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Performance Accountability Objective: Access and Affordability

- Annual Unduplicated Credit Headcount (Undergraduate and Graduate)
- Annual FTE Enrollment (Undergraduate and Graduate)
- Fall Unduplicated Credit Headcount (Undergraduate and Graduate)
- Fall FTE Enrollment (Undergraduate and Graduate)
- Tuition and Fees as Percent of State Median Family Income
- Percent of Total Undergraduate Enrollment Comprised of Minorities

Annual Unduplicated Credit Headcount

	Enrollment Level	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008
	Undergraduate	9,086	9,019	9,177	9,088	9,192	9,388
Bridgewater	Graduate	3,163	3,444	2,852	2,651	2,850	2,917
Bridgewater	Both*	105	57	33	70	0	0
	Total	12,354	12,520	12,062	11,809	12,042	12,305
	Undergraduate	4,185	4,257	4,314	4,526	4,511	4,466
Fitchburg	Graduate	8,868	7,025	6,930	8,008	7,330	7,249
Fitchburg	Both*	54	20	28	44	65	41
	Total	13,107	11,302	11,272	12,578	11,906	11,756
	Undergraduate	5,213	5,027	4,872	4,882	5,005	4,906
Framingham	Graduate	5,715	5,800	5,655	5,529	5,320	5,600
Framingham	Both*	110	105	102	100	134	93
	Total	11,038	10,932	10,629	10,511	10,459	10,599
Massachusetts College	Undergraduate	2,902	2,782	2,924	2,975	3,091	3,019
	Graduate	214	288	156	214	221	239
of	Both*	21	7	6	4	5	1
Art and Design	Total	3,137	3,077	3,086	3,193	3,317	3,259
	Undergraduate	1,764	1,780	1,760	1,715	1,712	1,793
Massachusetts College	Graduate	802	890	971	1,022	911	789
of Liberal Arts	Both*	10	8	11	24	7	0
	Total	2,576	2,678	2,742	2,761	2,630	2,582
	Undergraduate	925	942	960	1,051	1,077	1,157
Massachusetts	Graduate	0	21	41	39	45	66
Maritime Academy	Both*	0	0	0	0	1	2
	Total	925	963	1,001	1,090	1,123	1,225
	Undergraduate	8,682	8,679	8,723	9,073	9,250	9,321
Calam	Graduate	6,694	7,014	6,658	6,934	6,498	6,424
Salem	Both*	99	77	41	46	75	81
	Total	15,475	15,770	15,422	16,053	15,823	15,826
	Undergraduate	4,968	4,885	4,834	5,230	5,359	5,275
Weetfield	Graduate	1,340	1,249	1,262	1,195	1,183	1,131
Westfield	Both*	20	13	16	10	13	16
	Total	6,328	6,147	6,112	6,435	6,555	6,422
	Undergraduate	6,766	6,400	6,311	6,668	6,165	6,262
Waraaatar	Graduate	2,571	2,735	2,924	2,488	2,692	2,878
Worcester	Both*	73	70	60	105	73	82
	Total	9,410	9,205	9,295	9,261	8,930	9,222
	Undergraduate	44,491	43,771	43,875	45,208	45,362	45,587
04-4- 0-11	Graduate	29,367	28,466	27,449	28,080	27,050	27,293
State Colleges	Both*	492	357	297	403	373	316
	Total	74,350	72,594	71,621	73,691	72,785	73,196
	Undergraduate	40,664	40,047	39,991	41,182	41,194	41,411
State Colleges	Graduate	29,153	28,157	27,252	27,827	26,784	26,988
excluding MCAD and	Both*	471	350	291	399	367	313
MMA	Total	70,288	68,554	67,534	69,408	68,345	68,712
Source: HEIDS	ı olai	10,200	00,334	07,534	03,400	00,343	00,112

^{*} The use of "Both" is unique to the HEIRS Annual data collection, due to the occurrence of students who are labelled as both Undergraduate and Graduate in the same academic year

Annual FTE Enrollment

	Enrollment						
	Level	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
	Undergraduate	6,375.7	6,588.1	6,717.2	6,759.2	6,784.6	7,083.6
Bridgewater	Graduate	927.3	1,040.2	922.4	934.8	1,082.8	1,147.6
	Total	7,303.0	7,628.3	7,639.6	7,694.0	7,867.4	8,231.2
	Undergraduate	2,700.7	2,869.0	3,023.9	3,204.6	3,297.2	3,374.7
Fitchburg	Graduate	1,946.9	1,491.3	1,646.0	1,824.4	1,721.1	1,784.8
	Total	4,647.6	4,360.3	4,669.9	5,029.0	5,018.3	5,159.5
	Undergraduate	3,588.7	3,555.2	3,539.5	3,522.5	3,619.7	3,630.1
Framingham	Graduate	1,749.0	1,666.7	1,508.3	1,451.1	1,369.1	1,432.6
	Total	5,337.7	5,221.9	5,047.8	4,973.6	4,988.8	5,062.7
Massachusetts College of	Undergraduate	1,508.3	1,538.3	1,497.4		1,709.6	1,704.3
Art and Design	Graduate	123.1	103.7	105.1	100.9	119.6	144.5
Art and besign	Total	1,631.4	1,642.0	1,602.5	1,698.8	1,829.2	1,848.8
	Undergraduate	1,319.3	1,332.0	1,312.3	1,324.5	1,356.9	1,383.3
Mass College of Liberal Arts	Graduate	319.0	381.5	454.8	463.6	428.1	325.8
	Total	1,638.3	1,713.5	1,767.1	1,788.1	1,785.0	1,709.1
	Undergraduate	1,087.1	1,078.5	1,038.4	1,111.4	1,223.1	1,293.5
Mass Maritime Academy	Graduate	0.0	15.6	22.4	24.9	31.8	46.6
	Total	1,087.1	1,094.1	1,060.8	1,136.3	1,254.9	1,340.1
	Undergraduate	5,433.3	5,567.0	5,886.8	6,286.1	6,528.3	6,560.8
Salem	Graduate	1,682.8	1,773.0	1,785.7	1,909.2	1,935.5	1,931.5
	Total	7,116.1	7,340.0	7,672.5	8,195.3	8,463.8	8,492.3
	Undergraduate	3,929.1	3,924.5	3,924.1	4,267.8	4,371.7	4,407.9
Westfield	Graduate	388.3	360.4	373.8	386.4	384.5	383.4
	Total	4,317.4	4,284.9	4,297.9		4,756.2	4,791.3
	Undergraduate	3,883.6	3,800.2	3,827.4	3,947.1	3,905.0	3,961.1
Worcester	Graduate	635.4	624.2	656.7	603.8	668.0	635.9
	Total	4,519.0	4,424.4	4,484.1	4,550.9	4,573.0	4,597.0
	Undergraduate	29,825.8	30,252.8	30,767.0	•	32,796.1	33,399.3
State Colleges	Graduate	7,771.8	7,456.6	7,475.2	7,699.1	7,740.5	7,832.7
	Total	37,597.6	37,709.4		39,720.2	40,536.6	41,232.0
State Colleges excludes	Undergraduate	27,230.4	27,636.0		29,311.8	29,863.4	30,401.5
MCAD and MMA	Graduate	7,648.7	7,337.3	7,347.7	7,573.3	7,589.1	7,641.6
	Total	34,879.1	34,973.3	35,578.9	36,885.1	37,452.5	38,043.1

Fall Unduplicated Credit Headcount

	Enrollment Level		Fall 2003	Fall 2004		Fall 2006	Fall 2007
	Undergraduate	7,434	7,598	7,753	7,783	7,825	8,160
Bridgewater	Graduate	2,127	2,028	1,978	1,757	1,830	1,774
	Total	9,561	9,626	9,731	9,540	9,655	9,934
	Undergraduate	3,379	3,452	3,522	3,653	3,768	3,835
Fitchburg	Graduate	1,670	1,465	1,679	1,687	1,740	2,857
	Total	5,049	4,917	5,201	5,340	5,508	6,692
	Undergraduate	3,978	3,894	3,873	3,772	3,829	3,828
Framingham	Graduate	1,906	2,262	2,142	2,102	2,032	2,075
	Total	5,884	6,156	6,015	5,874	5,861	5,903
Massachusetts College of	Undergraduate	1,934	1,915	1,933	1,991	2,136	2,153
Art and Design	Graduate	147	149	132	136	150	158
Art and Design	Total	2,081	2,064	2,065	2,127	2,286	2,311
	Undergraduate	1,457	1,459	1,434	1,435	1,454	1,550
Mass College of Liberal Arts	Graduate	221	352	403	393	351	291
	Total	1,678	1,811	1,837	1,828	1,805	1,841
	Undergraduate	888	917	912	969	1,001	1,075
Mass Maritime Academy	Graduate	0	22	41	39	44	60
	Total	888	939	953	1,008	1,045	1,135
	Undergraduate	6,410	6,508	6,771	7,296	7,455	7,607
Salem	Graduate	2,380	2,612	2,576	2,567	2,775	2,478
	Total	8,790	9,120	9,347	9,863	10,230	10,085
	Undergraduate	4,412	4,292	4,299	4,667	4,766	4,699
Westfield	Graduate	773	646	615	678	741	693
	Total	5,185	4,938	4,914	5,345	5,507	5,392
	Undergraduate	4,856	4,665	4,554	4,598	4,626	4,602
Worcester	Graduate	712	805	850	873	814	756
	Total	5,568	5,470	5,404	5,471	5,440	5,358
	Undergraduate	34,748	34,700	35,051	36,164	36,860	37,509
State College Total	Graduate	9,936	10,341	10,416	10,232	10,477	11,142
_	Total	44,684	45,041	45,467	46,396	47,337	48,651
State Colleges suched as	Undergraduate	31,926	31,868	32,206	33,204	33,723	34,281
State Colleges excluding	Graduate	9,789	10,170	10,243	10,057	10,283	10,924
MCAD and MMA	Total	41,715	42,038	42,449	43,261	44,006	45,205

Fall FTE Enrollment

	Enrollment Level	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
	Undergraduate	6,103.6	6,400.5	6,503.3	6,605.6	6,672.5	6,985.5
Bridgewater	Graduate	861.3	841.2	895.7	769.7	798.9	776.1
	Total	6,964.9	7,241.8	7,399.0	7,375.2	7,471.4	7,761.6
	Undergraduate	2,606.9	2,772.9	2,941.9	3,063.3	3,225.5	3,297.2
Fitchburg	Graduate	704.2	631.3	679.7	689.9	677.5	1,033.3
	Total	3,311.1	3,404.3	3,621.6	3,753.2	3,903.0	4,330.5
	Undergraduate	3,391.1	3,347.4	3,356.2	3,324.1	3,396.7	3,432.3
Framingham	Graduate	828.3	924.4	850.9	824.7	772.2	757.0
	Total	4,219.4	4,271.8	4,207.1	4,148.8	4,168.9	4,189.3
Massachusetts College of	Undergraduate	1,417.2	1,468.3	1,483.8	1,514.6	1,633.5	1,657.3
Art and Design	Graduate	122.0	119.8	108.3	112.3	131.2	138.2
Art and Design	Total	1,539.2	1,588.1	1,592.2	1,626.9	1,764.7	1,795.5
	Undergraduate	1,273.3	1,312.3	1,274.3	1,300.9	1,339.8	1,407.2
Mass College of Liberal Arts	Graduate	92.6	157.8	207.2	210.7	203.5	136.6
	Total	1,365.9	1,470.2	1,481.6	1,511.5	1,543.3	1,543.8
	Undergraduate	952.8	946.4	964.2	1,032.3	1,064.4	1,140.8
Mass Maritime Academy	Graduate	0.0	11.0	20.3	24.8	27.8	38.5
	Total	952.8	957.4	984.4	1,057.0	1,092.2	1,179.3
	Undergraduate	4,955.8	5,054.7	5,406.3	5,794.1	6,093.0	6,204.2
Salem	Graduate	888.2	1,002.3	1,015.8	1,035.8	1,131.5	977.3
	Total	5,844.0	6,057.1	6,422.2	6,829.9	7,224.5	7,181.5
	Undergraduate	3,902.2	3,829.7	3,843.6	4,250.0	4,341.2	4,337.0
Westfield	Graduate	283.8	260.5	246.6	269.7	288.8	278.4
	Total	4,186.0	4,090.3	4,090.2	4,519.7	4,630.0	4,615.3
	Undergraduate	3,570.3	3,501.1	3,493.6	3,579.0	3,617.8	3,644.9
Worcester	Graduate	275.7	287.3	300.2	320.0	320.9	292.7
	Total	3,845.9	3,788.4	3,793.9	3,899.0	3,938.8	3,937.7
	Undergraduate	28,173.1	28,633.5	29,267.3	30,463.7	31,384.4	32,106.3
State College Total	Graduate	4,056.2	4,235.8	4,324.9	4,257.5	4,352.3	4,428.2
]	Total	32,229.3	32,869.3	33,592.2	34,721.2	35,736.7	36,534.5
Otata Callana Tatal	Undergraduate	25,803.1	26,218.7	26,819.3	27,916.8	28,686.5	29,308.2
State College Total	Graduate	3,934.2	4,105.0	4,196.3	4,120.5	4,193.3	4,251.5
excluding MCAD and MMA	Total	29,737.3	30,323.8	31,015.6	32,037.3	32,879.8	33,559.7

Tuition and Fees* as Percent of State Median Family Income

		FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
	Tuition and Fees	\$3,735	\$4,390	\$5,326	\$5,506	\$5,866	\$6,034
Pridgowotor	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Bridgewater	Tuition and Fees as a Percent of						
	Median Income	5.6%	6.5%	7.8%	7.7%	7.9%	7.7%
	Tuition and Fees	\$3,688	\$4,186	\$4,588	\$5,002	\$5,542	\$5,992
Citab b	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Fitchburg	Tuition and Fees as a Percent of						
	Median Income	5.5%	6.2%	6.7%	7.0%	7.4%	7.6%
	Tuition and Fees	\$3,334	\$4,324	\$4,654	\$4,999	\$5,450	\$5,798
Erominghom	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Framingham	Tuition and Fees as a Percent of						
	Median Income	5.0%	6.4%	6.8%	7.0%	7.3%	7.4%
	Tuition and Fees	\$4,968	\$5,768	\$6,400	\$6,850	\$7,200	\$7,450
Massachusetts College of	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Art and Design	Tuition and Fees as a Percent of						
	Median Income	7.4%	8.5%	9.3%	9.6%	9.7%	9.5%
	Tuition and Fees	\$4,197	\$5,397	\$5,417	\$5,616	\$5,926	\$6,168
Mana Callana of Liberal Auto	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Mass College of Liberal Arts	Tuition and Fees as a Percent of						
	Median Income	6.3%	8.0%	7.9%	7.8%	8.0%	7.9%
	Tuition and Fees	\$3,663	\$4,863	\$5,163	\$5,308	\$5,674	\$5,686
Mana Manitima Anadam.	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Mass Maritime Academy	Tuition and Fees as a Percent of						
	Median Income	5.5%	7.2%	7.5%	7.4%	7.6%	7.2%
	Tuition and Fees	\$3,938	\$4,988	\$5,454	\$5,594	\$6,030	\$6,270
Salem	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Salem	Tuition and Fees as a Percent of						
	Median Income	5.9%	7.4%	7.9%	7.8%	8.1%	8.0%
	Tuition and Fees	\$3,755	\$4,558	\$4,857	\$5,658	\$5,950	\$6,210
Westfield	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
vvestileid	Tuition and Fees as a Percent of						
	Median Income	5.6%	6.7%	7.1%	7.9%	8.0%	7.9%
	Tuition and Fees	\$3,273	\$4,123	\$4,579	\$5,080	\$5,540	\$5,866
Woroostor	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
Worcester	Tuition and Fees as a Percent of						
	Median Income	4.9%	6.1%	6.7%	7.1%	7.4%	7.5%
	Tuition and Fees	\$3,742	\$4,590	\$5,100	\$5,448	\$5,855	\$6,123
State Callege Average	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
State College Average	Tuition and Fees as a Percent of						
	Median Income	5.6%	6.8%	7.4%	7.6%	7.9%	7.8%
	Tuition and Fees	\$3,678	\$4,515	\$5,027	\$5,377	\$5,789	\$6,063
State College Average excluding	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
MCAD and MMA	Tuition and Fees as a Percent of			•			
	Median Income	5.5%	6.7%	7.3%	7.5%	7.8%	7.7%
	Tuition and Fees			\$5,690	\$5.961	\$6.183	\$6,426
	Median Family Income			\$62,052	\$64,147	\$66,601	\$70,423
Northeastern States Average **	Tuition and Fees as a Percent of			,,	,	, ,	, .,0
	Median Income			9.2%	9.3%	9.3%	9.1%
Source: BHE Tuition and Eco Survey: US Cons				J.2 /0	J.J /0	J.J /0	J. 1 /0

Source: BHE Tuition and Fee Survey; US Census; American Community Survey

Note: Median Family Income lags tuition and fees by one fiscal year (i.e., income earned in FY 2004 is used to pay tuition and fees in FY 2005).

State College Average Tuition and Fees are calculated as a weighted average based on the most recent FTE data available. Current year data uses previous fall FTE (i.e., FY2005 data uses Fall-2003 (FY04) FTE to calculate weighted tuition and fees)

^{*} Annual Tuition and Fees derived from fall rates;

^{**} Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Masters I Institutions.

Percent of Total Undergraduate Enrollment Comprised of Minorities

	DED Region 18 and Over Minority Population with at least HS Diploma or Equivalent	State 18 and Over Minority Population with at least a HS Diploma or Equivalent		Enrollment	Fall-2003	s Enrollment	Fall-2004 E	Enrollment	Fall-2005 F	Enrollment	Fall-2006 E	Enrollment	Fall-2007 E	Enrollment
				% of known		% of known		% of known		% of known		% of known		% of known
	%	%	#	Ethnicity	#	Ethnicity	#	Ethnicity	#	Ethnicity	#	Ethnicity	#	Ethnicity
Bridgewater	9.1%	13.0%	570	8.7%	639	9.3%	684	9.6%	704	9.8%	768	10.6%	857	11.3%
Fitchburg	9.0%	13.0%	306	10.2%	299	9.4%	312	9.5%	336	9.7%	347	9.7%	365	10.1%
Framingham	17.9%	13.0%	385	10.9%	370	10.4%	376	10.5%	375	10.7%	435	12.2%	446	12.5%
Mass College of Art & Design	N/A	13.0%	200	14.6%	209	14.9%	208	14.2%	282	18.0%	294	17.1%	303	17.3%
MCLA	4.6%	13.0%	115	8.0%	106	7.4%	111	7.8%	106	7.5%	131	9.1%	140	9.3%
Mass Maritime	5.3%	13.0%	36	4.1%	36	3.9%	34	3.8%	33	3.4%	36	3.6%	51	4.8%
Salem	11.0%	13.0%	563	10.0%	688	11.8%	844	13.5%	1,035	15.2%	1,188	17.1%	1,289	18.0%
Westfield	13.2%	13.0%	289	7.2%	302	7.6%	326	8.0%	374	8.4%	378	8.3%	406	9.0%
Worcester	9.0%		613	13.9%	591	13.7%	523	12.7%	551	13.1%	577	13.7%	613	14.3%
State Colleges	N/A	13.0%	3,077	10.0%	3,240	10.3%	3,418	10.6%	3,796	11.3%	4,154	12.1%	4,470	12.8%
State Colleges excluding MCAD and MMA	N/A		2,841	9.9%	2,995	10.3%	3,176	10.6%	3,481	11.2%	3,824	12.1%	4,116	12.8%

Source: HEIRS Student File; US Census

^{*}Notes: Enrollment data not included for unknown or non-resident alien students. Region minority population is based on all individuals 18 and over that reported a race or ethnicity other than "White, Non-Hispanic" for the 2000 Census. Regions are based of the Massachusetts

Department of Economic Development's regional breakdown of the Commonwealth (See Appendix C for regional descriptions and maps). (Mass. DED is now Mass. Department of Business and Technology).

Performance Accountability Objective: Student Access and Success

- ☐ First-Year Retention Rate
- Six-Year Graduation Rate
- Number of Annual Degrees and Certificates Awarded
- Pass Rate on Massachusetts Test for Educator Licensure

First-Year Retention Rate (Fall-to-Fall) New First-Time, Full-Time Degree-Seeking Students

		Fall-2001	Fall-2002	Fall-2003	Fall-2004	Fall-2005	Fall-2006
		Cohort	Cohort	Cohort	Cohort	Cohort	Cohort
	Full-time First-time Degree-Seeking Students ¹	1,138	1,272	1,285	1,274	1,314	1,321
Bridgewater State College	# Returning to Same Institution	838	983	1,000	965	985	982
Bridgewater State College	% Returning to Same Institution	73.6%	77.3%	77.8%	75.7%	75.0%	74.3%
	Peer Retention Rate			78.1%	77.8%	76.6%	77.0%
	Full-time First-time Degree-Seeking Students ¹	405	497	586	715	599	729
Fitchburg State College	# Returning to Same Institution	288	369	451	555	447	545
Titchburg State College	% Returning to Same Institution	71.1%	74.2%	77.0%	77.6%	74.6%	74.8%
	Peer Retention Rate			70.4%	69.3%	69.8%	68.1%
	Full-time First-time Degree-Seeking Students ¹	647	721	620	642	667	713
Framingham State College ²	# Returning to Same Institution	442	522	445	482	480	522
Framingham State College	% Returning to Same Institution	68.3%	72.4%	71.8%	75.1%	72.0%	73.2%
	Peer Retention Rate			73.3%	74.5%	73.8%	72.9%
Massachusetts College of	Full-time First-time Degree-Seeking Students*	232	218	242	244	265	338
Art and Design ³	# Returning to Same Institution	195	197	205	202	228	276
Art and Design	% Returning to Same Institution	84.1%	90.4%	84.7%	82.8%	86.0%	81.7%
	Full-time First-time Degree-Seeking Students ¹	267	234	246	263	272	302
Mass College of Liberal Arts ⁴	# Returning to Same Institution	182	179	181	191	193	216
Mass College of Liberal Arts	% Returning to Same Institution	68.2%	76.5%	73.6%	72.6%	71.0%	71.5%
	Peer Retention Rate			82.1%	77.9%	75.7%	78.5%
	Full-time First-time Degree-Seeking Students*	213	222	249	237	264	247
Mass Maritime Academy	# Returning to Same Institution	181	166	192	198	208	210
	% Returning to Same Institution	85.0%	74.8%	77.1%	83.5%	78.8%	85.0%
	Full-time First-time Degree-Seeking Students ¹	825	837	994	1022	1208	1129
Salem State College	# Returning to Same Institution	594	605	758	771	856	820
Galem Glate Gollege	% Returning to Same Institution	72.0%	72.3%	76.3%	75.4%	70.9%	72.6%
	Peer Retention Rate			75.3%	76.1%	74.6%	74.1%
	Full-time First-time Degree-Seeking Students ¹	969	919	854	855	1182	1163
Westfield State College	# Returning to Same Institution	748	693	637	679	891	889
Westineia State Conege	% Returning to Same Institution	77.2%	75.4%	74.6%	79.4%	75.4%	76.4%
	Peer Retention Rate			70.5%	70.3%	70.3%	70.8%
	Full-time First-time Degree-Seeking Students ¹	564	509	623	626	641	668
Worcester State College	# Returning to Same Institution	417	370	443	470	473	508
Wordester State College	% Returning to Same Institution	73.9%	72.7%	71.1%	75.1%	73.8%	76.0%
	Peer Retention Rate			71.0%	73.2%	70.9%	71.6%
	Full-time First-time Degree-Seeking Students ¹	5,260	5,429	5,699	5,878	6,412	6,610
State Colleges	# Returning to Same Institution	3,885	4,084	4,312	4,513	4,761	4,968
	% Returning to Same Institution	73.9%	75.2%	75.7%	76.8%	74.3%	75.2%
State Colleges excluding MCAD	Full-time First-time Degree-Seeking Students ¹	4,815	4,989	5,208	5,397	5,883	6,025
and MMA	# Returning to Same Institution	3,509	3,721	3,915	4,113	4,325	4,482
and wiwa	% Returning to Same Institution	72.9%	74.6%	75.2%	76.2%	73.5%	74.4%
	Northeast States Retention Rate			77.7%	77.6%	77.2%	77.0%
	National Retention Rate			74.3%	74.0%	73.7%	73.6%

¹ Note: Cohort Identification: HEIRS II Fall Term Credit Student Unit Record File. Data Elements: Student Type at Current Registration = New; New Student Type = Degree-Seeking First-time freshman; Full-Time = Enrolled 12> credits; #Returning derived from matching Student SSN and Student ID in the following fall term HEIRS II Student file; % Returning = # Returning/Full-time First-time Degree-Seeking Students

One peer for Framingham State did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts

³ See Endnotes Section

⁴ MCLA changed one peer for the Fall 2004 Analysis

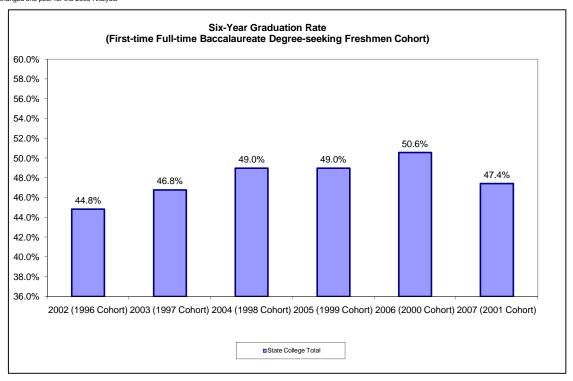
Six-Year Graduation Rate

(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

		2002 (1996 Cohort)	2003 (1997 Cohort)	2004 (1998 Cohort)	2005 (1999 Cohort)	2006 (2000 Cohort)	2007 (2001 Cohort)	3-Yr Avg (2005- 2007)
	Institution Grad Rate	47.0%	45.8%	51.4%	47.8%		47.8%	
Bridgewater	Peer Grad Rate	50.6%	50.6%	51.4%	51.4%		53.0%	
	Institution Grad Rate	44.0%	47.7%	47.1%	54.8%	51.6%	47.4%	
Fitchburg	Peer Grad Rate	36.3%	38.1%	35.1%	40.9%	39.9%	40.2%	
	Institution Grad Rate							
Framingham		38.7%	42.0%	44.4%	42.0%		42.8%	
Mass College of Art and Design	Peer Grad Rate Institution Grad Rate	33.5% 50.7%	35.4% 65.3%	34.5% 65.7%	35.5% 62.3%	37.2% 64.5%	36.8% 64.5%	
iviass College of Art and Design	Institution Grad Rate							
Mass College of Liberal Arts ¹	Peer Grad Rate	45.7% 52.8%	46.7% 50.1%	45.0% 53.2%	47.3% 53.8%	51.3% 56.5%	46.3% 60.1%	
Mass Maritime Academy	Institution Grad Rate		56.7%		69.6%			
Wass Wantime Academy	Institution Grad Rate	64.5%		61.9%		71.1%	63.7%	
Salem		34.1%	37.0%	42.4%	39.9%	39.8%	37.3%	
	Peer Grad Rate	38.1%	39.0%	40.1%	39.2%	38.5%	39.5%	
Westfield	Institution Grad Rate	56.4%	55.7%	53.1%	52.7%	56.2%	55.6%	54.8%
	Peer Grad Rate	37.8%	40.7%	41.2%	41.0%	43.6%	44.4%	43.0%
Worcester	Institution Grad Rate	35.6%	40.5%	43.2%	43.5%	36.9%	39.9%	40.1%
VV OI CESTEI	Peer Grad Rate	33.1%	33.5%	33.5%	35.9%	34.9%	36.4%	35.7%
State College Total	Segment Grad Rate	44.8%	46.8%	49.0%	49.0%	50.6%	47.4%	49.0%
State College Total excluding MCAD and MMA	Segment Grad Rate	43.8%	45.5%	47.6%	47.2%	48.9%	45.9%	47.3%

Source: IPEDS Graduation Rate Survey

¹ MCLA changed one peer for the 2005 Analysis



Number of Annual Degrees and Certificates Awarded

	Degree Type	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
	Certificate	0	1	0	0	2	0
	Bachelor	1,185	1,232	1,232	1,331	1,343	1,413
D. L	Post-Bacc. Certificate	162	156	144	158	157	103
Bridgewater	Master	278	246	341	385	364	413
	Certificate of Adv. Graduate Study	40	35	64	61	45	75
	Total	1,665	1,670	1,781	1,935	1,911	2,004
	Certificate	1	4	4	3	1	3
	Bachelor	516	579	489	560	622	628
Fitchburg	Post-Bacc. Certificate	2	10	3	1	5	6
Filchburg	Master	379	465	368	484	475	370
	Certificate of Adv. Graduate Study	55	38	50	53	55	66
	Total	953	1,096	914	1,101	1,158	1,073
	Bachelor	630	588	658	674	714	631
Framingham	Post-Bacc. Certificate	27	44	47	36	66	63
i ramingnam	Master	616	651	546	497	453	462
	Total	1,273	1,283	1,251	1,207	1,233	1,156
	Certificate	21	16	25	13	23	15
Massachusetts College of	Bachelor	260	297	284	317	277	274
Art and Design	Post-Bacc. Certificate	6	15	13	12	15	13
aa = aa.ig.:	Master	57	25	46	28	38	50
	Total	344	353	368	370	353	352
	Certificate	0	0	0	0	0	1
	Bachelor	280	271	291	298	303	299
Mass College of Liberal Arts	Master	30	29	47	36	27	37
	Certificate of Adv. Graduate Study	-	-	-	12	1	27
	Total	310	300	338	346	331	364
Mass Maritims Asadamy	Bachelor	160	155	177	148	198	189
Mass Maritime Academy	Master Total	0 160	0 155	21 198	18 166	19 217	23
	Certificate	160	100	198	100	6	212
	Bachelor	918	830	845	924	1,059	1,213
	Post-Bacc. Certificate	1	1	043	6	1,009	1,213
Salem	Master	369	468	458	468	528	649
	Certificate of Adv. Grad. Study	17	23	20	42	47	46
	Total	1,305	1,322	1,323	1,440	1,648	1,924
	Bachelor	868	876	867	904	933	919
	Post-Bacc. Certificate	64	29	25	0	6	21
Westfield *	Master	117	113	74	103	153	131
	Certificate of Adv. Grad. Study	9	12	8	11	3	11
	Total	1,058	1,030	974	1,018	1,095	1,082
	Bachelor	728	697	705	729	758	762
NA /	Post-Bacc. Certificate	130	106	137	148	174	131
Worcester	Master	207	160	147	171	144	183
	Total	1,065	963	989	1,048	1,076	1,076
	Certificate	22	21	29	16	32	25
	Bachelor	5,545	5,525	5,548	5,885	6,207	6,328
State College Total	Post-Bacc. Certificate	392	361	369	361	431	347
State College Total	Master	2,053	2,157	2,048	2,190	2,201	2,318
	Certificate of Adv. Grad. Study	121	108	142	179	151	225
	Total	8,133	8,172	8,136	8,631	9,022	9,243
	Certificate	1	5	4	3	9	10
	Bachelor	5,125	5,073	5,087	5,420	5,732	5,865
State College Total excluding MCAD	Post-Bacc. Certificate	386	346	356	349	416	334
and MMA	Master	1,996	2,132	1,981	2,144	2,144	2,245
	Certificate of Adv. Grad. Study	121	108	142	179	151	225
	Total	7,629	7,664	7,570	8,095	8,452	8,679

Source: HEIRS Degrees File

Note: Degrees conferred data in HEIRS was cleaned in 2005 to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

^{*}See Endnotes Section

Massachusetts Test for Educator Licensure (MTEL) Pass Rate

		AY 01-02	AY 02-03	AY 03-04	AY 04-05	AY 05-06	AY 06-07
	# Test Takers	251	343	296	356	361	357
Bridgewater	# Passing	250	342	266	334	344	339
	Pass Rate	100%	100%	90%	94%	95%	95%
	# Test Takers	98	144	93	72	135	148
Fitchburg	# Passing	96	144	93	72	135	148
	Pass Rate	98%	100%	100%	100%	100%	100%
	# Test Takers	79	90	93	102	97	160
Framingham	# Passing	79	90	92	102	95	159
	Pass Rate	100%	100%	99%	100%	98%	99%
Massachusetts College of Art	# Test Takers	18	27	26	27	28	34
and Design*	# Passing	18	27	26	27	28	34
and Design	Pass Rate	100%	100%	100%	100%	100%	100%
	# Test Takers	30	47	56	46	44	45
Mass College of Liberal Arts	# Passing	30	47	55	45	44	44
	Pass Rate	100%	100%	98%	98%	100%	98%
Mass Maritime Academy**		N/A	N/A	N/A	N/A	N/A	N/A
	# Test Takers	118	199	132	149	182	240
Salem	# Passing	110	194	124	140	181	240
	Pass Rate	93%	97%	94%	94%	99%	100%
	# Test Takers	154	253	179	151	181	198
Westfield	# Passing	151	248	162	142	180	196
	Pass Rate	98%	98%	91%	94%	99%	99%
	# Test Takers	68	82	63	81	98	95
Worcester	# Passing	67	82	63	81	97	95
	Pass Rate	99%	100%	100%	100%	99%	100%
	# Test Takers	816	1,185	938	984	1,126	1,277
State College Total	# Passing	801	1,174	881	943	1,104	1,255
	Pass Rate	98%	99%	94%	96%	98%	98%
State College Total excluding	# Test Takers	798	1,158	912	957	1,098	1,243
MCAD and MMA	# Passing	783	1,147	855	916	1,076	1,221
WICAD and WIVIA	Pass Rate	98%	99%	94%	96%	98%	98%

Source: Title II; Mass. Department of Education

^{**}Massachusetts Maritime Academy does not have a teacher education program.

Performance Accountability Objective: Qualified Students

- Percentage of Special Admission Students
- Minimum High School Weighted Grade Point Average of Incoming First-Year Students

Percent of Special Admission Students

	Status	Туре	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
		# New Students	4,734	5,054	5,569	5,581	5,755	5,836
	Accepted	# Special Admits	424	251	295	632	491	320
Bridgewater		% Special Admits	9.0%	5.0%	5.3%	11.3%	8.5%	5.5%
Bildgewater		# New Students	2,036	1,997	2,202	2,222	2,130	2,412
	Enrolled	# Special Admits	221	206	222	218	221	157
		% Special Admits	10.9%	10.3%	10.1%	9.8%	10.4%	6.5%
		# New Students	2,163	2,498	2,468	2,777	2,795	2,838
	Accepted	# Special Admits	135	265	291	189	334	260
Fitchburg		% Special Admits	6.2%	10.6%	11.8%	6.8%	11.9%	9.2%
Titchbarg		# New Students	887	988	1,016	1,007	1,086	1,067
	Enrolled	# Special Admits	48	95	129	53	93	82
		% Special Admits	5.4%	9.6%	12.7%	5.3%	8.6%	7.7%
		# New Students	2,814	2,842	2,854	3,046	3,084	2,814
	Accepted	# Special Admits	246	95	175	161	167	137
Framingham		% Special Admits	8.7%	3.3%	6.1%	5.3%	5.4%	4.9%
Framingham		# New Students	1,050	941	973	987	1,051	1,062
	Enrolled	# Special Admits	94	40	63	62	65	61
		% Special Admits	9.0%	4.3%	6.5%	6.3%	6.2%	5.7%
		# New Students	743	882	843	1,011	1,116	993
	Accepted	# Special Admits	34	47	20	20	19	22
Massachusetts College of		% Special Admits	4.6%	5.3%	2.4%	2.0%	1.7%	2.2%
Art and Design		# New Students	369	411	430	441	530	438
	Enrolled	# Special Admits	24	21	18	13	18	18
		% Special Admits	6.5%	5.1%	4.2%	2.9%	3.4%	4.1%
		# New Students	1,007	1,037	1,034	1,065	1,154	1,281
	Accepted	# Special Admits	80	126	66	104	58	122
Mass College of Liberal Arts		% Special Admits	7.9%	12.2%	6.4%	9.8%	5.0%	9.5%
Mass College of Liberal Arts		# New Students	416	393	428	450	458	523
	Enrolled	# Special Admits	29	30	32	41	36	49
		% Special Admits	7.0%	7.6%	7.5%	9.1%	7.9%	9.4%
		# New Students	500	542	497	543	552	542
	Accepted	# Special Admits	25	15	7	11	5	16
Mass Maritime Academy		% Special Admits	5.0%	2.8%	1.4%	2.0%	0.9%	3.0%
Mass Manufile Academy		# New Students	253	311	269	303	280	301
	Enrolled	# Special Admits	14	11	4	5	2	11
		% Special Admits	5.5%	3.5%	1.5%	1.7%	0.7%	3.7%
		# New Students	4,090	4,456	4,571	5,573	5,136	5,439
	Accepted	# Special Admits	799	1,243	1,280	1,837	1,285	908
Colom		% Special Admits	19.5%	27.9%	28.0%	33.0%	25.0%	16.7%
Salem		# New Students	1,664	1,755	1,907	2,049	1,927	1,911
	Enrolled	# Special Admits	121	164	224	241	175	126
		% Special Admits	7.3%	9.3%	11.8%	11.8%	9.1%	6.6%

Percent of Special Admission Students

	Status	Type	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
		# New Students	2,900	2,963	2,991	3,643	3,525	3,296
	Accepted	# Special Admits	100	89	101	220	195	90
Westfield		% Special Admits	3.4%	3.0%	3.4%	6.0%	5.5%	2.7%
vvestileid		# New Students	1,213	1,189	1,237	1,516	1,460	1,207
	Enrolled	# Special Admits	55	66	64	119	107	67
		% Special Admits	4.5%	5.6%	5.2%	7.8%	7.3%	5.6%
		# New Students	2,283	2,275	2,354	2,580	2,643	2,816
	Accepted	# Special Admits	293	140	179	106	160	122
Worcester		% Special Admits	12.8%	6.2%	7.6%	4.1%	6.1%	4.3%
vvoicestei		# New Students	1,123	1,024	1,104	1,159	1,184	1,234
	Enrolled	# Special Admits	125	92	90	57	104	79
		% Special Admits	11.1%	9.0%	8.2%	4.9%	8.8%	6.4%
		# New Students	21,234	22,549	23,181	25,819	25,760	25,855
	Accepted	# Special Admits	2,136	2,271	2,414	3,280	2,714	1,997
State College Total		% Special Admits	10.1%	10.1%	10.4%	12.7%	10.5%	7.7%
State College Total		# New Students	9,011	9,009	9,566	10,134	10,106	10,155
	Enrolled	# Special Admits	731	725	846	809	821	650
		% Special Admits	8.1%	8.0%	8.8%	8.0%	8.1%	6.4%
		# New Students	19,991	21,125	21,841	24,265	24,092	24,320
	Accepted	# Special Admits	2,077	2,209	2,387	3,249	2,690	1,959
State College Total excluding		% Special Admits	10.4%	10.5%	10.9%	13.4%	11.2%	8.1%
MCAD and MMA		# New Students	8,389	8,287	8,867	9,390	9,296	9,416
	Enrolled	# Special Admits	693	693	824	791	801	621
		% Special Admits	8.3%	8.4%	9.3%	8.4%	8.6%	6.6%

Source: HEIRS Student File

Board Policy for	Fall 02 ¹	Fall 03	Fall 04	Fall 05 ²	Fall 06	Fall 07
Special Admits	10%	10%	10%	10%	10%	10%

¹ Note: For FY03, Bridgewater, MCLA, and Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

² Note: For FY06, Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

High School Weighted GPA

Students accepted/enrolled with less than a 2.0 GPA

Average High School Weighted GPA

(First-time Enrolled Students, Informational Only)

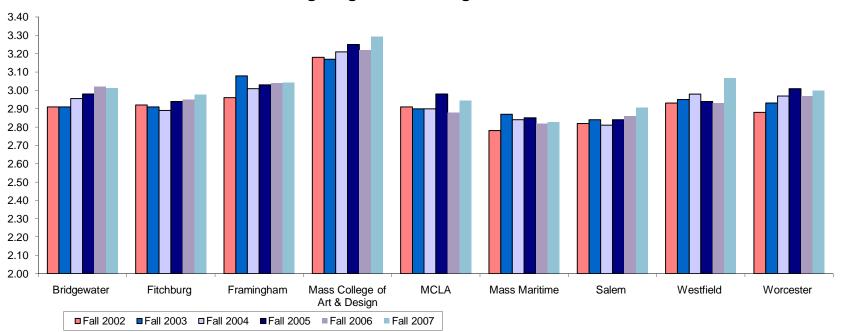
	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	0	0	0	0	0	0
Fitchburg	0	0	1	1	0	0
Framingham	0	0	0	0	0	1
Mass College of Art & Design	0	0	0	0	0	0
MCLA	0	0	0	0	0	0
Mass Maritime	0	0	0	0	0	0
Salem	0	0	0	0	0	0
Westfield	0	0	0	0	0	0
Worcester	0	0	0	0	0	0
State Colleges	0	0	1	1	0	1
State College Total excludes						
MCAD and MMA	0	0	1	1	0	1

	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	2.91	2.91	2.96	2.98	3.02	3.01
Fitchburg	2.92	2.91	2.89	2.94	2.95	2.98
Framingham	2.96	3.08	3.01	3.03	3.04	3.04
Mass College of Art & Design	3.18	3.17	3.21	3.25	3.22	3.29
MCLA	2.91	2.90	2.90	2.98	2.88	2.95
Mass Maritime	2.78	2.87	2.84	2.85	2.82	2.83
Salem	2.82	2.84	2.81	2.84	2.86	2.91
Westfield	2.93	2.95	2.98	2.94	2.93	3.07
Worcester	2.88	2.93	2.97	3.01	2.97	3.00
State Colleges	2.91	2.93	2.93	2.96	2.95	2.99
State College Total excludes						
MCAD and MMA	2.91	2.92	2.94	2.95	2.95	3.00

Source: HEIRS Student File

Source: HEIRS Student File

Average High School Weighted GPA



Performance Accountability Objective: Cost Effective Use of Resources

- □ Capital Adaptation and Renewal
- □ Primary Reserve Ratio
- Expenditures

Capital Adaptation and Renewal Expenditures

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY2007	FY2008	Three-year Rolling Average FY 2006 to FY 2008
Bridgewater	8.3%	11.1%	6.5%	5.4%	4.5%	5.9%	7.0%	7.3%		
Fitchburg	5.3%	5.8%	4.0%	7.5%	9.3%	11.4%	21.6%	16.4%	18.5%	18.8%
Framingham	9.7%	12.5%	8.4%	14.3%	7.3%	11.3%	12.3%	20.4%		
Mass College of Art and Design	4.8%	5.5%	6.5%	5.2%	7.2%	7.0%	4.6%	5.5%	5.7%	5.3%
Mass College of Liberal Arts	8.7%	6.0%	5.2%	7.7%	4.7%	11.5%	27.0%	13.8%	11.5%	17.1%
Mass Maritime Academy	7.9%	5.7%	5.6%	6.7%	14.9%	5.1%	8.5%	13.9%	8.2%	10.2%
Salem	8.2%	5.0%	5.1%	5.9%	6.7%	12.9%	6.4%	9.7%	11.0%	9.2%
Westfield	5.8%	10.6%	5.1%	10.3%	14.4%	11.6%	10.7%	8.8%		
Worcester*	4.6%	6.6%	3.3%	5.4%	7.9%	6.4%	8.0%	7.5%		
SC Total	7.2%	8.0%	5.5%	7.4%	7.9%	9.4%	10.5%	10.8%		
SC Total excludes MCAD and MMA	7.3%	8.4%	5.4%	7.6%	7.6%	9.8%	11.1%	11.1%		

Source: HEIRS-Fiscal Policy

^{*} Worcester received a waiver for FY 2002.

Board Policy for Capital Adaptation and	The three-y	ear rolling	average per	centage spe	ent on capita	ıl adaptation	and renewa	I can be no	less
Renewal	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08
	4.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

[&]quot;The sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing, and grant revenue".

	Primary Reserve Ratio*											
		FY2005	5		FY2006			FY2007			FY2008	
Institution	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses
Bridgewater	10.1%	\$9,620,824	\$95,491,435	13.6%	\$14,336,585	\$105,063,104	13.1%	\$15,180,658	\$115,961,552	8.3%	\$11,170,935	\$134,206,734
Fitchburg	34.8%	\$18,224,560	\$52,328,367	40.5%	\$23,337,223	\$57,555,432	39.3%	\$24,590,690	\$62,597,680	32.3%	\$21,765,206	\$67,425,180
Framingham	48.3%	\$24,361,275	\$50,416,525	39.4%	\$21,278,322	\$53,942,062	38.2%	\$23,371,626	\$61,181,782	19.7%	\$13,337,000	\$67,672,000
Mass College of Art and Design	6.1%	\$2,225,592	\$36,421,926	6.5%	\$2,659,536	\$40,691,474	10.3%	\$4,626,498	\$45,121,134	11.1%	\$5,524,390	\$49,653,671
Mass College of Liberal Arts	8.8%	\$2,645,536	\$30,066,980	11.1%	\$3,717,955	\$33,401,714	13.9%	\$5,026,807	\$36,271,288	15.3%	\$5,920,547	\$38,693,917
Mass Maritime Academy	23.2%	\$6,283,920	\$27,133,939	26.1%	\$7,776,021	\$29,777,269	29.5%	\$10,064,982	\$34,127,080	29.5%	\$11,459,186	\$38,906,527
Salem	14.5%	\$12,996,233	\$89,636,985	11.7%	\$12,158,121	\$103,739,845	10.8%	\$12,095,452	\$111,986,974	11.5%	\$13,550,882	\$117,529,398
Westfield	0.8%	\$436,322	\$57,864,277	17.2%	\$11,138,117	\$64,920,315	23.3%	\$16,448,476	\$70,545,687	23.3%	\$17,810,227	\$76,310,514
Worcester	18.5%	\$9,521,849	\$51,496,575	18.9%	\$10,856,237	\$57,293,416	21.7%	\$13,536,795	\$62,307,852	21.7%	\$14,388,882	\$66,160,705

Source: Audited Financial Statements

^{*}The Primary Reserve ratio = Unrestricted and Expendable Net Assets/ Total Operating Expenditures. This ratio provides a snapshot of an institution's financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ratio of 40% is recommended for public higher education institutions.

		Ex	penditures FY0	7				
	Institution Annual HCT/Peer Annual Average HCT		Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total Expenditures
	12,042	Costs	\$40,215,625	\$16,263,422	\$13,981,481	\$12,924,076	\$13,861,374	\$115,131,031
Bridgewater	12,042	Cost per Annual HCT	\$3,340	\$1,351	\$1,161	\$1,073	\$1,151	\$9,561
bilugewater	11,311	Peer Avg - Costs	\$49,174,548	\$10,897,745	\$10,251,433	\$18,330,453	\$13,313,739	\$135,675,758
	11,311	Peer Avg - Cost per Annual Avg HCT	\$4,348	\$964	\$906	\$1,621	\$1,177	\$11,996
	11.906	Costs	\$24,257,025	\$5,133,476	\$7,070,231	\$6,717,353	\$9,704,409	\$62,544,179
Fitchburg	11,900	Cost per Annual HCT	\$2,037	\$431	\$594	\$564	\$815	\$5,253
Filchburg	8,809	Peer Avg - Costs	\$33,334,582	\$8,052,477	\$6,985,441	\$9,209,321	\$8,774,469	\$95,571,783
	0,009	Peer Avg - Cost per Annual Avg HCT	\$3,784	\$914	\$793	\$1,045	\$996	\$10,850
	10.459	Costs	\$21,208,906	\$7,590,955	\$6,640,774	\$7,375,721	\$9,632,258	\$60,461,408
Framingham	10,459	Cost per Annual HCT	\$2,028	\$726	\$635	\$705	\$921	\$5,781
Framingham	9012	Peer Avg - Costs	\$32,041,736	\$7,882,507	\$7,845,041	\$15,113,947	\$11,028,955	\$95,231,845
	9012	Peer Avg - Cost per Annual Avg HCT	\$3,556	\$875	\$871	\$1,677	\$1,224	\$10,568
	3,312	Costs	\$16,235,813	\$4,802,693	\$3,852,245	\$6,472,741	\$6,055,720	\$44,975,075
Mass Art and Design	3,312	Cost per Annual HCT	\$4,902	\$1,450	\$1,163	\$1,954	\$1,828	\$13,579
Mass Art and Design	2647	Peer Avg - Costs	\$29,502,447	\$8,186,813	\$5,125,235	\$11,987,869	\$0	\$77,927,979
	2047	Peer Avg - Cost per Annual Avg HCT	\$11,145	\$3,093	\$1,936	\$4,529	\$0	\$29,439
	2,630	Costs	\$12,192,241	\$3,032,293	\$4,614,916	\$5,584,706	\$3,983,691	\$36,206,119
MCLA	2,030	Cost per Annual HCT	\$4,636	\$1,153	\$1,755	\$2,123	\$1,515	\$13,767
WCLA	2754	Peer Avg - Costs	\$16,350,150	\$3,442,343	\$5,347,104	\$7,879,713	\$5,696,623	\$53,735,793
	2/54	Peer Avg - Cost per Annual Avg HCT	\$5,936	\$1,250	\$1,941	\$2,861	\$2,068	\$19,510
	1,122	Costs	\$9,097,748	\$3,454,013	\$4,827,545	\$4,923,971	\$4,166,683	\$34,010,217
Mass Maritime	1,122	Cost per Annual HCT	\$8,109	\$3,078	\$4,303	\$4,389	\$3,714	\$30,312
iviass iviaritime	1081	Peer Avg - Costs	\$8,817,681	\$1,689,691	\$2,943,609	\$5,954,941	\$4,798,300	\$32,387,591
	1001	Peer Avg - Cost per Annual Avg HCT	\$8,159	\$1,564	\$2,724	\$5,510	\$4,440	\$29,970
	45.000	Costs	\$42,475,278	\$16,973,190	\$9,203,010	\$19,042,527	\$10,857,670	\$111,691,111
Salem	15,823	Cost per Annual HCT	\$2,684	\$1,073	\$582	\$1,203	\$686	\$7,059
Salem	14217	Peer Avg - Costs	\$52,341,616	\$12,811,833	\$12,551,645	\$19,630,402	\$16,005,491	\$142,692,668
	14217	Peer Avg - Cost per Annual Avg HCT	\$3,682	\$901	\$883	\$1,381	\$1,126	\$10,037
	6,547	Costs	\$23,838,920	\$5,078,378	\$7,933,822	\$5,840,751	\$7,664,631	\$70,320,393
Westfield	0,347	Cost per Annual HCT	\$3,641	\$776	\$1,212	\$892	\$1,171	\$10,741
vvestileid	7481	Peer Avg - Costs	\$25,695,631	\$7,064,595	\$6,947,427	\$8,476,777	\$8,093,663	\$78,455,865
	7401	Peer Avg - Cost per Annual Avg HCT	\$3,435	\$944	\$929	\$1,133	\$1,082	\$10,488
	8,930	Costs	\$24,371,832	\$4,491,059	\$5,950,965	\$7,618,221	\$7,394,699	\$62,307,852
Worcester	0,930	Cost per Annual HCT	\$2,729	\$503	\$666	\$853	\$828	\$6,977
vvoicestei	9743	Peer Avg - Costs	\$35,490,854	\$9,859,797	\$7,507,924	\$11,540,180	\$11,473,726	\$103,684,190
	9143	Peer Avg - Cost per Annual Avg HCT	\$3,643	\$1,012	\$771	\$1,184	\$1,178	\$10,642
State College Tetal	72,771	Costs	\$213,893,388	\$66,819,479	\$64,074,989	\$76,500,067	\$73,321,135	\$597,647,385
State College Total	12,111	Cost per Annual HCT	\$2,939	\$918	\$881	\$1,051	\$1,008	
State College Total	68,337	Costs	\$188,559,827	\$58,562,773	\$55,395,199	\$65,103,355	\$63,098,732	\$518,662,093
(excludes MCAD and	00,337	Cost per Annual HCT	\$2,759	\$857	\$811	\$953	\$923	\$7,590

Sources: IPEDS

Performance Accountability Objective: Higher Education Collaboration

 Number of Community College Students Matriculated into Four-Year Colleges

Community College Students Matriculated into Four-Year Colleges

	Fall	Total Number of Transfer Students	Students who Transferred in from a Massachusetts Community College	Percent of Transfer Student who Transferred in from a Massachusetts Community College	Number of Students who Transferred in from a Massachusetts Community College through the Joint Admission Program	Percent of Transfer Student from a Massachusetts Community College who Transferred in through the Joint Admission Program
Bridgewater	2002 2003 2004 2005 2006	735 691 810 878 763	330 346 364 412 374	44.9% 46.9% 49.0%	115 102 125 117	28.0% 30.3% 31.3%
Fitchburg	2007 2002 2003 2004 2005 2006 2007	790 365 357 295 392 343 359	409 221 202 178 234 204 233	51.8% 60.5% 56.6% 60.3% 59.7% 59.5% 64.9%	151 39 29 33 29 31 56	36.9% 17.6% 14.4% 18.5% 18.5% 15.2% 24.0%
Framingham	2002 2003 2004 2005 2006 2007	322 315 320 317 334 420	143 139 144 135 139	44.4% 44.1% 45.0% 42.6% 41.6% 46.7%	32 21 22 18 28 28	22.4% 15.1% 15.3% 13.3% 20.1% 14.3%
Mass College of Art & Design*	2002 2003 2004 2005 2006 2007	149 164 177 168 186 147	31 34 33 51 45 49	20.8% 20.7% 18.6% 30.4% 24.2% 33.3%	0 0 0	0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
MCLA	2002 2003 2004 2005 2006 2007	119 136 158 176 149 151	73 55 86 107 89	61.3% 40.4% 54.4% 60.8% 59.7% 59.6%	16 15 25	21.9% 27.3%

Community College Students Matriculated into Four-Year Colleges

			Students who		Number of Students who	
			Transferred in	Percent of Transfer	Transferred in from a	Percent of Transfer Student
			from a	Student who	Massachusetts	from a Massachusetts
			Massachusetts	Transferred in from	Community College	Community College who
		Total Number of	Community	a Massachusetts	through the Joint	Transferred in through the
	Fall	Transfer Students	College	Community College	Admission Program	Joint Admission Program
	2002	31	14	45.2%	0	0.0%
	2003	34	11	32.4%	0	0.0%
Mass Maritime	2004	32	16	50.0%	0	0.0%
	2005	38	12	31.6%	0	0.0%
	2006	32	9	28.1%	0	0.0%
	2007	38	11	28.9%	0	0.0%
	2002	636	294	46.2%	58	19.7%
	2003	739	392	53.0%	59	15.1%
Salem	2004	748	386	51.6%	47	12.2%
	2005	618	334	54.0%	77	23.1%
	2006	780	412	52.8%	65	15.8%
	2007	814	446	54.8%	69	15.5%
	2002	253	183	72.3%	78	42.6%
	2003	330	240	72.7%	90	37.5%
Westfield	2004	368	249	67.7%	86	34.5%
Westileia	2005	324	228	70.4%	93	40.8%
	2006	290	210	72.4%	95	45.2%
	2007	252	177	70.2%	89	50.3%
	2002	604	298	49.3%	5	1.7%
	2003	396	200	50.5%	21	10.5%
Worcester	2004	445	207	46.5%	29	14.0%
worcester	2005	490	202	41.2%	32	15.8%
	2006	472	245	51.9%	33	13.5%
	2007	509	256	50.3%	43	16.8%
	2002	3,214	1,587	49.4%	309	19.5%
	2003	3,162	1,619	51.2%	350	21.6%
State College	2004	3,353	1,663	49.6%	344	20.7%
Total	2005	3,401	1,715	50.4%	404	23.6%
	2006	3,349	1,727	51.6%	400	23.2%
	2007	3,480	1,867	53.6%	464	24.9%
	2002	3,034	1,542	50.8%	309	20.0%
	2003	2,964	1,574	53.1%	350	22.2%
State College	2004	3,144	1,614	51.3%	344	21.3%
Total excluding	2005	3,195	1,652	51.7%	404	24.5%
MCAD and MMA	2006	3,131	1,673	53.4%	400	23.9%
	2007	3,295	1,807	54.8%	464	25.7%

^{*} Mass College of Art & Design does not participate in the Joint Admissions Program

Performance Accountability Objective: Fundraising

- ☐ Total Private Funds Received at Both the Institution and the Foundation
- Total Market Value of Endowment

Total Private Funds Received

(Institution and Foundation)

	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater	\$1,624,257	\$1,573,110	\$2,105,502	\$1,562,344	\$1,280,550	\$1,217,310	\$1,758,479
Fitchburg	\$470,474	\$1,343,659	\$1,270,023	\$679,986	\$1,625,316	\$1,643,874	\$1,593,722
Framingham	\$338,195	\$639,295	\$444,924	\$375,961	\$654,577	\$873,457	\$701,610
Mass College of Art and Design	\$669,735	\$1,044,288	\$1,503,336	\$1,769,883	\$3,773,594	\$1,926,954	\$1,952,811
Mass College of Liberal Arts	\$723,495	\$907,681	\$434,465	\$659,577	\$523,415	\$1,561,378	\$1,604,679
Mass Maritime Academy	\$99,465	\$708,795	\$1,104,141	\$1,399,581	\$1,180,661	\$1,761,654	\$2,569,496
Salem	\$2,797,847	\$1,342,835	\$1,363,386	\$1,837,108	\$7,372,735	\$2,380,640	\$2,191,111
Westfield	\$566,369	\$742,903	\$499,343	\$496,029	\$593,099	\$589,680	
Worcester	\$1,302,701	\$567,628	\$679,225	\$1,014,322	\$1,409,932	\$1,130,710	\$1,247,298
State College Total	\$8,592,538	\$8,870,194	\$9,404,345	\$9,794,791	\$18,413,879	\$13,085,657	\$13,619,206
State College Total excludes MCAD and MMA	\$7,823,338	\$7,117,111	\$6,796,868	\$6,625,327	\$13,459,624	\$9,397,049	\$9,096,899

Source: Institutional Budget Worksheets

Total Foundation Endowment*

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater	\$12,407,079	\$11,380,216	\$15,239,702	\$18,036,491	\$16,836,403
Fitchburg	\$5,512,360	\$7,721,461	\$7,923,379	\$8,672,354	\$9,164,162
Framingham	\$2,197,144	\$2,405,740	\$2,680,407	\$3,120,696	\$3,589,073
Mass College of Art and Design	\$3,211,145	\$3,936,279	\$6,469,231	\$7,325,169	\$9,202,640
Mass College of Liberal Arts	\$6,092,000	\$6,165,362	\$6,281,681	\$7,958,986	\$7,838,202
Mass Maritime Academy	\$655,947	\$1,129,036	\$1,269,151	\$1,878,358	\$5,448,442
Salem	\$7,330,611	\$8,112,531	\$14,475,113	\$16,740,069	\$16,976,396
Westfield	\$2,938,734	\$3,227,625	\$3,398,451	\$3,733,259	
Worcester	\$6,235,447	\$8,233,127	\$9,579,219	\$8,017,396	\$11,090,697
State College Total	\$46,580,467	\$52,311,377	\$67,316,334	\$75,487,778	\$80,146,015
State College excludes MCAD and MMA	\$42,713,375	\$47,246,062	\$59,577,952	\$66,284,251	\$65,494,933

Source: HEIRS Fiscal Policy

^{*} Restricted Net Assests as reported on Annual Audited Financial Statements

Endnotes

Performance Accountability Objective: Student Access & Success

First Year Retention Rate

Massachusetts College of Art and Design

Mass College of Art and Design's Fall 2001 cohort retention rate has been adjusted from that published in the Linear Trend Book. There were two cohort students included in the 2001 file who were never enrolled at Mass College Art & Design. In addition, there were another 13 students from the 2001 cohort who were still enrolled in 2002, were included in the HEIRS file submitted, but were not caught by HEIRS tracking system because their records have no SSN's. Corrections to the fall 2001 cohort have been made.

Degrees Awarded Westfield

Degrees awarded- Post-bacc- These programs are being eliminated and rolled into Masters Programs. Thus, the report shows a significant reduction in the percentage

Appendices

- Appendix A:
 - Fall Unduplicated Credit Headcount
 - Total Degrees Conferred
- Appendix B:
 - Tuition and Fees at Massachusetts Public Colleges and University
- Appendix C:
 - Regions of Massachusetts
- Appendix D:
 - Four-, Five-, and Six-Year Graduation Rates

Institution		Fall 1998	Fall 1999	Fall 2000	Fall 2001	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
	Undergrad	7,320	7,157	7,080	7,199	7,434	7,598	7,753	7,783	7,825	8,160
Bridgewater State College	Grad	1,841	1,798	1,759	1,839	2,127	2,028	1,978	1,757	1,830	1,774
	Total Enroll	9,161	8,955	8,839	9,038	9,561	9,626	9,731	9,540	9,655	9,934
	Undergrad	3,660	3,356	3,240	3,219	3,379	3,452	3,522	3,653	3,768	3,835
Fitchburg State College	Grad	2,756	2,219	2,480	1,814	1,670	1,465	1,679	1,687	1,740	2,857
	Total Enroll	6,416	5,575	5,720	5,033	5,049	4,917	5,201	5,340	5,508	6,692
	Undergrad	4,390	3,988	4,042	4,043	3,978	3,894	3,873	3,772	3,829	3,828
Framingham State College*	Grad	1,295	1,401	1,721	1,872	1,906	2,262	2,142	2,102	2,032	2,075
	Total Enroll	5,685	5,389	5,763	5,915	5,884	6,156	6,015	5,874	5,861	5,903
Massachusetts College of	Undergrad	2,199	2,163	2,217	2,146	1,934	1,915	1,933	1,991	2,136	2,153
Art and Design	Grad	102	191	107	110	147	149	132	136	150	158
Art and Design	Total Enroll	2,301	2,354	2,324	2,256	2,081	2,064	2,065	2,127	2,286	2,311
Massachusetts College of Liberal	Undergrad	1,603	1,404	1,392	1,402	1,457	1,459	1,434	1,435	1,454	1,550
Arts	Grad	146	128	202	212	221	352	403	393	351	291
Alto	Total Enroll	1,749	1,532	1,594	1,614	1,678	1,811	1,837	1,828	1,805	1,841
	Undergrad	784	802	829	853	888	917	912	969	1,001	1,075
Massachusetts Maritime Academy	Grad	0	0	0	0	0	22	41	39	44	60
	Total Enroll	784	802	829	853	888	939	953	1,008	1,045	1,135
	Undergrad	7,259	6,833	6,384	6,318	6,410	6,508	6,771	7,296	7,455	7,607
Salem State College	Grad	1,418	1,240	2,200	2,031	2,380	2,612	2,576	2,567	2,775	2,478
	Total Enroll	8,677	8,073	8,584	8,349	8,790	9,120	9,347	9,863	10,230	10,085
	Undergrad	4,203	4,304	4,288	4,378	4,412	4,292	4,299	4,667	4,766	4,699
Westfield State College	Grad	775	712	731	775	773	646	615	678	741	693
	Total Enroll	4,978	5,016	5,019	5,153	5,185	4,938	4,914	5,345	5,507	5,392
	Undergrad	4,592	4,495	4,600	4,954	4,856	4,665	4,554	4,598	4,626	4,602
Worcester State College	Grad	738	755	735	853	712	805	850	873	814	756
	Total Enroll	5,330	5,250	5,335	5,807	5,568	5,470	5,404	5,471	5,440	5,358
	Undergrad	36,010	34,502	34,072		34,748	34,700	35,051	36,164	36,860	37,509
State College Total	Grad	9,071	8,444	9,935	9,506	9,936	10,341	10,416	10,232	10,477	11,142
	Total Enroll	45,081	42,946	44,007	44,018	44,684	45,041	45,467	46,396	47,337	48,651
State College Total avaluation	Undergrad	33,027	31,537	31,026	31,513	31,926	31,868	32,206	33,204	33,723	34,281
State College Total excluding	Grad	8,969	8,253	9,828	9,396	9,789	10,170	10,243	10,057	10,283	10,924
MCAD and MMA	Total Enroll	41,996	39,790	40,854	40,909	41,715	45,041	45,467	43,261	44,006	45,205

^{*} Framingham State College indicated that HEIRS undergraduate and graduate splits for Fall 1996 to Fall 2000 are incorrect. BHE Early Enrollment Report data for these years have been used for Framingham instead. Therefore, totals and calculations from this spreadsheet may not match totals and calculations from other single source spreadsheets.

Total Degrees Conferred Trends FY 1999 to FY 2008

Institution	FY 1999	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater State College	1,519	1,505	1,473	1,542	1,665	1,670	1,781	1,935	1,911	2,004
Fitchburg State College	984	959	804	974	953	1,096	914	1,101	1,158	1,073
Framingham State College	1,022	981	1,041	1,108	1,273	1,283	1,251	1,207	1,233	1,156
Massachusetts College of Art and Design	276	254	293	249	344	353	368	370	353	352
Massachusetts College of Liberal Arts	344	372	332	286	310	300	338	346	331	364
Massachusetts Maritime Academy	134	136	130	136	160	155	198	166	217	212
Salem State College	1,229	1,325	1,261	1,163	1,305	1,322	1,323	1,440	1,648	1,924
Westfield State College	919	994	947	952	1,058	1,030	974	1,018	1,095	1,082
Worcester State College	700	797	795	879	1,065	963	989	1,048	1,076	1,076
State College Total	7,127	7,323	7,076	7,289	8,133	8,172	8,136	8,631	9,022	9,243
State College Total excluding MCAD and										
MMA	6,717	6,933	6,653	6,904	7,629	7,664	7,570	8,095	8,452	8,679

Tuition at Massachusetts Public Colleges and University (Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
UMass Boston	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
UMass Dartmouth	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,418	\$1,418	\$1,418	0%
UMass Lowell	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	0%
Bridgewater	\$1,030	\$970	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
Fitchburg	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Framingham	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Mass Art & Design	\$1,140	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
MCLA	\$1,090	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
Mass Maritime	\$1,140	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,062	\$1,094	\$1,138	\$1,184	4%
Salem	\$1,030	\$970	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
Westfield	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Worcester	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	
Berkshire	\$870	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Bristol	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Bunker Hill	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Cape Cod	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Greenfield	\$870	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Holyoke	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Massachusetts Bay	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Massasoit	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Middlesex	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Mount Wachusett	\$870	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
North Shore	\$810	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Northern Essex	\$840	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Quinsigamond	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Roxbury	\$840	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
STCC	\$840	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Weighted Average UMass*	\$1,628	\$1,626	\$1,624	\$1,619	\$1,618	\$1,618	\$1,618	\$1,618	\$1,618	\$1,619	0%
Weighted Average State Colleges*	\$1,071	\$1,014	\$955	\$954	\$954	\$953	\$954	\$955	\$957	\$959	0%
Weighted Average State Colleges excludes MCAD and MMA*	\$1,064	\$1,007	\$947	\$947	\$947	\$946	\$946	\$946	\$946	\$946	0%
Weighted Average Community Colleges*	\$829	\$735	\$734	\$734	\$734	\$734	\$734	\$734	\$734	\$733	0%
Weighted Average All Colleges and University	\$1,166	\$1,111	\$1,091	\$1,082	\$1,078	\$1,076	\$1,076	\$1,080	\$1,082	\$1,083	0%
Weighted Average All Colleges and University excludes MCAD and MMA*	\$1,167	\$1,111	\$1,092	\$1,083	\$1,079	\$1,077	\$1,077	\$1,080	\$1,082	\$1,082	0%

Source: Tuition and Fee Survey

^{*} Weighted data calculated based on % Undergraduate FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

^{**} Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and, for purposes of Performance Measurement, are not compared to other MA state colleges.

Mandatory Fees at Massachusetts Public Colleges and University (Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$3,498	\$3,498	\$3,498	\$4,768	\$5,768	\$7,294	\$7,564	\$7,886	\$8,210	\$8,520	4%
UMass Boston	\$2,508	\$2,508	\$2,508	\$3,508	\$4,518	\$6,310	\$6,551	\$6,834	\$7,126	\$7,400	4%
UMass Dartmouth	\$2,712	\$2,712	\$2,712	\$3,712	\$4,712	\$6,385	\$6,619	\$6,894	\$7,178	\$7,444	4%
UMass Lowell	\$2,801	\$2,801	\$2,801	\$3,759	\$4,760	\$6,437	\$6,712	\$6,990	\$7,278	\$7,552	4%
Bridgewater	\$2,033	\$1,913	\$1,913	\$2,825	\$3,480	\$4,416	\$4,596	\$4,956	\$5,124	\$5,328	4%
Fitchburg	\$1,928	\$1,988	\$2,018	\$2,718	\$3,216	\$3,618	\$4,032	\$4,572	\$5,022	\$5,430	8%
Framingham	\$1,800	\$1,800	\$1,800	\$2,364	\$3,354	\$3,684	\$4,029	\$4,480	\$4,828	\$5,172	7%
Mass Art & Design	\$2,668	\$2,788	\$3,038	\$3,938	\$4,738	\$5,370	\$5,820	\$6,170	\$6,420	\$6,870	7%
MCLA	\$2,267	\$2,267	\$2,467	\$3,167	\$4,367	\$4,387	\$4,586	\$4,896	\$5,138	\$5,396	5%
Mass Maritime	\$1,784	\$1,783	\$1,883	\$2,633	\$3,833	\$4,133	\$4,246	\$4,580	\$4,548	\$4,644	2%
Salem	\$1,928	\$2,128	\$2,128	\$3,028	\$4,078	\$4,544	\$4,684	\$5,120	\$5,360	\$5,610	5%
Westfield	\$1,884	\$1,886	\$1,986	\$2,785	\$3,588	\$3,887	\$4,688	\$4,980	\$5,240	\$5,482	5%
Worcester	\$1,368	\$1,478	\$1,603	\$2,303	\$3,153	\$3,609	\$4,110	\$4,570	\$4,896	\$5,200	6%
Berkshire	\$1,650	\$1,710	\$1,920	\$2,310	\$2,610	\$2,610	\$2,820	\$2,895	\$3,046	\$3,150	3%
Bristol	\$1,260	\$1,350	\$1,440	\$2,100	\$2,340	\$2,520	\$3,030	\$3,030	\$3,030	\$3,120	3%
Bunker Hill	\$1,230	\$1,230	\$1,230	\$1,680	\$2,280	\$2,280	\$2,280	\$2,280	\$2,460	\$2,760	12%
Cape Cod	\$1,440	\$1,590	\$1,740	\$2,460	\$2,460	\$2,940	\$2,940	\$2,940	\$3,226	\$3,360	4%
Greenfield	\$1,367	\$1,517	\$1,727	\$2,237	\$2,537	\$2,867	\$3,202	\$3,318	\$3,708	\$3,858	4%
Holyoke	\$1,366	\$1,456	\$1,716	\$2,076	\$2,376	\$2,378	\$2,468	\$2,558	\$2,708	\$2,838	5%
Massachusetts Bay	\$1,170	\$1,170	\$1,240	\$2,150	\$2,450	\$2,930	\$2,930	\$2,930	\$2,930	\$3,890	33%
Massasoit	\$1,230	\$1,320	\$1,320	\$1,920	\$2,610	\$2,610	\$2,610	\$2,610	\$2,610	\$2,790	7%
Middlesex	\$1,550	\$1,640	\$1,790	\$2,300	\$2,660	\$2,930	\$2,930	\$3,020	\$3,140	\$3,290	5%
Mount Wachusett	\$1,790	\$1,820	\$1,940	\$2,660	\$3,260	\$3,260	\$3,220	\$3,370	\$3,670	\$3,790	3%
North Shore	\$1,320	\$1,440	\$1,740	\$2,340	\$2,640	\$2,640	\$2,730	\$2,730	\$2,880	\$3,000	4%
Northern Essex	\$1,380	\$1,440	\$1,530	\$1,920	\$2,220	\$2,220	\$2,400	\$2,400	\$2,670	\$2,760	3%
Quinsigamond	\$1,170	\$1,170	\$1,170	\$2,010	\$2,880	\$2,880	\$2,880	\$3,030	\$3,150	\$3,240	3%
Roxbury	\$1,230	\$1,320	\$1,320	\$1,670	\$2,470	\$2,680	\$2,680	\$2,680	\$2,880	\$2,970	3%
STCC	\$1,430	\$1,434	\$1,684	\$1,984	\$2,394	\$2,454	\$2,604	\$2,706	\$2,826	\$2,946	4%
Weighted Average UMass*	\$3,075	\$3,070	\$3,068	\$4,179	\$5,184	\$6,819	\$7,079	\$7,382	\$7,687	\$7,966	4%
Weighted Average State Colleges*	\$1,913	\$1,947	\$1,999	\$2,789	\$3,637	\$4,147	\$4,494	\$4,900	\$5,166	\$5,441	5%
Weighted Average State Colleges excludes MCAD and MMA**	\$1,873	\$1,901	\$1,942	\$2,731	\$3,568	\$4,080	\$4,430	\$4,843	\$5,117	\$5,391	5%
Weighted Average Community Colleges*	\$1,354	\$1,418	\$1,538	\$2,098	\$2,532	\$2,646	\$2,743	\$2,792	\$2,927	\$3,118	7%
Weighted Average All Colleges and University*	\$2,091	\$2,119	\$2,172	\$2,959	\$3,675	\$4,381	\$4,594	\$4,836	\$5,070	\$5,312	5%
Weighted Average All Colleges and University excludes MCAD and MMA**	\$2,085	\$2,110	\$2,162	\$2,949	\$3,660	\$4,370	\$4,370	\$4,822	\$5,056	\$5,297	5%

Source: Tuition and Fee Survey

^{*} Weighted data calculated based on % Undergraduate FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

^{**} Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and, for purposes of Performance Measurement, are not compared to other MA state colleges.

Tuition and Mandatory Fees at Massachusetts Public Colleges and University (Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$5,212	\$5,212	\$5,212	\$6,482	\$7,482	\$9,008	\$9,278	\$9,600	\$9,924	\$10,234	3%
UMass Boston	\$4,222	\$4,222	\$4,222	\$5,222	\$6,232	\$8,024	\$8,265	\$8,548	\$8,840	\$9,114	3%
UMass Dartmouth	\$4,129	\$4,129	\$4,129	\$5,129	\$6,129	\$7,802	\$8,036	\$8,312	\$8,596	\$8,862	3%
UMass Lowell	\$4,255	\$4,255	\$4,255	\$5,213	\$6,214	\$7,891	\$8,166	\$8,444	\$8,732	\$9,006	
Bridgewater	\$3,063	\$2,883	\$2,823	\$3,735	\$4,390	\$5,326	\$5,506	\$5,866	\$6,034	\$6,238	3%
Fitchburg	\$3,018	\$3,018	\$2,988	\$3,688	\$4,186	\$4,588	\$5,002	\$5,542	\$5,992	\$6,400	7%
Framingham	\$2,890	\$2,830	\$2,770	\$3,334	\$4,324	\$4,654	\$4,999	\$5,450	\$5,798	\$6,142	6%
Mass Art & Design	\$3,808	\$3,878	\$4,068	\$4,968	\$5,768	\$6,400	\$6,850	\$7,200	\$7,450	\$7,900	6%
MCLA	\$3,357	\$3,357	\$3,497	\$4,197	\$5,397	\$5,417	\$5,616	\$5,926	\$6,168	\$6,426	4%
Mass Maritime	\$2,924	\$2,873	\$2,913	\$3,663	\$4,863	\$5,163	\$5,308	\$5,674	\$5,686	\$5,828	2%
Salem	\$2,958	\$3,098	\$3,038	\$3,938	\$4,988	\$5,454	\$5,594	\$6,030	\$6,270	\$6,520	4%
Westfield	\$2,974	\$2,916	\$2,956	\$3,755	\$4,558	\$4,857	\$5,658	\$5,950	\$6,210	\$6,452	4%
Worcester	\$2,458	\$2,508	\$2,573	\$3,273	\$4,123	\$4,579	\$5,080	\$5,540	\$5,866	\$6,170	
Berkshire	\$2,520	\$2,490	\$2,700	\$3,090	\$3,390	\$3,390	\$3,600	\$3,675	\$3,826	\$3,930	3%
Bristol	\$2,070	\$2,070	\$2,160	\$2,820	\$3,060	\$3,240	\$3,750	\$3,750	\$3,750	\$3,840	2%
Bunker Hill	\$2,040	\$1,950	\$1,950	\$2,400	\$3,000	\$3,000	\$3,000	\$3,000	\$3,180	\$3,480	9%
Cape Cod	\$2,280	\$2,310	\$2,460	\$3,180	\$3,180	\$3,660	\$3,660	\$3,660	\$3,946	\$4,080	3%
Greenfield	\$2,237	\$2,297	\$2,507	\$3,017	\$3,317	\$3,647	\$3,982	\$4,098	\$4,488	\$4,638	3%
Holyoke	\$2,176	\$2,176	\$2,436	\$2,796	\$3,096	\$3,098	\$3,188	\$3,278	\$3,428	\$3,558	4%
Massachusetts Bay	\$2,010	\$1,890	\$1,960	\$2,870	\$3,170	\$3,650	\$3,650	\$3,650	\$3,650	\$4,610	26%
Massasoit	\$2,070	\$2,040	\$2,040	\$2,640	\$3,330	\$3,330	\$3,330	\$3,330	\$3,330	\$3,510	5%
Middlesex	\$2,360	\$2,360	\$2,510	\$3,020	\$3,380	\$3,650	\$3,650	\$3,740	\$3,860	\$4,010	4%
Mount Wachusett	\$2,660	\$2,570	\$2,690	\$3,410	\$4,010	\$4,010	\$3,970	\$4,120	\$4,420	\$4,540	3%
North Shore	\$2,130	\$2,190	\$2,490	\$3,090	\$3,390	\$3,390	\$3,480	\$3,480	\$3,630	\$3,750	3%
Northern Essex	\$2,220	\$2,190	\$2,280	\$2,670	\$2,970	\$2,970	\$3,150	\$3,150	\$3,420	\$3,510	3%
Quinsigamond	\$1,980	\$1,890	\$1,890	\$2,730	\$3,600	\$3,600	\$3,600	\$3,750	\$3,870	\$3,960	2%
Roxbury	\$2,070	\$2,100	\$2,100	\$2,450	\$3,250	\$3,460	\$3,460	\$3,460	\$3,660	\$3,750	2%
STCC	\$2,270	\$2,184	\$2,434	\$2,734	\$3,144	\$3,204	\$3,354	\$3,456	\$3,576	\$3,696	3%
Weighted Average UMass*	\$4,704	\$4,695	\$4,692	\$5,798	\$6,802	\$8,437	\$8,697	\$9,001	\$9,305	\$9,585	3%
Weighted Average State Colleges*	\$2,984	\$2,962	\$2,954	\$3,743	\$4,590	\$5,100	\$5,448	\$5,855	\$6,123	\$6,400	5%
Weighted Average State Colleges excludes MCAD and MMA**	\$2,937	\$2,908	\$2,890	\$3,678	\$4,515	\$5,027	\$5,377	\$5,789	\$6,063	\$6,337	5%
Weighted Average Community Colleges*	\$2,183	\$2,153	\$2,273	\$2,831	\$3,265	\$3,380	\$3,477	\$3,526	\$3,661	\$3,851	5%
Weighted Average All Colleges and University*	\$3,257	\$3,229	\$3,264	\$4,041	\$4,753	\$5,457	\$5,670	\$5,918	\$6,152	\$6,394	4%
Weighted Average All Colleges and University excludes MCAD and MMA**	\$3,252	\$3,220	\$3,254	\$4,031	\$4,739	\$5,447	\$5,658	\$5,903	\$6,138	\$6,379	4%

Source: Tuition and Fee Survey

^{*} Weighted data calculated based on % Undergraduate FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

^{**} Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and, for purposes of Performance Measurement, are not compared to other MA state colleges.

Regions of Massachusetts

(Massachusetts Department of Economic Development breakdown)

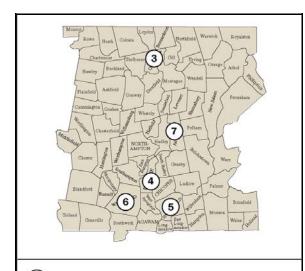
Berkshire Region:

Massachusetts' western most region is defined by the 32 communities that constitute Berkshire County. Massachusetts College of Liberal Arts and Berkshire Community College are the two system institutions in the region.

Berkshire Community College, Pittsfield Mass. College of Liberal Arts, North Adams

Pioneer Valley Region:

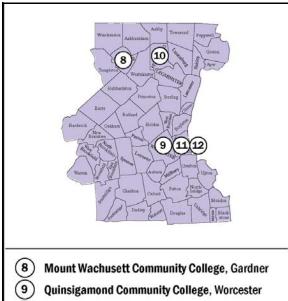
Franklin, Hampden, and Hampshire Counties define the Pioneer Valley along with the Worcester County communities of Athol, Petersham, Phillipston, and Royalston. UMass-Amherst, Westfield State College, and Greenfield, Holyoke, and Springfield Technical Communities Colleges are located in this region.



- **Greenfield Community College, Greenfield**
- Holyoke Community College, Holyoke
- (5) Springfield Tech. Community College, Springfield
- 6 Westfield State College, Westfield
- University of Massachusetts Amherst

Central Region:

All but four of the 54 cities and towns in the Central Region are part of Worcester County (Ayer, Groton, Pepperell, Shirley, and Townsend are part of Middlesex County). Fitchburg and Worcester State Colleges, Quinsigamond and Mount Wachusett Community Colleges, and the UMass-Worcester Medical School are located in this region.



- Fitchburg State College, Fitchburg
- (11) Worcester State College, Worcester
- University of Mass. Medical School, Worcester

Northeast Region:

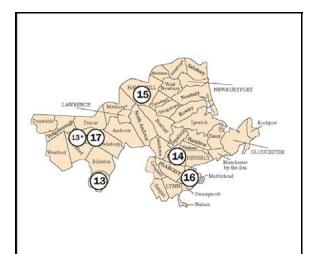
The Northeast contains all of Essex County and nine communities (Bedford, Billerica, Chelmsford, Dracut, Dunstable, Lowell, Tewksbury, Tyngsborough, and Westford) from the northern portion of Middlesex County. UMass-Lowell, Salem State College and Middlesex, North Shore, and Northern Essex Community Colleges are located in this region.

Greater Boston Region:

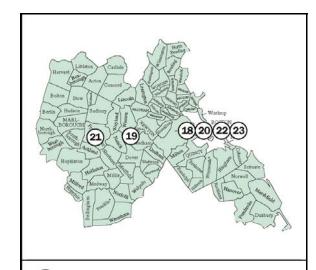
All of Suffolk, a majority of Middlesex and Norfolk, and communities from the eastern edge of Worcester and northern edge of Plymouth Counties make up Greater Boston. UMass-Boston, Framingham State College, MassArt, and Bunker Hill, Mass Bay, and Roxbury Community Colleges are located in this region.

Southeast Region:

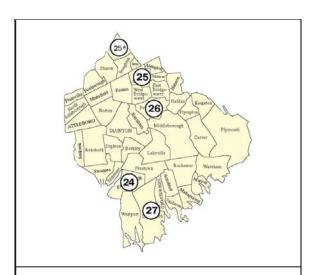
All of Bristol County and the southern portion of Plymouth County as well as the Norfolk County communities of Avon, Canton, Foxborough, Plainville, Sharon, and Stoughton constitute the Southeast Region. UMass-Dartmouth, Bridgewater State College, and Bristol and Massasoit Community Colleges are located in the Southeast Region.



- (13) Middlesex Community College, Bedford, Lowell*
- 14) North Shore Community College, Danvers
- 15) Northern Essex Community College, Haverhill
- 16) Salem State College, Salem
- (17) University of Massachusetts Lowell

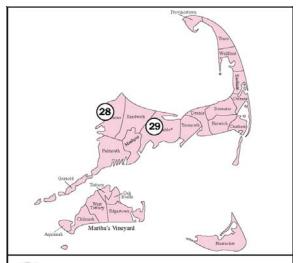


- 18) Bunker Hill Community College, Boston
- (19) Mass. Bay Community College, Wellesley Hills
- (20) Roxbury Community College, Boston
- 21) Framingham State College, Framingham
- (22) Massachusetts College of Art, Boston
- 23) University of Massachusetts Boston



- (24) Bristol Community College, Fall River
- (25) Massasoit Community College, Brockton, Canton*
- 26) Bridgewater State College, Bridgewater
- (27) University of Massachusetts Dartmouth

Cape and Islands Region: The communities in Barnstable, Dukes, and Nantucket Counties comprise the Cape and Islands Region. The Massachusetts Maritime Academy and Cape Cod Community College are located in this region.



- Cape Cod Community College, West Barnstable
- Massachusetts Maritime Academy, Buzzards Bay

Four, Five, and Six-Year Graduation Rate (First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

		2002	2003	2004	2005	2006	2007
		(1996	(1997	(1998	(1999	(2000	(2001
Institution		Cohort)	Cohort)	Cohort)	Cohort)	Cohort)	Cohort)
	Total Number of Students	1,155	1,147	1,128	1,079	1,244	1,139
	# Graduate in 4 yrs.	222	206	260	208	290	255
	% Graduate in 4 yrs.	19.2%	18.0%	23.0%	19.3%	23.3%	22.4%
Bridgewater	# Graduate in 5 yrs.	266	267	279	258	287	226
	% Graduate in 5 yrs.	42.3%	41.2%	47.8%	43.2%	46.4%	42.2%
	# Graduate in 6 yrs.	55	52	41	50	53	64
	% Graduate in 6 yrs.	47%	45.8%	51.4%	47.8%	50.6%	47.8%
	Total Number of Students	436	488	503	345	448	405
	# Graduate in 4 yrs.	95	104	81	73	119	91
	% Graduate in 4 yrs.	21.8%	21.3%	16.1%	21.2%	26.6%	22.5%
Fitchburg	# Graduate in 5 yrs.	80	97	132	93	95	89
	% Graduate in 5 yrs.	40.1%	41.2%	42.3%	48.1%	47.8%	44.4%
	# Graduate in 6 yrs.	17	32	24	23	17	12
	% Graduate in 6 yrs.	44.0%	47.7%	47.1%	54.8%	51.6%	47.4%
	Total Number of Students	644	590	601	559	612	645
	# Graduate in 4 yrs.	127	120	136	130	153	145
	% Graduate in 4 yrs.	19.7%	20.3%	22.6%	23.3%	25.0%	22.5%
Framingham	# Graduate in 5 yrs.	106	104	103	84	118	109
	% Graduate in 5 yrs.	36.2%	38.0%	39.8%	38.3%	44.3%	39.4%
	# Graduate in 6 yrs.	16	24	28	21	36	22
	% Graduate in 6 yrs.	38.7%	42.0%	44.4%	42.0%	50.2%	42.8%
	Total Number of Students	209	202	216	244	220	228
	# Graduate in 4 yrs.	44	89	77	88	92	91
	% Graduate in 4 yrs.	21.1%	44.1%	35.6%	36.1%	41.8%	39.9%
Mass College of Art & Design	# Graduate in 5 yrs.	51	31	55	46	36	44
	% Graduate in 5 yrs.	45.5%	59.4%	61.1%	54.9%	58.2%	59.2%
	# Graduate in 6 yrs.	11	12	10	18	14	12
	% Graduate in 6 yrs.	50.7%	65.3%	65.7%	62.3%	64.5%	64.5%
	Total Number of Students	311	274	209	220	224	268
	# Graduate in 4 yrs.	101	89	66	78	80	85
	% Graduate in 4 yrs.	32.5%	32.5%	31.6%	35.5%	35.7%	31.7%
MCLA	# Graduate in 5 yrs.	37	32	21	24	28	33
	% Graduate in 5 yrs.	44.4%	44.2%	41.6%	46.4%	48.2%	44.0%
	# Graduate in 6 yrs.	4	7	7	2	7	6
	% Graduate in 6 yrs.	45.7%	46.7%	45.0%	47.3%	51.3%	46.3%
	Total Number of Students	169	187	202	181	211	212
	# Graduate in 4 yrs.	78	75	83	95	86	89
	% Graduate in 4 yrs.	46.2%	40.1%	41.1%	52.5%	40.8%	42.0%
Mass Maritime	# Graduate in 5 yrs.	24	23	13	28	45	30
	% Graduate in 5 yrs.	60.4%	52.4%	47.5%	68.0%	62.1%	56.1%
	# Graduate in 6 yrs.	7	8	29	3	19	16
	% Graduate in 6 yrs.	64.5%	56.7%	61.9%	69.6%	71.1%	63.7%

Four, Five, and Six-Year Graduation Rate

(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

		2002	2003	2004	2005	2006	2007
		(1996	(1997	(1998	(1999	(2000	(2001
Institution		Cohort)	Cohort)	Cohort)	Cohort)	Cohort)	Cohort)
	Total Number of Students	748	718	746	486	585	808
	# Graduate in 4 yrs.	90	69	84	71	82	93
	% Graduate in 4 yrs.	12.0%	9.6%	11.3%	14.6%	14.0%	11.5%
Salem	# Graduate in 5 yrs.	119	144	184	97	118	148
	% Graduate in 5 yrs.	27.9%	29.7%	35.9%	34.6%	34.2%	29.8%
	# Graduate in 6 yrs.	46	53	48	26	33	60
	% Graduate in 6 yrs.	34.1%	37.0%	42.4%	39.9%	39.8%	37.3%
	Total Number of Students	755	851	829	894	878	965
	# Graduate in 4 yrs.	319	333	312	337	372	371
	% Graduate in 4 yrs.	42.3%	39.1%	37.6%	37.7%	42.4%	38.4%
Westfield	# Graduate in 5 yrs.	98	133	112	115	100	142
	% Graduate in 5 yrs.	55.2%	54.8%	51.1%	50.6%	53.8%	53.2%
	# Graduate in 6 yrs.	9	8	16	19	21	24
	% Graduate in 6 yrs.	56.4%	55.7%	53.1%	52.7%	56.2%	55.6%
	Total Number of Students	407	425	512	446	482	562
	# Graduate in 4 yrs.	67	61	121	102	82	118
	% Graduate in 4 yrs.	16.5%	14.4%	23.6%	22.9%	17.0%	21.0%
Worcester	# Graduate in 5 yrs.	59	85	78	73	72	95
	% Graduate in 5 yrs.	31.0%	34.4%	38.9%	39.2%	32.0%	37.9%
	# Graduate in 6 yrs.	19	26	22	19	24	11
	% Graduate in 6 yrs.	35.6%	40.5%	43.2%	43.5%	36.9%	39.9%
	Total Number of Students	4,834	4,882	4,946	4,454	4,904	5,232
	# Graduate in 4 yrs.	1,143	1,146	1,220	1,182	1,356	1,338
	% Graduate in 4 yrs.	23.6%	23.5%	24.7%	26.5%	27.7%	25.6%
State College Total	# Graduate in 5 yrs.	840	916	977	818	899	916
	% Graduate in 5 yrs.	41.0%	42.2%	44.4%	44.9%	46.0%	43.1%
	# Graduate in 6 yrs.	184	222	225	181	224	227
	% Graduate in 6 yrs.	44.8%	46.8%	49.0%	49.0%	50.6%	47.4%
	Total Number of Students	4,456	4,493	4,528	4,029	4,473	4,792
	# Graduate in 4 yrs.	1,021	982	1,060	999	1,178	1,158
State College Total excluding	% Graduate in 4 yrs.	22.9%	21.9%	23.4%	24.8%	26.3%	24.2%
	# Graduate in 5 yrs.	765	862	909	744	818	842
MCAD and MMA	% Graduate in 5 yrs.	40.1%	41.0%	43.5%	43.3%	44.6%	41.7%
	# Graduate in 6 yrs.	166	202	186	160	191	199
	% Graduate in 6 yrs.	43.8%	45.5%	47.6%	47.2%	48.9%	45.9%

Source: IPEDS Graduation Rate Survey