (See attached)

Voting in the affirmative: Beckett, Billings, Cabral, Davis, DiPalma, Kezer, Lampassi, Lancome and Morales (chair)

Voting in the negative: None

Absent: Immerman

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Risk Management & Audit – Trustee Davis presented the Risk Management and Audit Committee’s action which was to approve the selection of the auditor firm for the audits relative to FY26 through FY28.

Hearing no further discussion, Trustee Kezer moved the motion and Trustee Cabral seconded the motion. Upon a roll call it was,

VOTED: The Board of Trustees of Salem State University hereby approves both the appointment of Withum to perform audit services for FY2026 through FY2028 and the related fees. The cost for FY2026 will be:

- **\$91,900 for the financial statement & single audit**
- **\$8,600 for each major program (for the federal audit)**
- **\$11,300 for the Massachusetts Office of Financial Student Aid (MOFSA) audit**

Subsequent years’ costs will be increased by 4%.

Voting in the affirmative: Beckett, Billings, Cabral, Davis, DiPalma, Kezer, Lampassi, Lancome and Morales (chair)

Voting in the negative: None

Absent: Immerman

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Risk Management & Audit – Appointment of Auditor Withum and fees FY26-FY28

III. FACULTY FOCUS

Chair Morales introduced the Faculty Focus segment and extended a warm welcome to Professors JP James and Nisreen Bhnan, Marketing and Decision Sciences, Bertolon School to discuss experiential learning which is such a large part of the strategic plan.

Professor James presented an overview of experiential learning initiatives in the Bertolon School and the importance of bridging academic instruction with practical, real-world experiences sought by employers. He reported on his involvement with the Bertolon School Student Success and Engagement Committee for approximately 4–5 years, working with school leadership to expand student access to applied learning opportunities. He noted the committee’s goals of increasing student engagement and ensuring students complete at least one internship prior to graduation; indicated the committee tracks related data to inform decision-making. Professor James described experiential-learning approaches used across business disciplines (including marketing, accounting, finance, and management), such as simulations, project-based coursework, and guest speakers. He highlighted the upcoming Bertolon School business pitch competition (Shark Tank–style) as a key engagement activity. A preliminary analysis of graduate outcomes (2015–2025) examining the relationship among GPA, time to degree, and student engagement, including both internal engagement (campus events/activities) and external engagement (internships). Professor James reported that higher engagement—particularly participation in internships and a combination of internal and external engagement—correlated with reduced time to graduation and improved readiness through real-world experience; noted analysis is ongoing.

Dr. Bhnan reported on experiential learning implementation in the Bertolon School, noting 22 years of teaching experience and observing increased faculty adoption over time. She described a Spring 2025 Principles of Marketing class project (primarily first and second year students) developed with support from Executive-in-Residence Brent Wilkinson and noted a partnership with alumnus Mike DeMarco (owner, DeMarco Watches); DeMarco visited class for an overview and Q&A and met with student teams individually outside of class early in the semester to support their work.

Dr. Bhnan summarized that the assignment consisted of student teams who created a simplified marketing-plan brief for DeMarco Watches and presented recommendations to a review panel.

The outcomes were higher engagement, attendance, and participation; presentations were judged by Mike DeMarco, Brent Wilkinson, and Don White (BSP), and characterized as well researched and creatively presented. Follow-up results included : several student recommendations including social media, website redesign, product design/colors have since been implemented by DeMarco Watches.

Dr. Bhnan indicated an intent to repeat the project and expand partnerships with additional alumni entrepreneurs and emphasized that practitioner engagement reinforces learning beyond faculty instruction.

*Faculty
Focus –
Professors
JP James
and Nisreen
Bahnan*

The trustees enjoyed a dialogue with the professors and had several questions. Chair Morales concluded the segment by reminding participants of the Business Pitch Competition on April 9th.

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IV. STUDENT FOCUS – Next Chair Morales introduced Roberto Pauleus '26, a senior accounting major, to provide remarks during the Student Focus segment.

*Student Focus-
Roberto
Pauleus '26*

Roberto Pauleus expressed appreciation for the opportunity to address the Board and shared that he is a senior business student majoring in accounting who plans to graduate in May; he noted that he transferred from UMass Lowell during a challenging period and credited Salem State University—particularly the Bertolon School—for providing strong support and resources that helped him re-engage academically. He described early guidance to complete resume-building work as a turning point and commended staff for advising him on steps to progress through the business program.

Roberto highlighted the value of hands-on experiences, including a visit to NASDAQ in New York that supported professional exposure and peer connection. He also noted completing Bloomberg certification and encouraged increased student utilization of the Bloomberg terminals beyond required assignments. Roberto emphasized the importance of involvement outside the classroom, citing his participation in the Brotherhood as key to building confidence, community, and leadership skills. He further recognized ongoing career-development communications and opportunities shared by Don White, including internship and job information, and reported that he is currently completing an internship. Roberto concluded that his engagement on- and off-campus, combined with access to resources and supportive student organizations, has been central to his success and reinforced the importance of participation beyond attending classes.

The trustees commended Roberto's academic accomplishments, his work with the Brotherhood and support to the community.

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V. CHAIR'S REPORT-

Chair Morales reminded trustees that Commencement will take place in May (Friday, May 15 and Saturday, May 16) and encouraged trustees to attend; Secretary Montague will contact trustees regarding availability. Chair Morales then highlighted student and advisor engagement during spring break, including a long-standing (approximately 20-year) service trip led by advisors Bruce Perry and Rita Colucci in partnership with organizations such as Habitat for Humanity and St. Bernard Parish to support home rebuilding, renovations, and disaster recovery in communities impacted by events such as Hurricane Katrina; she reported approximately 450 students have participated and noted support from the Student Government Association and a grant from the Alumni

Foundation, and that some participants pursue service-related paths (e.g., AmeriCorps) following graduation. Chair Morales also highlighted the “Closer to Home” alternative spring break program through the Frederick E. Berry Institute of Politics, focused on civic engagement in Boston through meetings with policymakers, lobbyists, and activists and learning about the legislative process and key social issues via simulations, discussions, and career panels; she reported 13 students participated this year. Chair Morales concluded by noting that the Student Navigation Center hosted its first financial literacy workshop in recognition of Financial Literacy Month (April), with a session focused on investing for beginners; she reported 56 students registered and thanked Laura DiCiara and President Keenan for leadership and coordination supporting financial literacy programming. Chair Morales then invited President Keenan to present his report and additional remarks.

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VI. PRESIDENT’S REPORT -

President Keenan presented his report, noting the following updates:

- Provided an update on BOLD capital projects: Meier Hall (steel work nearing completion; preparing to pour floors); Harrington (brick/masonry exterior work continuing and interior work progressing); Decarbonization project (previously behind schedule but expected to make up time in spring); and evaluation of whether to incorporate courtyard accessibility improvements into BOLD work while the area is excavated, or to begin preparatory work for Sullivan.
- Reported on St. Patrick’s Day Naples alumni events, including dinner/show, lunch with President Meservey and former Chair Mattera, a boat cruise, and a parade.
- Shared highlights from a recent SGA meeting, including discussion of 120-degree issues, the BRIGHT Act (no impact on student fees), and ICE-related topics.
- Updated trustees on MSCA labor contract status, noting the contract has been settled and the University is working on funding (including a Fair Share supplement), with funding expiring at the end of the calendar year.
- Provided Massachusetts budget updates: House budget expected in the next couple of weeks; FY26 revenues running ahead of projections through March 2026 (approximately \$653 million, or 2.2%, ahead of budget), with April expected to be strong based on prior-year stock market performance; FY27 Governor’s budget viewed as a solid starting point, with continued work anticipated with House and Senate on potential deficiencies (e.g., funding formula, internship incentive); Senate action expected in May; Fair Share revenues expected to be strong this year given capital gains/market performance, with greater uncertainty next year and a recommendation to remain conservative in projected investment returns.
- Highlighted Accepted Students Day (March 28) as a particularly successful event (standing-room-only, occurring on the same day as many state competitors) and thanked VP Galinski and campus partners across Admissions, Financial Aid, Facilities, faculty, and staff for execution.

- Noted it remains early in the cycle, but deposits are up to date (approximately 100 students, or 20%).
- Noted the University is entering the spring celebration season through Commencement and that he expects to attend events frequently through the Commencement period.
- Announced plans to host a 6th Congressional District debate in June; all candidates will be invited, including Trustee Belsito; Allison King will moderate.
- Noted an upcoming series announcement remains to be determined.

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VII. SSU COMMUNITY FORUM & CAMPUS EVENTS - This segment was inadvertently skipped.

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VIII. CONSENT AGENDA – Chair Morales read the items contained on the Consent Agenda and asked for any objections or modifications.

Chair Morales asked if there were any additional edits and hearing none, called for a motion to accept the minutes.

Trustee Lancome moved the motion and Trustee DiPalma seconded. Upon a roll call vote it was,

VOTED: To approve the Consent Agenda of April 8, 2026 (See attached list).

Voting in the affirmative: Beckett, Billings, Cabral, Davis, DiPalma, Kezer, Lampassi, Lancome and Morales (chair)

Voting in the negative: None

Absent: Immerman

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IX ADJOURNMENT – There being no further business to come before the Board and on a motion made by Trustee Billings and seconded by Trustee Lancome, it was unanimously,

VOTED: To adjourn.

*SSU
Community
Forum &
Campus
Events*

*Consent
Agenda*

Adjournment

Voting in the affirmative: Beckett, Billings, Cabral, Davis, DiPalma,
Kezer, Lampassi, Lancome and Morales
(chair)
Voting in the negative: None
Absent: Immerman

Chair Morales noted the missed Community Forum Segment and Vice Chair Lampassi asked the participants to check the website for upcoming events.

Respectfully submitted,

A handwritten signature in blue ink that reads "John W. Keenan". The signature is written in a cursive style with a large initial "J".

John Keenan
President

A handwritten signature in black ink that reads "Lynne Montague". The signature is written in a cursive style.

Lynne Montague
Secretary to the Board of Trustees

Consent Agenda of April 8, 2026

Consent Agenda Items

Minutes and reports for approval:

Board of Trustees – February 4, 2026

Advancement – March 25, 2026

Finance & Facilities – March 25, 2026

Risk Management & Audit – March 25, 2026

Academic Affairs & Student Life – March 25, 2026

REQUEST FOR TRUSTEE ACTION

Date: March 25, 2026
To: Board of Trustees
From: Finance & Facilities Committee
Subject: FY2027 University Tuition and Fees
Requested Action: Approval

MOTION

The Finance and Facilities Committee hereby recommends that the Board of Trustees approve the following motion pertaining to university tuition and fees for FY2027.

Recommended Motion

The Board of Trustees of Salem State University hereby approves the tuition and mandatory fee rates for undergraduate day, continuing education, and graduate programs, as specified in Exhibit 1. These rates will be effective from the Fall term of the 2026-2027 academic year through Summer 2027. The University recommends a 3% blended increase in tuition and mandatory fees for Undergraduate Day, Continuing Education, and price groups 1 and 2 within the School of Graduate Studies. No increase is recommended for tuition and mandatory fees for price group 3 in the School of Graduate Studies. The President and designated university officers are authorized to undertake all actions necessary to implement this decision.

Committee Assigned: Finance & Facilities

Committee Action: Approved

Date of Action: March 25, 2026

Trustee Action: Approved

Trustee Approval Date: April 8, 2026

Effective Date: April 8, 2026

Signed: *Lynne Montague*
Lynne Montague (Apr 9, 2026 10:19:08 EDT)

Title: Secretary, Board of Trustees

Date: April 9, 2026

Undergraduate Day and Evening (SCPS) Student Charges

**Schedule of Student Charges
2026-2027 Academic Year**

UnderGrad - Fall/Spring

IN-STATE	Fall 2026		Spring 2027		Academic Year Full-Time
	Per Credit	Full-Time	Per Credit	Full-Time	
Day Undergraduate					
Tuition					
In-State ²	\$37.92	\$455.04	\$37.92	\$455.04	\$910.08
University Fee					
Course Fee	\$482.28	\$5,787.36	\$482.28	\$5,787.36	\$11,574.72
Capital Improvement Fee	\$20.50	\$246.00	\$20.50	\$246.00	\$492.00
SGA Fee	\$4.70	\$56.40	\$4.70	\$56.40	\$112.80
Total Tuition and Fees					
In-State	\$545.40	\$6,544.80	\$545.40	\$6,544.80	\$13,089.60

Evening Undergraduate (SCPS)					
Tuition					
In-State	\$115.00		\$115.00		
Fees					
Course Fee	\$338.50		\$338.50		
Capital Improvement Fee	\$20.50		\$20.50		
SGA Fee	\$4.70		\$4.70		
Total Tuition and Fees	\$478.70		\$478.70		
In-State					

OUT-OF-STATE	Fall 2026		Spring 2027		Academic Year Full-Time
	Per Credit	Full-Time	Per Credit	Full-Time	
Day Undergraduate					
Tuition					
Out-of-State	\$293.75	\$3,525.00	\$293.75	\$3,525.00	\$7,050.00
Fees					
University Fee ¹	\$544.35	\$6,532.20	\$544.35	\$6,532.20	\$13,064.40
Capital Improvement Fee	\$20.50	\$246.00	\$20.50	\$246.00	\$492.00
SGA Fee	\$4.70	\$56.40	\$4.70	\$56.40	\$112.80
Total Tuition and Fees					
Out-of-State	\$863.30	\$10,359.60	\$863.30	\$10,359.60	\$20,719.20

Evening Undergraduate (SCPS)					
Tuition					
Out-of-State	\$285.00		\$285.00		
Fees					
Course Fee	\$168.50		\$168.50		
Capital Improvement Fee	\$20.50		\$20.50		
SGA Fee	\$4.70		\$4.70		
Total Tuition and Fees	\$478.70		\$478.70		
Out-of-State					

New England Regional Program	Fall 2026		Spring 2027		Academic Year Full-Time
	Per Credit	Full-Time	Per Credit	Full-Time	
Day Undergraduate					
Tuition					
In-State ²	\$56.88	\$682.50	\$56.88	\$682.50	\$1,365.00
Fees					
University Fee ¹	\$544.35	\$6,532.20	\$544.35	\$6,532.20	\$13,064.40
Capital Improvement Fee	\$20.50	\$246.00	\$20.50	\$246.00	\$492.00
SGA Fee	\$4.70	\$56.40	\$4.70	\$56.40	\$112.80
Total Tuition and Fees					
NEBHE	\$626.43	\$7,517.10	\$626.43	\$7,517.10	\$15,034.20

All charges are subject to change.

**Schedule of Student Charges
2026-2027 Academic Year**

Summer

IN-STATE	Summer 2026		Summer 2027	
	Per Credit	Full-Time	Per Credit	Full-Time
Undergraduate (SCPS)				
Tuition				
In-State	\$115.00		\$115.00	
University Fee				
Course Fee	\$250.00		\$260.50	
Capital Improvement Fee	\$19.50		\$20.50	
Total Tuition and Fees				
In-State	\$384.50		\$396.00	

OUT-OF-STATE	Summer 2026		Summer 2027	
	Per Credit	Full-Time	Per Credit	Full-Time
Undergraduate (SCPS)				
Tuition				
Out-of-State	\$250.00		\$250.00	
Fees				
Course Fee	\$257.70		\$125.50	
Capital Improvement Fee	\$19.50		\$20.50	
Total Tuition and Fees				
Out-of-State	\$527.20		\$396.00	

All charges are subject to change.

Schedule of Student Charges 2026-2027 Academic Year

	Fall 2026 Full-Time	Spring 2027 Full-Time	Academic Year Full-Time
Housing ³			
Bowditch - Premium Single	\$6,792.50	\$6,792.50	\$13,585.00
Bowditch - Double	\$5,478.50	\$5,478.50	\$10,957.00
Peabody - Premium Single	\$6,792.50	\$6,792.50	\$13,585.00
Peabody - Double	\$5,478.50	\$5,478.50	\$10,957.00
Marsh Hall - Double	\$6,099.50	\$6,099.50	\$12,199.00
Marsh Hall - Premium Single	\$7,460.00	\$7,460.00	\$14,920.00
Forten Hall - Single	\$6,517.50	\$6,517.50	\$13,035.00
Forten Hall - Suite Single	\$6,517.50	\$6,517.50	\$13,035.00
Forten Hall - Double	\$6,233.50	\$6,233.50	\$12,467.00
Forten Hall - Suite Double	\$6,374.00	\$6,374.00	\$12,748.00
Atlantic Hall- Double	\$6,783.50	\$6,783.50	\$13,567.00
Atlantic Hall - Single	\$7,258.50	\$7,258.50	\$14,517.00
Fall (Thanksgiving) Break Housing			\$135.00
Winter Break Housing			\$813.00
Spring Break Housing			\$225.00
Summer Housing - Summer I			\$1,486.00
Summer Housing - Summer II			\$1,783.00
Summer Housing - Full Summer			\$3,268.00
Early Move In Housing - Prorated per Day			\$34.00/Day
Meal Plans ⁴			
All Access Plan - 7 Day Silver Plan	\$2,613.00	\$2,613.00	\$5,226.00
All Access Plan - 7 Day Gold Plan	\$2,733.00	\$2,733.00	\$5,466.00
All Access Plan - 7 Day Platinum Plan	\$2,898.00	\$2,898.00	\$5,796.00
Block Plan 1 - 45 meals	\$520.00	\$520.00	\$1,040.00
Block Plan 2 - 90 meals	\$1,077.00	\$1,077.00	\$2,154.00
Fall Break Plan			\$146.00
Winter Break Plan			\$910.00
Spring Break			\$291.00
Summer 2026			
Summer Meal Plan - All Summer All Access			\$3,045.00
Summer Meal Plan - Summer 1 All Access			\$1,392.00
Summer Meal Plan - Summer 2 All Access			\$1,508.00
Early Move In: (proratable at \$36.40/Day)			\$36.40
Application Fees			
Undergraduate Admissions			\$50.00
Matriculation Fee - New Students (one-time)			\$275.00
Late Fees			
Late Application for Undergraduate Degree			\$50.00
Late Payment (tuition and fees)			\$50.00/month
Miscellaneous Fees			
Payment Plans (enrollment fee for TN)			\$40.00 per semester
Non-Credit Course Fee			Varies
Institute Fee (winter session/summer)			\$100.00/per institute
Hard copy of Transcript /Green Fee			\$6.00
Day School Nursing Resource Center Fee			\$100.00 per course
Not Sufficient Funds (NSF) Check Fee			\$25.00 per occurrence
Health Insurance -- (waivable) ⁶			TBD
Dorm Damage Deposit (Resident Students Only)			\$50.00
Dorm Damage Fees			Varies
Housing Cancellation Fee			\$250.00
Liability Insurance for Criminal Justice, Nursing, OT, Mental Health Counseling, and Athletic Training			Varies

All charges are subject to change.

Schedule of Student Charges 2026-2027 Academic Year

Mass PIRG Fee (waivable each semester) ⁵	\$10.00	\$10.00	\$20.00
Records Fee-for non-matriculated students	\$10.00	\$10.00	\$20.00
Differential Fees for Undergraduate Programs			
Art + Design ⁸	\$125.00	\$125.00	\$250.00
Biology ⁷	\$250.00	\$250.00	\$500.00
Business ⁹	\$250.00	\$250.00	\$500.00
Chemistry and Physics ⁸	\$250.00	\$250.00	\$500.00
Computer Science ¹⁰	\$250.00	\$250.00	\$500.00
Education ¹⁰	\$125.00	\$125.00	\$250.00
Geography and Sustainability ¹⁰	\$250.00	\$250.00	\$500.00
Geological Science ¹⁰	\$250.00	\$250.00	\$500.00
Nursing ⁷	\$500.00	\$500.00	\$1,000.00
Theatre and Speech Communication (BA and	\$125.00	\$125.00	\$250.00
Cohort Based Program Cost			
Accelerated 2nd Degree for BSN Summer (2025-2027) Cohort per credit ¹¹			\$655.00
Parking Fees			
Resident Parking (Atlantic and Peabody lots)	\$315.00	\$315.00	\$630.00
Resident Parking (Marsh lot)	\$184.00	\$184.00	\$368.00
Commuter Parking	\$86.50	\$86.50	\$173.00
Parking Fines			
Various violations		\$20.00 - \$200.00 per violation	
Violation Appeal Fee if appeal not granted			\$5.00 per violation

All charges are subject to change.

NOTES FOR FY2027

- 1 The University Fee represents the fee anticipated for 2026-2027. Fees may change by action of the Board of Trustees.
- 2 The New England Regional program enables New England residents to enroll at Salem State University at a reduced out-of-state rate.
- 3 Housing rates include (1) \$20 per semester/\$40 per year Residence Hall Association Fee for all residence halls; and (2) \$380 per semester/\$760 per year Technology/Student Fee.

4 Meal Plans

The **All Access Plan 7-Day Silver Plan** will be the minimum required plan for students living in Peabody, Bowditch, Marsh or Forten Hall. Meal plan rates are proposed and may be changed based on the dining vendor budget process.

Plan Name	Board Meals	Guest Meals	Dining Dollars	Clipper Cash	Cost per Semester
7 Day Silver Plan	Unlimited	3	\$ 100	\$ 50	\$ 2,613.00
7 Day Gold Plan	Unlimited	6	\$ 210	\$ 100	\$ 2,733.00
7 Day Platinum Plan	Unlimited	8	\$ 330	\$ 150	\$ 2,898.00

Block Plan 1 will be the minimum required plan for all students living in Atlantic Hall.

Plan Name	Board Meals	Guest Meals	Dining Dollars	Clipper Cash	Cost per Semester
Block Plan 1	45	0	\$ 130	\$ 25	\$ 520.00
Block Plan 2	90	0	\$ 310	\$ 50	\$ 1,077.00

Summer Meal Plans are paid in one lump sum for various meal plan options for the summer.

- 5 Charged for all day students each semester. Student may opt out and have fee waived on line.
- 6 Charged for all students enrolled in at least 75 percent of a full-time course load. Student may opt out and have fees waived if covered by other health insurance. Rate is pro-ratable.
- 7 Annual additional fees beginning with academic year 2016-17 entrants to program (incoming or transfers).
- 8 Annual additional fees beginning with academic year 2017-18 entrants to program (incoming or transfers).
- 9 Annual additional fees beginning with academic year 2019-20 entrants to program (incoming or transfers).
- 10 Annual additional fees beginning with academic year 2022-23 entrants to program (incoming or transfers).
- 11 Accelerated 2nd Degree for Bachelor of Science, Nursing (BSN) is a cohort-based program. ABSN cohorts enter in the summer. The fee is \$655 per credit.

All charges are subject to change.

**Schedule of Student Charges
2026-2027 Academic Year**

Undergraduate Evening (SCPS) Additional Fees	
<u>Course Fees</u>	
Lab Fees	\$25-\$500 per course
Clinical Fees	\$15-\$100 per course
Institutes (winter session/summer)	\$100 per course
Non-credit course fee	Varies depending on course
Social Work Field Service Fee	\$125 per course
ESL Courses	Varies depending on course
Geology & Geological Sciences Field Fee	Varies depending on course
<u>Application Fees</u>	
SCPS Admissions	\$50.00
Matriculation Fee (one-time)	\$275.00
<u>Miscellaneous Fees</u>	
Payment plans (enrollment fee for TN)	\$40/semester
Records Fee for Non-Matriculated Students	\$10/semester
Hard copy of Transcript /Green Fee	\$6.00
Prior Learning Assessment Fee	\$100 per Credit
Health Insurance -- (waivable) ⁶	TBD
Health Counseling, and Athletic Training	Varies
Not Sufficient Funds (NSF) Check Fee	\$25.00 per occurrence
<u>Late Fees</u>	
Late application for degree	\$50
Late Payment (tuition and fees)	\$50/month
<u>Parking Fees and Fines</u>	
Commuter Parking	\$86.50/semester
Various Violations	\$20-\$200 per violation
Violation Appeal Fee if appeal not granted	\$5 per violation

All charges are subject to change.

Graduate School Student Charges

**Schedule of Student Charges
2026-2027 Academic Year**

Grad School - Fall/Spring/ Summer

IN-STATE	Fall 2026	Spring 2027	Summer 2027	
	Per Credit	Per Credit	Per Credit	
Graduate - Price Group 1				
Tuition				
In-State	\$140.00	\$140.00	\$140.00	
Fees				
Course Fee	\$332.10	\$332.10	\$332.10	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
In-State	\$492.60	\$492.60	\$492.60	
Graduate - Price Group 2				
Tuition				
In-State	\$140.00	\$140.00	\$140.00	
Fees				
Course Fee	\$385.10	\$385.10	\$385.10	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
In-State	\$545.60	\$545.60	\$545.60	
Graduate - Price Group 3				
Tuition				
In-State	\$140.00	\$140.00	\$140.00	
Fees				
Course Fee	\$438.50	\$438.50	\$438.50	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
In-State	\$599.00	\$599.00	\$599.00	

All charges are subject to change

**Schedule of Student Charges
2026-2027 Academic Year**

Grad School - Fall/Spring/ Summer

OUT-OF-STATE	Fall 2026	Spring 2027	Summer 2027	
	Per Credit	Per Credit	Per Credit	
Graduate - Price Group 1				
Tuition				
Out-of-State	\$230.00	\$230.00	\$230.00	
Fees				
Course Fee	\$343.00	\$343.00	\$343.00	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
Out-of-State	\$593.50	\$593.50	\$593.50	

Graduate - Price Group 2				
Tuition				
Out-of State	\$230.00	\$230.00	\$230.00	
Fees				
Course Fee	\$395.90	\$395.90	\$395.90	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
Out-of-State	\$646.40	\$646.40	\$646.40	

Graduate - Price Group 3				
Tuition				
Out-of-State	\$230.00	\$230.00	\$230.00	
Fees				
Course Fee	\$446.00	\$446.00	\$446.00	
Capital Improvement Fee	\$20.50	\$20.50	\$20.50	
Total Tuition and Fees				
Out-of-State	\$696.50	\$696.50	\$696.50	

All charges are subject to change.

Salem State University Graduate Price Groups

Program	Program
<p>Price Group 1</p> <p>Master's Programs English (MA) History (MA)</p> <p>Education - Master's Programs Early Childhood Education (MEd) Elementary Education (MEd) English (MA/MAT) English (MAT) English to Speakers of Other Languages (ESOL) (MAT) History (MAT) Leadership in Physical Education & Movement Studies (MEd) Library Media Studies (MEd) Mathematics (MAT) Middle School Math (MAT) Physical Education (MAT) Reading (MEd) Secondary Education (MEd) Spanish (MAT) Special Education (MEd)</p> <p>Education - Licensure Only Programs Early Childhood Education Elementary Education English to Speakers of Other Languages (ESOL) Library Media Studies Mathematics Reading Secondary Science (Initial Licensure) Special Education</p> <p>Graduate Certificate Programs Autism Spectrum Disorders Digital Studies Holocaust and Genocide Studies Public History Teaching English to Speakers of Other Languages Writing and Rhetoric Teacher Leadership</p> <p>Certificate of Advanced Graduate Study (CAGS) Educational Leadership</p>	<p>Price Group 2</p> <p>Master's Programs Behavior Analysis (MS) Counseling (MS) Criminal Justice (MS) Geo-Information Science (MS) Industrial/Organizational Psychology (MS) Mathematics (MS) Nursing (MSN) Social Work (MSW)</p> <p>Education - Master's Programs Higher Education in Student Affairs (MEd) School Counseling (MEd)</p> <p>Education - Licensure Only Programs School Adjustment Counselor (Initial Licensure Only) School Counseling</p> <p>Graduate Certificate Programs Computer Science (closed to new entrants) Counseling Geo-Information Science Nursing Education Sport Development and Management</p> <p>Price Group 3</p> <p>Master's Programs Accounting (MS) Athletic Training (MS) Business Administration (MBA) Occupational Therapy - Direct Entry (MS) Occupational Therapy (MS)</p> <p>Graduate Certificate Programs Business (closed to new entrants) Accounting</p>

Graduate non-matriculated students will be charged at the Price Group 2 rate.

**Schedule of Student Charges
2026-2027 Academic Year**

Graduate School Additional Fees	
<u>Course Fees</u>	
Lab Fees	\$25-\$500 per course
Clinical Fees	\$15-\$100 per course
Field Placement Fee for MSW	\$100-\$250 per course
Institutes (winter session/summer)	\$100 per course
Practicum Fee	varies by course
<u>Application Fees</u>	
Graduate Admissions	\$50
Matriculation Fee (one-time)	\$275
Comprehensive Exam Application	\$50
<u>Miscellaneous Fees</u>	
Payment plans (enrollment fee for TN)	\$40/ semester
Records Fee for Non-Matriculated Students	\$10/semester
Hard copy of Transcript /Green Fee	\$6.00
Health Insurance -- (waivable) and Athletic Training	TBD Varies
Not Sufficient Funds (NSF) Check Fee	\$25.00 per occurrence
<u>Late Fees</u>	
Late application for degree	\$50.00
Late Payment (tuition and fees)	\$50/month
<u>Parking Fees and Fines</u>	
Commuter Parking	\$86.50/semester
Various Violations	\$20-\$200 per violation
Violation Appeal Fee if appeal not granted	\$5 per violation

All charges are subject to change.

REQUEST FOR TRUSTEE ACTION

Date: April 8, 2026
To: Finance and Facilities Committee
From: Sallyann Lopez, Vice President of Finance and Facilities
Subject: BOLD financing
Requested Action: Approval

MOTION

The Finance and Facilities Committee recommends that the Board of Trustees approve the following motion pertaining to financing of SSU BOLD.

Recommended motion

The Board of Trustees of Salem State University authorizes the university to authorize the Massachusetts State College Building Authority (MSCBA) to issue 30-year bonds for the SSU BOLD capital project, with approximately \$27.3 million project costs to be funded by bond proceeds. Notwithstanding the prior Board of Trustees vote dated May 21, 2025 authorizing this action, and any prior discussions on this topic, SSU will not set aside any funds specifically for the purpose of paying debt service on the bonds and all investments of the university are held for the general purposes of the institution. All debt service on the bonds will be paid from general revenues of the university and from no segregated investments or other dedicated sources. The university projects that it has and will have sufficient funds available to pay this debt service when due and that the university will not need to raise student fees to service the BOLD bond debt.

This motion takes into consideration the information provided through this document and attachments and tax regulations related to the issuance by MSCBA of its bonds. MSCBA's bond issuance is anticipated to occur in the period March - April 2026 and carry a true interest cost of approximately 5%.

Committee Assigned:

Committee Action:

Date of Action:

Trustee Action: Approved

Trustee Approval Date: April 8, 2026

Effective Date: April 8, 2026

Signed: *Lynne Montague*
Lynne Montague / Apr 9, 2026 10:18:24 EDT

Title: Secretary of Board of Trustees

Date: April 9, 2026

REQUEST FOR TRUSTEE ACTION

Date: March 25, 2026
To: Risk Management and Audit Committee
From: Sallyann Lopez, Vice President of Finance and Facilities
Subject: Appointment of audit firm for FY2026 through FY2028
Requested Action: Approval

The Risk Management and Audit Committee charter includes these responsibilities, among others, pertaining to the annual independent audit:

1. Consider the appointment of the external auditor.
2. Review and approve the terms of engagement and fees of the external auditor at the start of each audit.

Salem State completed an RFP for external auditing services. Four firms responded, Withum was the only proposer with experience auditing Massachusetts public universities and community colleges.

MOTION

The Risk Management and Audit Committee recommends that the Board of Trustees approve the following motion pertaining to the audit firm for FY2026 through FY2028.

Recommended Motion

The Board of Trustees of Salem State University hereby approves both the appointment of Withum to perform audit services for FY2026 through FY2028 and the related fees. The cost for FY2026 will be:

- \$91,900 for the financial statement & Single Audit
- \$8,600 for each major program (for the federal audit)
- \$11,300 for the Massachusetts Office of Financial Student Aid (MOFSA) audit

Subsequent years' costs will be increased by 4%.

Committee Assigned: Risk Management and Audit
Committee Action: Approved
Date of Action: March 25, 2026

Trustee Action: Approved
Trustee Approval Date: April 8, 2026
Effective Date: April 8, 2026

Signed: *Lynne Montague*
Lynne Montague (Apr 9, 2026 10:15 04 EDT)

Title: Secretary of Board of Trustees

Date: April 9, 2026