

MASSACHUSETTS DEPARTMENT OF HIGHER EDUCATION
Final

Massachusetts
State Universities

**Key Performance
Indicators**
Linear Trends

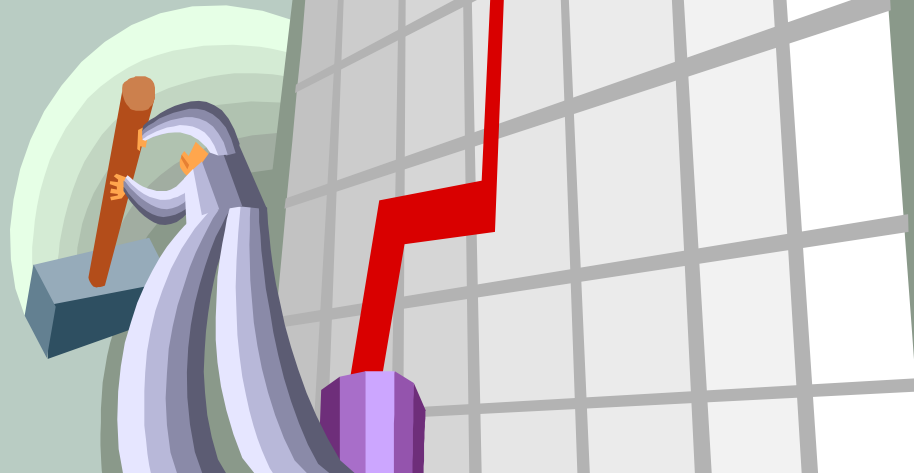


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Annual Unduplicated Credit Headcount

Institution	Credit Type	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	Undergraduate	9,388	9,594	10,168	10,592	10,751
	Graduate	2,917	2,994	3,150	2,929	2,725
	Both	0	0	0	40	34
	Total	12,305	12,588	13,318	13,561	13,510
Fitchburg State University	Undergraduate	4,466	4,702	4,919	4,965	4,825
	Graduate	7,249	7,398	6,891	6,800	6,777
	Both	41	40	45	19	21
	Total	11,756	12,140	11,855	11,784	11,623
Framingham State University	Undergraduate	4,906	4,880	4,876	4,978	5,235
	Graduate	5,600	5,691	5,514	5,326	5,599
	Both	93	99	97	106	35
	Total	10,599	10,670	10,487	10,410	10,869
Massachusetts College of Art and Design	Undergraduate	3,019	3,072	3,140	3,024	2,893
	Graduate	239	192	182	250	219
	Both	1	9	0	4	0
	Total	3,259	3,273	3,322	3,278	3,112
Massachusetts College of Liberal Arts	Undergraduate	1,793	1,866	1,962	2,028	1,941
	Graduate	789	622	614	539	532
	Both	0	0	6	7	3
	Total	2,582	2,488	2,582	2,574	2,476

Annual Unduplicated Credit Headcount

Massachusetts Maritime Academy	Undergraduate	1,157	1,292	1,337	1,319	1,475
	Graduate	66	86	94	98	98
	Both	2	0	0	0	1
	Total	1,225	1,378	1,431	1,417	1,574
Salem State University	Undergraduate	9,321	9,620	9,636	9,606	9,431
	Graduate	6,424	6,141	5,157	4,462	3,865
	Both	81	69	93	81	91
	Total	15,826	15,830	14,886	14,149	13,387
Westfield State University	Undergraduate	5,275	5,439	5,640	5,804	6,263
	Graduate	1,131	1,107	1,024	1,061	1,133
	Both	16	14	15	16	16
	Total	6,422	6,560	6,679	6,881	7,412
Worcester State University	Undergraduate	6,262	6,175	6,370	6,420	6,629
	Graduate	2,878	3,109	2,913	2,744	3,234
	Both	82	59	77	87	76
	Total	9,222	9,343	9,360	9,251	9,939
State Universities	Undergraduate	45,587	46,640	48,048	48,736	49,443
	Graduate	27,293	27,340	25,539	24,209	24,182
	Both	316	290	333	360	277
	Total	73,196	74,270	73,920	73,305	73,902
State Universities excludes MCAD and MMA	Undergraduate	41,411	42,276	43,571	44,393	45,075
	Graduate	26,988	27,062	25,263	23,861	23,865
	Both	313	281	333	356	276
	Total	68,712	69,619	69,167	68,610	69,216

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Source: HEIRS

Annual Full-Time Enrollment (FTE) Credit Headcount						
Institution	Credit Type	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
		2008	2009	2010	2011	2012
Bridgewater State University	Undergraduate	7,083.6	7,397.5	7,838.6	8,283.9	8,495.9
	Graduate	1,147.6	1,206.5	1,284.8	1,143.8	1,069.6
	Total	8,231.2	8,604.0	9,123.4	9,427.7	9,565.5
Fitchburg State University	Undergraduate	3,374.7	3,532.9	3,726.7	3,675.7	3,625.9
	Graduate	1,784.8	1,771.9	1,734.5	1,611.4	1,502.6
	Total	5,159.5	5,304.8	5,461.2	5,287.1	5,128.5
Framingham State University	Undergraduate	3,630.1	3,618.3	3,631.1	3,751.7	4,074.7
	Graduate	1,432.6	1,537.6	1,483.9	1,427.8	1,541.4
	Total	5,062.7	5,155.9	5,115.0	5,179.5	5,616.1
Massachusetts College of Art and Design	Undergraduate	1,704.3	1,721.2	1,813.2	1,809.7	1,783.5
	Graduate	144.5	129.0	171.0	192.7	151.5
	Total	1,848.8	1,850.2	1,984.2	2,002.4	1,935.0
Massachusetts College of Liberal Arts	Undergraduate	1,383.3	1,472.7	1,543.9	1,573.7	1,526.7
	Graduate	325.8	229.8	267.5	271.7	211.6
	Total	1,709.1	1,702.5	1,811.4	1,845.4	1,738.3
Massachusetts Maritime Academy	Undergraduate	1,293.5	1,398.5	1,470.0	1,439.7	1,587.9
	Graduate	46.6	61.3	53.4	50.3	65.3
	Total	1,340.1	1,459.8	1,523.4	1,490.0	1,653.2
Salem State University	Undergraduate	6,560.8	6,782.5	6,884.9	6,865.1	6,772.7
	Graduate	1,931.5	1,781.2	1,611.0	1,438.4	1,324.3
	Total	8,492.3	8,563.7	8,495.9	8,303.5	8,097.0
Westfield State University	Undergraduate	4,407.9	4,670.8	4,807.1	4,936.6	5,172.3
	Graduate	383.4	373.0	349.1	414.0	463.0
	Total	4,791.3	5,043.8	5,156.2	5,350.6	5,635.3
Worcester State University	Undergraduate	3,961.1	4,025.0	4,176.8	4,384.7	4,505.0
	Graduate	635.9	698.4	682.9	677.3	723.5
	Total	4,597.0	4,723.4	4,859.7	5,062.0	5,228.5
State Universities	Undergraduate	33,399.3	34,619.4	35,892.3	36,720.8	37,544.6
	Graduate	7,832.7	7,788.7	7,638.1	7,227.4	7,052.8
	Total	41,232.0	42,408.1	43,530.4	43,948.2	44,597.4
State Universities excludes MCAD and MMA	Undergraduate	30,401.5	31,499.7	32,609.1	33,471.4	34,173.2
	Graduate	7,641.6	7,598.4	7,413.7	6,984.4	6,836.0
	Total	38,043.1	39,098.1	40,022.8	40,455.8	41,009.2

Fall Unduplicated Credit Headcount						
Institution	Credit Type	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012
Bridgewater State University	Undergraduate	8,497	8,903	9,328	9,552	9,684
	Graduate	1,772	1,871	1,873	1,742	1,733
	Total	10,269	10,774	11,201	11,294	11,417
Fitchburg State University	Undergraduate	4,057	4,223	4,274	4,172	4,162
	Graduate	2,704	2,820	2,497	2,719	2,726
	Total	6,761	7,043	6,771	6,891	6,888
Framingham State University	Undergraduate	3,962	3,847	3,858	4,321	4,489
	Graduate	2,124	2,142	2,095	2,094	2,017
	Total	6,086	5,989	5,953	6,415	6,506
Massachusetts College of Art and Design	Undergraduate	2,196	2,261	2,259	2,258	2,175
	Graduate	150	161	187	164	151
	Total	2,346	2,422	2,446	2,422	2,326
Massachusetts College of Liberal Arts	Undergraduate	1,584	1,675	1,721	1,673	1,600
	Graduate	358	287	253	213	199
	Total	1,942	1,962	1,974	1,886	1,799
Massachusetts Maritime Academy	Undergraduate	1,117	1,191	1,200	1,278	1,312
	Graduate	87	97	96	90	103
	Total	1,204	1,288	1,296	1,368	1,415
Salem State University	Undergraduate	7,677	7,764	7,839	7,704	7,741
	Graduate	2,480	2,361	2,154	1,942	1,715
	Total	10,157	10,125	9,993	9,646	9,456
Westfield State University	Undergraduate	4,867	5,043	5,203	5,397	5,368
	Graduate	681	632	688	695	711
	Total	5,548	5,675	5,891	6,092	6,079
Worcester State University	Undergraduate	4,643	4,703	4,830	5,277	5,307
	Graduate	735	770	878	927	914
	Total	5,378	5,473	5,708	6,204	6,221
State Universities	Undergraduate	38,600	39,610	40,512	41,632	41,838
	Graduate	11,091	11,141	10,721	10,586	10,269
	Total	49,691	50,751	51,233	52,218	52,107
State Universities excludes MCAD and MMA	Undergraduate	35,287	36,158	37,053	38,096	38,351
	Graduate	10,854	10,883	10,438	10,332	10,015
	Total	46,141	47,041	47,491	48,428	48,366

Fall Full-Time Enrollment (FTE) Credit Headcount

Institution	Credit Type	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Bridgewater State University	Undergraduate	7,322.1	7,679.5	8,003.6	8,218.7	8,388.3
	Graduate	795.2	856.9	907.8	848.0	812.3
	Total	8,117.3	8,536.4	8,911.4	9,066.7	9,200.6
Fitchburg State University	Undergraduate	3,441.8	3,626.1	3,627.9	3,565.7	3,508.5
	Graduate	979.3	1,002.1	874.7	910.5	859.2
	Total	4,421.1	4,628.2	4,502.6	4,476.2	4,367.7
Framingham State University	Undergraduate	3,441.4	3,417.6	3,492.3	3,907.6	4,108.2
	Graduate	795.8	795.5	795.3	802.6	800.5
	Total	4,237.2	4,213.1	4,287.6	4,710.2	4,908.7
Massachusetts College of Art and Design	Undergraduate	1,669.2	1,745.3	1,792.2	1,792.9	1,762.6
	Graduate	133.3	160.2	164.2	141.3	139.1
	Total	1,802.5	1,905.5	1,956.4	1,934.2	1,901.7
Massachusetts College of Liberal Arts	Undergraduate	1,428.3	1,553.0	1,585.5	1,538.5	1,495.2
	Graduate	160.8	131.0	129.4	78.9	106.2
	Total	1,589.1	1,684.0	1,714.9	1,617.4	1,601.4
Massachusetts Maritime Academy	Undergraduate	1,176.2	1,256.6	1,245.0	1,367.6	1,395.4
	Graduate	45.2	51.1	51.5	35.0	38.2
	Total	1,221.4	1,307.7	1,296.5	1,402.6	1,433.6
Salem State University	Undergraduate	6,261.6	6,351.1	6,479.0	6,376.9	6,410.6
	Graduate	1,017.1	991.8	958.6	883.2	796.3
	Total	7,278.7	7,342.9	7,437.6	7,260.1	7,206.9
Westfield State University	Undergraduate	4,582.2	4,707.0	4,835.9	5,005.5	4,964.5
	Graduate	281.1	263.7	337.8	367.1	387.9
	Total	4,863.3	4,970.7	5,173.7	5,372.6	5,352.4
Worcester State University	Undergraduate	3,716.7	3,791.8	3,981.9	4,300.0	4,379.6
	Graduate	287.6	328.9	367.7	390.8	390.8
	Total	4,004.3	4,120.7	4,349.6	4,690.8	4,770.4
State Universities	Undergraduate	33,039.5	34,128.0	35,043.3	36,073.4	36,412.9
	Graduate	4,495.4	4,581.2	4,587.0	4,457.4	4,330.5
	Total	37,534.9	38,709.2	39,630.3	40,530.8	40,743.4
State Universities excludes MCAD and MMA	Undergraduate	30,194.1	31,126.1	32,006.1	32,912.9	33,254.9
	Graduate	4,316.9	4,369.9	4,371.3	4,281.1	4,153.2
	Total	34,511.00	35,496.00	36,377.40	37,194.00	37,408.10

State University Tuition and Fees* as Percent of State Median Family Income

Institution	Income Data	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	Tuition and Fees	\$6,034	\$6,238	\$6,604	\$7,054	\$7,554
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.70%	7.60%	8.10%	9.00%	9.40%
Fitchburg State University	Tuition and Fees	\$5,992	\$6,400	\$6,900	\$7,800	\$8,300
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.60%	7.80%	8.50%	9.90%	10.30%
Framingham State University	Tuition and Fees	\$5,798	\$6,142	\$6,540	\$7,066	\$7,580
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.40%	7.50%	8.10%	9.00%	9.40%
Massachusetts College of Art and Design	Tuition and Fees	\$7,450	\$7,900	\$8,400	\$9,000	\$9,700
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	9.50%	9.70%	10.40%	11.40%	12.10%
Massachusetts College of Liberal Arts	Tuition and Fees	\$6,168	\$6,426	\$6,876	\$7,576	\$8,076
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.90%	7.90%	8.50%	9.60%	10.00%
Massachusetts Maritime Academy	Tuition and Fees	\$5,686	\$5,828	\$6,122	\$6,610	\$6,840
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.20%	7.10%	7.60%	8.40%	8.50%

State University Tuition and Fees* as Percent of State Median Family Income

Institution	Income Data	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Salem State University	Tuition and Fees	\$6,270	\$6,520	\$6,850	\$7,230	\$7,730
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	8.00%	8.00%	8.50%	9.20%	9.60%
Westfield State University	Tuition and Fees	\$6,210	\$6,452	\$7,018	\$7,432	\$7,888
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.90%	7.90%	8.70%	9.40%	9.80%
Worcester State University	Tuition and Fees	\$5,866	\$6,170	\$6,606	\$7,156	\$7,654
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.50%	7.60%	8.20%	9.10%	9.50%
State Universities	Tuition and Fees	\$6,123	\$6,399	\$6,818	\$7,338	\$7,832
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.80%	7.80%	8.40%	9.30%	9.70%
State Universities excludes MCAD and MMA	Tuition and Fees	\$6,063	\$6,337	\$6,757	\$7,274	\$7,766
	Median Family Income	\$78,497	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.70%	7.80%	8.30%	9.20%	9.70%
Northeastern States Average **	Tuition and Fees	\$6,426	\$6,716	\$7,142	\$7,458	\$7,899
	Median Family Income	\$70,423	\$72,801	\$71,905	\$71,894	\$71,894
	Tuition and Fees as a % of Median Income	9.10%	9.20%	9.90%	10.40%	11.00%

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Source: DHE Tuition and Fee Survey; US Census; American Community Survey

** Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master I Institutions

Percentage of Total Undergraduate Enrollment Comprised of Minorities

Institution Name	Number and Percent	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Bridgewater State University	Total Minorities	886	1,017	1,320	1,484	1,576
	% of Known Race/Ethnicity	11.1%	12.1%	14.3%	15.8%	16.5%
Fitchburg State University	Total Minorities	387	418	570	585	700
	% of Known Race/Ethnicity	10.1%	10.4%	13.8%	14.5%	17.2%
Framingham State University	Total Minorities	466	465	567	765	924
	% of Known Race/Ethnicity	12.6%	12.9%	15.7%	18.8%	21.1%
Massachusetts College of Art and Design	Total Minorities	320	347	369	349	371
	% of Known Race/Ethnicity	18.1%	18.8%	19.8%	19.1%	20.5%
Massachusetts College of Liberal Arts	Total Minorities	155	199	247	262	275
	% of Known Race/Ethnicity	10.3%	12.5%	15.2%	16.7%	18.1%
Massachusetts Maritime Academy	Total Minorities	56	54	62	89	93
	% of Known Race/Ethnicity	5.1%	4.6%	5.2%	7.1%	7.2%
Salem State University	Total Minorities	1,409	1,488	1,493	1,731	1,798
	% of Known Race/Ethnicity	19.5%	20.4%	20.1%	23.6%	24.5%
Westfield State University	Total Minorities	426	497	574	697	827
	% of Known Race/Ethnicity	9.1%	10.2%	11.4%	13.3%	15.8%
Worcester State University	Total Minorities	692	743	812	969	1,000
	% of Known Race/Ethnicity	16.0%	16.8%	17.8%	19.3%	19.8%
State Universities	Total Minorities	4,797	5,228	6,014	6,931	7,564
	% of Known Race/Ethnicity	13.3%	14.0%	15.6%	17.4%	18.8%
State Universities excluding MCAD and MMA	Total Minorities	4,421	4,827	5,583	6,493	7,100
	% of Known Race/Ethnicity	13.3%	14.1%	15.7%	17.7%	19.1%

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Source: HEIRS

Performance Accountability Objective: Student Access and Success

- ❑ First-Year Retention Rate
- ❑ Six-Year Graduation Rate
- ❑ Number of Annual Degrees and Certificates Awarded
- ❑ Pass Rate on Massachusetts Test for Educator Licensure

**First-Year Retention Rate (Fall to Fall)
New First-Time, Full-time Degree-Seeking Students**

Institution	Number and Percentages	Cohort Year 2006	Cohort Year 2007	Cohort Year 2008	Cohort Year 2009	Cohort Year 2010
Bridgewater State University	Full-time First-Time Degree-Seeking Students*	1,321	1,550	1,466	1,453	1,431
	# Returning to Same Institution	982	1,234	1,198	1,177	1,157
	% Returning to Same Institution	74.3%	79.6%	81.7%	81.0%	80.9%
	Peer Retention Rate	77.0%	77.3%	77.8%	78.2%	77.0%
Fitchburg State University	Full-time First-Time Degree-Seeking Students*	729	699	763	781	721
	# Returning to Same Institution	545	517	586	605	525
	% Returning to Same Institution	74.8%	74.0%	76.8%	77.5%	72.8%
	Peer Retention Rate	68.1%	69.7%	71.1%	70.1%	68.3%
Framingham State University	Full-time First-Time Degree-Seeking Students*	713	636	644	722	720
	# Returning to Same Institution	522	464	472	542	536
	% Returning to Same Institution	73.2%	73.0%	73.3%	75.1%	74.4%
	Peer Retention Rate	72.9%	70.9%	73.0%	74.4%	72.7%
Massachusetts College of Art and Design	Full-time First-Time Degree-Seeking Students*	338	280	275	315	338
	# Returning to Same Institution	276	246	243	281	304
	% Returning to Same Institution	81.7%	87.9%	88.4%	89.2%	89.9%
Massachusetts College of Liberal Arts	Full-time First-Time Degree-Seeking Students*	302	334	325	348	351
	# Returning to Same Institution	216	260	242	257	250
	% Returning to Same Institution	71.5%	77.8%	74.5%	73.9%	71.2%
	Peer Retention Rate	78.5%	76.3%	78.5%	78.1%	78.1%
Massachusetts Maritime Academy	Full-time First-Time Degree-Seeking Students*	247	263	296	298	282
	# Returning to Same Institution	210	212	256	254	255
	% Returning to Same Institution	85.0%	80.6%	86.5%	85.2%	90.4%
Salem State University	Full-time First-Time Degree-Seeking Students*	1,129	1,064	1,134	974	986
	# Returning to Same Institution	820	757	848	791	723
	% Returning to Same Institution	72.6%	71.1%	74.8%	81.2%	73.3%
	Peer Retention Rate	74.1%	75.1%	76.4%	75.9%	76.2%
Westfield State University	Full-time First-Time Degree-Seeking Students*	1,163	952	1,124	1,136	1,135
	# Returning to Same Institution	889	714	884	896	901
	% Returning to Same Institution	76.4%	75.0%	78.6%	78.9%	79.4%
	Peer Retention Rate	70.8%	71.9%	72.9%	73.3%	72.1%
Worcester State University	Full-time First-Time Degree-Seeking Students*	668	678	654	693	809
	# Returning to Same Institution	508	513	501	521	644
	% Returning to Same Institution	76.0%	75.7%	76.6%	75.2%	79.6%
	Peer Retention Rate	71.6%	72.6%	73.3%	74.3%	73.1%

**First-Year Retention Rate (Fall to Fall)
New First-Time, Full-time Degree-Seeking Students**

Institution	Number and Percentages	Cohort Year	Cohort Year	Cohort Year	Cohort Year	Cohort Year
		2006	2007	2008	2009	2010
State Universities	Full-time First-Time Degree-Seeking Students*	6,610	6,456	6,681	6,720	6,773
	# Returning to Same Institution	4,968	4,917	5,230	5,324	5,295
	% Returning to Same Institution	75.2%	76.2%	78.3%	79.2%	78.2%
State Universities excluding MCAD and MMA	Full-time First-Time Degree-Seeking Students*	6,025	5,913	6,110	6,107	6,153
	# Returning to Same Institution	4,482	4,459	4,731	4,789	4,736
	% Returning to Same Institution	74.4%	75.4%	77.4%	78.4%	77.0%
		Cohort Year	Cohort Year	Cohort Year	Cohort Year	Cohort Year
		2006	2007	2008	2009	2010
Northeast States Retention Rate**		77.0%	77.3%	78.5%	79.0%	78.7%
National Retention Rate		73.6%	74.0%	74.9%	75.3%	74.9%

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Source: HEIRS

* Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master I Institutions * Note: Cohort Identification: HEIRS Fall Term Credit Student Unit Record File. Data Elements: Student Type at current Registration = New; New Student Type = Degree-seeking First-time freshman; Full-time = Enrolled 12 > credits; # Returning derived from matching Student SSN and Student ID in the following fall term HEIRS Student file; % Returning = # Returning/Full-time First-time Degree-Seeking Students

One Peer for Framingham did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts; MCLA changed one peer for the Fall 2004 and up

* Northeast State Rate calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master 1 Institutions

**Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Rate Type	Cohort Year 2001	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005	Cohort Year 3 Year Rolling Average
Bridgewater State University	Grad Rate	47.9%	50.9%	53.7%	53.2%	51.7%	52.8%
	Peer Rate	53.0%	53.9%	54.1%	53.7%	53.4%	53.7%
Fitchburg State University	Grad Rate	47.4%	50.6%	52.1%	51.8%	47.2%	50.4%
	Peer Rate	40.0%	39.8%	41.7%	41.6%	42.1%	41.8%
Framingham State University	Grad Rate	42.8%	49.2%	52.2%	51.1%	51.7%	51.6%
	Peer Rate	36.8%	39.6%	41.8%	41.8%	44.0%	42.5%
Massachusetts College of Art and Design	Grad Rate	64.5%	64.5%	64.7%	56.2%	67.8%	63.0%
Massachusetts College of Liberal Arts	Grad Rate	46.3%	57.0%	50.0%	51.3%	53.1%	51.5%
	Peer Rate	59.9%	57.8%	57.9%	55.7%	55.9%	56.5%
Massachusetts Maritime Academy	Grad Rate	63.7%	54.5%	63.5%	66.7%	65.3%	65.1%
Salem State University	Grad Rate	37.3%	43.5%	43.4%	42.3%	41.7%	42.4%
	Peer Rate	39.5%	41.3%	42.7%	44.0%	43.4%	43.4%
Westfield State University	Grad Rate	55.6%	58.6%	57.7%	60.5%	58.3%	58.8%
	Peer Rate	44.3%	43.5%	43.0%	43.6%	42.8%	43.1%
Worcester State University	Grad Rate	44.0%	47.5%	44.4%	45.1%	46.9%	45.5%
	Peer Rate	36.3%	37.4%	39.8%	39.8%	38.7%	39.4%
State Universities	Grad Rate	51.5%	51.9%	51.7%	51.4%	◆%	51.5%
State Universities excludes MCAD and MMA	Grad Rate	50.8%	50.7%	50.8%	50.1%	◆%	50.4%

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Source: IPEDS

Number of Annual Degrees and Certificates Awarded

Institution	Degree Type	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	Certificate	0	2	0	0	0
	Bachelor	1,413	1,492	1,514	1,680	1,747
	Post-Bacc. Certificate	103	113	107	124	87
	Master	413	399	411	422	402
	Certificate of Adv. Grad. Study	74	39	46	40	34
	Total	2,003	2,045	2,078	2,266	2,270
Fitchburg State University	Certificate	3	2	3	1	3
	Bachelor	628	640	696	697	812
	Post-Bacc. Certificate	6	7	2	2	1
	Master	370	531	461	506	435
	Certificate of Adv. Grad. Study	66	60	55	51	37
	Total	1,073	1,240	1,217	1,257	1,288
Framingham State University	Certificate	0	0	0	0	0
	Bachelor	631	664	722	729	703
	Post-Bacc. Certificate	63	45	50	52	55
	Master	462	409	555	447	546
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total	1,156	1,118	1,327	1,228	1,304
Massachusetts College of Art and Design	Certificate	15	28	17	17	17
	Bachelor	274	290	361	339	377
	Post-Bacc. Certificate	13	12	7	8	5
	Master	50	52	48	74	60
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total	352	382	433	438	459

Number of Annual Degrees and Certificates Awarded

Institution	Degree Type	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Massachusetts College of Liberal Arts	Certificate	1	1	0	0	0
	Bachelor	299	293	315	353	357
	Post-Bacc. Certificate	0	0	0	0	3
	Master	37	42	34	37	27
	Certificate of Adv. Grad. Study	27	11	2	6	16
	Total		364	347	351	396
Massachusetts Maritime Academy	Certificate	0	0	10	8	0
	Bachelor	189	203	182	209	259
	Post-Bacc. Certificate	0	0	0	0	0
	Master	23	42	43	45	43
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total		212	245	235	262
Salem State University	Certificate	6	7	10	9	9
	Bachelor	1,213	1,203	1,246	1,330	1,458
	Post-Bacc. Certificate	10	16	27	14	10
	Master	649	511	556	527	512
	Certificate of Adv. Grad. Study	46	39	55	10	42
	Total		1,924	1,776	1,894	1,890

Number of Annual Degrees and Certificates Awarded						
Institution	Degree Type	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Westfield State University	Certificate	0	0	0	0	0
	Bachelor	919	1,026	1,082	1,044	1,148
	Post-Bacc. Certificate	21	27	24	21	32
	Master	131	173	170	139	184
	Certificate of Adv. Grad. Study	11	5	3	6	6
	Total	1,082	1,231	1,279	1,210	1,370
Worcester State University	Certificate	0	0	0	0	0
	Bachelor	762	810	768	809	861
	Post-Bacc. Certificate	131	186	145	187	169
	Master	183	184	186	179	195
	Certificate of Adv. Grad. Study	0	3	9	3	8
	Total	1,076	1,183	1,108	1,178	1,233
State Universities	Certificate	25	40	40	35	29
	Bachelor	6,328	6,621	6,886	7,190	7,722
	Post-Bacc. Certificate	347	406	362	408	362
	Master	2,318	2,343	2,464	2,376	2,404
	Certificate of Adv. Grad. Study	224	157	170	116	143
	Total	9,242	9,567	9,922	10,125	10,660
State Universities excludes MCAD and MMA	Certificate	10	12	13	10	12
	Bachelor	5,865	6,128	6,343	6,642	7,086
	Post-Bacc. Certificate	334	394	355	400	357
	Master	2,245	2,249	2,373	2,257	2,301
	Certificate of Adv. Grad. Study	224	157	170	116	143
	Total	8,678	8,940	9,254	9,425	9,899

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Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

Massachusetts Test for Educator Licensure (MTEL) Pass Rate						
Institution	Test Info	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011
Bridgewater State University	# Test Takers	357	309	333	294	313
	# Passing	339	301	327	290	313
	Pass Rate	95%	97%	98%	99%	100%
Fitchburg State University	# Test Takers	148	147	147	125	124
	# Passing	148	147	147	125	124
	Pass Rate	100%	100%	100%	100%	100%
Framingham State University	# Test Takers	160	147	128	147	129
	# Passing	159	145	128	147	129
	Pass Rate	99%	99%	100%	100%	100%
Massachusetts College of Art and Design	# Test Takers	34	31	14	22	30
	# Passing	34	31	14	22	30
	Pass Rate	100%	100%	100%	100%	100%
Massachusetts College of Liberal Arts	# Test Takers	45	46	37	34	34
	# Passing	44	46	35	34	34
	Pass Rate	98%	100%	95%	100%	100%

Massachusetts Test for Educator Licensure (MTEL) Pass Rate						
Institution	Test Info	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011
	# Test Takers	357	309	333	294	313
Salem State University	# Test Takers	240	223	214	197	191
	# Passing	240	223	214	195	191
	Pass Rate	100%	100%	100%	99%	100%
Westfield State University	# Test Takers	198	184	179	164	161
	# Passing	196	182	175	164	159
	Pass Rate	99%	99%	98%	100%	99%
Worcester State University	# Test Takers	95	63	68	91	106
	# Passing	95	63	67	91	105
	Pass Rate	100%	100%	99%	100%	99%
State Universities	# Test Takers	1,277	1,150	1,120	1,074	1,088
	# Passing	1,255	1,138	1,107	1,068	1,085
	Pass Rate	98%	99%	99%	99%	100%
State Universities excluding MCAD	# Test Takers	1,243	1,119	1,106	1,052	1,058
	# Passing	1,221	1,107	1,093	1,046	1,055
	Pass Rate	98%	99%	99%	99%	100%
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Source: Title II; Massachusetts Department of Elementary and Secondary Education						
Massachusetts Maritime Academy does not have a teacher education program.						

Performance Accountability Objective: Qualified Students

- ❑ Percentage of Special Admission Students
- ❑ Minimum High School Weighted Grade Point Average of Incoming First-Year Students

Percent of Special Admission Students

Institution Name	Number and Percent	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Bridgewater State University	# New Students	2,395	2,467	2,472	2,551	2,517
	# Special Admits	99	89	62	114	102
	% Special Admits	4.10%	3.60%	2.50%	4.50%	4.10%
Fitchburg State University	# New Students	1,129	1,159	1,083	1,053	1,110
	# Special Admits	88	60	65	71	86
	% Special Admits	7.80%	5.20%	6.00%	6.70%	7.70%
Framingham State University	# New Students	991	1,130	1,237	1,442	1,407
	# Special Admits	44	79	106	107	93
	% Special Admits	4.40%	7.00%	8.60%	7.40%	6.60%
Massachusetts College of Art and Design	# New Students	432	460	505	478	484
	# Special Admits	7	25	16	21	14
	% Special Admits	1.60%	5.40%	3.20%	4.40%	2.90%
Massachusetts College of Liberal Arts	# New Students	483	511	507	496	456
	# Special Admits	41	25	37	32	20
	% Special Admits	8.50%	4.90%	7.30%	6.50%	4.40%

Percent of Special Admission Students

Institution Name	Number and Percent	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Massachusetts Maritime Academy	# New Students	320	332	346	336	347
	# Special Admits	14	10	9	6	0
	% Special Admits	4.40%	3.00%	2.60%	1.80%	0.00%
Salem State University	# New Students	2,002	1,847	1,905	1,878	1,965
	# Special Admits	118	96	134	88	59
	% Special Admits	5.90%	5.20%	7.00%	4.70%	3.00%
Westfield State University	# New Students	1,453	1,495	1,591	1,501	1,378
	# Special Admits	75	59	72	61	55
	% Special Admits	5.20%	3.90%	4.50%	4.10%	4.00%
Worcester State University	# New Students	1,142	1,234	1,340	1,365	1,345
	# Special Admits	73	63	76	87	70
	% Special Admits	6.40%	5.10%	5.70%	6.40%	5.20%
State Universities	# New Students	10,347	10,635	10,986	11,100	11,009
	# Special Admits	559	506	577	587	499
	% Special Admits	5.40%	4.80%	5.30%	5.30%	4.50%
State Universities excludes MCAD and MMA	# New Students	9,595	9,843	10,135	10,286	10,178
	# Special Admits	538	471	552	560	485
	% Special Admits	5.60%	4.80%	5.40%	5.40%	4.80%

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Source: HEIRS

Board Policy for Special Admits is 10%

**Average High School Weighted GPA
(First-time Enrolled Students, Informational Only)**

Institution	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Bridgewater State University	3.11	3.09	3.1	3.11	3.15
Fitchburg State University	3.02	3.03	3.06	3.1	3.06
Framingham State University	3.12	3.14	3.05	3.08	3.09
Massachusetts College of Art and Design	3.35	3.32	3.27	3.42	3.39
Massachusetts College of Liberal Arts	2.97	3	3	3.04	3.06
Massachusetts Maritime Academy	2.87	2.95	3	3	3.04
Salem State University	2.91	2.94	2.94	3.08	3.09
Westfield State University	3.01	3.05	3	3.1	3.08
Worcester State University	3.06	3.06	3.06	3.06	3.14
State Universities	3.04	3.06	3.04	3.1	3.12
State Universities excludes MCAD and MMA	3.03	3.05	3.03	3.09	3.1

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Source: HEIRS

Performance Accountability Objective: Cost Effective Use of Resources

- ❑ Capital Adaptation and Renewal
- ❑ Primary Reserve Ratio
- ❑ Expenditures

Capital Adaptation and Renewal Expenditures

Institution	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 3 Year Rolling Average
Bridgewater State University	22.30%	32.50%	32.50%	51.50%	43.10%	42.60%
Fitchburg State University	18.50%	23.30%	14.20%	28.00%	68.90%	37.90%
Framingham State University	24.60%	14.90%	17.40%	6.60%	33.10%	19.70%
Massachusetts College of Art and Design	5.70%	6.90%	8.10%	12.30%	11.50%	10.70%
Massachusetts College of Liberal Arts	11.50%	12.30%	3.20%	6.70%	38.40%	16.60%
Massachusetts Maritime Academy	8.20%	8.00%	11.60%	16.30%	11.40%	13.20%
Salem State University	11.00%	6.40%	5.20%	16.40%	25.00%	15.90%
Westfield State University	6.20%	11.50%	7.40%	5.70%	10.20%	7.90%
Worcester State University	8.80%	29.40%	6.10%	7.60%	5.10%	6.20%
State Universities	14.20%	18.00%	13.90%	20.30%	28.40%	21.30%
State Universities excludes MCAD and MMA	15.30%	19.50%	14.50%	21.20%	30.70%	22.60%

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Source: HEIRS

The Sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing and grant revenue.

*The Board policy for the 3-yr rolling average % spent on capital adaptation and renewal can be no less than 5.0%.

Primary Reserve Ratio

Institution Name	Category	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	Operating expenses	\$134,206,734	\$127,146,646	\$137,519,069	\$148,550,695	\$155,649,431
	Primary Reserve	7.8	7.8	10.1	11	9
	Unrestricted & Expendable Net Assets	\$10,520,935	\$9,976,305	\$13,941,741	\$16,384,672	\$14,013,745
Fitchburg State University	Operating expenses	\$67,425,180	\$66,322,275	\$67,841,928	\$72,058,710	\$74,446,514
	Primary Reserve	32.3	24.5	37.9	48.7	42.4
	Unrestricted & Expendable Net Assets	\$21,765,206	\$16,270,498	\$25,680,386	\$35,120,419	\$31,545,971
Framingham State University	Operating expenses	\$67,671,845	\$62,251,559	\$62,626,881	\$67,901,313	\$75,594,986
	Primary Reserve	25.5	28.6	34.1	38.8	41.3
	Unrestricted & Expendable Net Assets	\$17,229,013	\$17,829,869	\$21,351,237	\$26,315,079	\$31,216,107
Massachusetts College of Art and Design	Operating expenses	\$49,653,671	\$48,324,050	\$48,107,904	\$53,151,986	\$55,169,089
	Primary Reserve	11.1	10.7	17.6	21.1	18.5
	Unrestricted & Expendable Net Assets	\$5,524,390	\$5,168,242	\$8,443,794	\$11,192,101	\$10,232,897
Massachusetts College of Liberal Arts	Operating expenses	\$38,693,917	\$37,719,341	\$38,555,766	\$39,988,331	\$42,349,365
	Primary Reserve	15.3	18.6	24.7	30.4	19.5
	Unrestricted & Expendable Net Assets	\$5,920,547	\$7,012,592	\$9,505,008	\$12,159,137	\$8,249,655

Primary Reserve Ratio

Institution Name	Category	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Massachusetts Maritime Academy	Operating expenses	\$38,906,527	\$38,555,818	\$38,337,860	\$41,992,902	\$49,055,485
	Primary Reserve	29.5	33.5	44.4	48.1	43.4
	Unrestricted & Expendable Net Assets	\$11,459,186	\$12,914,607	\$17,018,018	\$20,203,057	\$21,278,661
Salem State University	Operating expenses	\$121,905,784	\$118,619,670	\$117,796,230	\$130,927,456	\$137,696,763
	Primary Reserve	11.1	8.9	11.1	14.4	12.2
	Unrestricted & Expendable Net Assets	\$13,550,882	\$10,570,223	\$13,062,419	\$18,817,486	\$16,784,358
Westfield State University	Operating expenses	\$76,310,514	\$84,833,861	\$86,145,030	\$88,796,057	\$95,829,921
	Primary Reserve	23.3	12	14.8	22.3	22
	Unrestricted & Expendable Net Assets	\$17,810,227	\$10,202,319	\$12,763,384	\$19,845,287	\$21,093,497
Worcester State University	Operating expenses	\$66,160,704	\$61,383,809	\$64,932,066	\$72,801,806	\$73,988,423
	Primary Reserve	30.6	36.9	39.6	42.5	45.9
	Unrestricted & Expendable Net Assets	\$20,251,987	\$22,672,205	\$25,698,808	\$30,967,419	\$33,986,969

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Source: HEIRS

*The Primary Reserve ratio = Unrestricted and Expendable Net Assets/Total Operating Expenditures. This ratio provides a snapshot of an institutions financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ration of 40% is recommended for public higher education institutions.

Expenditures Fiscal Year 2011

Institution Annual HCT - Peer Annual Average HCT*			Instruction	Academic Support	Student Services	Institutional Support
Bridgewater State University	13,561	Costs	\$49,031,497	\$17,041,848	\$18,442,875	\$15,977,296
		Costs Per Annual HCT*	\$3,616	\$1,257	\$1,360	\$1,178
	11,955	Peer Avg Costs	\$72,482,725	\$14,319,003	\$15,691,563	\$22,885,594
		Peer Avg - Costs Per Annual Avg HCT*	\$6,063	\$1,198	\$1,313	\$1,914
Fitchburg State University	11,784	Costs	\$36,042,133	\$6,489,042	\$10,886,481	\$8,663,225
		Costs Per Annual HCT*	\$3,059	\$551	\$924	\$735
	10,010	Peer Avg Costs	\$48,565,399	\$10,295,291	\$11,333,132	\$12,968,268
		Peer Avg - Costs Per Annual Avg HCT*	\$4,852	\$1,029	\$1,132	\$1,296
Framingham State University	10,410	Costs	\$26,703,094	\$11,077,911	\$9,329,719	\$11,167,318
		Costs Per Annual HCT*	\$2,565	\$1,064	\$896	\$1,073
	9,211	Peer Avg Costs	\$51,273,488	\$11,002,764	\$11,606,965	\$17,276,797
		Peer Avg - Costs Per Annual Avg HCT*	\$5,567	\$1,195	\$1,260	\$1,876
Massachusetts College of Art and Design	3,292	Costs	\$20,071,312	\$5,255,961	\$4,497,829	\$8,239,913
		Costs Per Annual HCT*	\$6,097	\$1,597	\$1,366	\$2,503
	2,151	Peer Avg Costs	\$28,596,978	\$8,874,598	\$5,520,123	\$11,834,591
		Peer Avg - Costs Per Annual Avg HCT*	\$13,295	\$4,126	\$2,566	\$5,502
Massachusetts College of Liberal Arts	2,574	Costs	\$14,501,998	\$4,103,936	\$6,139,767	\$6,709,722
		Costs Per Annual HCT*	\$5,634	\$1,594	\$2,385	\$2,607
	3,077	Peer Avg Costs	\$22,469,435	\$4,522,371	\$7,118,922	\$9,535,450
		Peer Avg - Costs Per Annual Avg HCT*	\$7,302	\$1,470	\$2,314	\$3,099

Expenditures Fiscal Year 2011

Institution Annual HCT - Peer Annual Average HCT*			Instruction	Academic Support	Student Services	Institutional Support
Massachusetts Maritime Academy	1,417	Costs	\$13,218,052	\$5,179,062	\$6,130,356	\$6,819,512
		Costs Per Annual HCT*	\$9,328	\$3,655	\$4,326	\$4,813
	1,346	Peer Avg Costs	\$14,899,998	\$3,195,508	\$5,339,745	\$9,179,111
		Peer Avg - Costs Per Annual Avg HCT*	\$11,070	\$2,374	\$3,967	\$6,820
Salem State University	14,149	Costs	\$60,027,118	\$14,234,708	\$13,848,991	\$22,229,987
		Costs Per Annual HCT*	\$4,242	\$1,006	\$979	\$1,571
	15,043	Peer Avg Costs	\$76,409,417	\$17,317,361	\$20,350,164	\$27,229,359
		Peer Avg - Costs Per Annual Avg HCT*	\$5,079	\$1,151	\$1,353	\$1,810
Westfield State University	6,881	Costs	\$35,919,548	\$7,678,933	\$12,593,620	\$10,466,536
		Costs Per Annual HCT*	\$5,220	\$1,116	\$1,830	\$1,521
	7,900	Peer Avg Costs	\$37,816,766	\$10,550,090	\$10,175,957	\$12,643,881
		Peer Avg - Costs Per Annual Avg HCT*	\$4,787	\$1,335	\$1,288	\$1,600
Worcester State University	9,251	Costs	\$33,446,784	\$6,800,235	\$7,179,071	\$10,779,805
		Costs Per Annual HCT*	\$3,615	\$735	\$776	\$1,165
	10,216	Peer Avg Costs	\$49,861,021	\$13,180,108	\$11,489,453	\$15,314,498
		Peer Avg - Costs Per Annual Avg HCT*	\$4,881	\$1,290	\$1,125	\$1,499
State Universities Total	73,319	Costs	\$288,961,536	\$77,861,636	\$89,048,709	\$101,053,314
		Costs Per Annual HCT*	\$3,941	\$1,062	\$1,215	\$1,378
State Universities Excluding MCAD and MMA Total	68,610	Costs	\$255,672,172	\$67,426,613	\$78,420,524	\$85,993,889
		Costs Per Annual HCT*	\$3,726	\$983	\$1,143	\$1,253

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Source: IPEDS

*HCT = Headcount

Performance Accountability Objective: Higher Education Collaboration

- Number of Community College Students Matriculated into Four-Year Colleges

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Bridgewater State University	Total Number of Transfer Students	847	943	985	1,043	1,043
	Students who Transferred in from a Massachusetts Community College	412	491	540	566	552
	% of Transfer Students who Transferred in from Mass. Community College	48.6%	52.1%	54.8%	54.3%	52.9%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	137	146	161	68	45
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	33.3%	29.7%	29.8%	12.0%	8.2%
Fitchburg State University	Total Number of Transfer Students	354	375	348	354	352
	Students who Transferred in from a Massachusetts Community College	184	208	210	209	199
	% of Transfer Students who Transferred in from Mass. Community College	52.0%	55.5%	60.3%	59.0%	56.5%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	32	39	31	18	10
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	17.4%	18.8%	14.8%	8.6%	5.0%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Framingham State University	Total Number of Transfer Students	340	310	388	432	475
	Students who Transferred in from a Massachusetts Community College	166	127	193	224	235
	% of Transfer Students who Transferred in from Mass. Community College	48.8%	41.0%	49.7%	51.9%	49.5%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	31	36	54	24	10
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	18.7%	28.3%	28.0%	10.7%	4.3%
Massachusetts College of Art and Design	Total Number of Transfer Students	152	130	154	163	127
	Students who Transferred in from a Massachusetts Community College	46	30	44	51	41
	% of Transfer Students who Transferred in from Mass. Community College	30.3%	23.1%	28.6%	31.3%	32.3%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.0%	0.0%	0.0%	0.0%	0.0%
Massachusetts College of Liberal Arts	Total Number of Transfer Students	151	160	154	188	143
	Students who Transferred in from a Massachusetts Community College	83	85	70	112	80
	% of Transfer Students who Transferred in from Mass. Community College	55.0%	53.1%	45.5%	59.6%	55.9%
	Number of Students who Transferred in from a Mass. Community College					

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
	through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.0%	0.0%	0.0%	0.0%	0.0%
Massachusetts Maritime Academy	Total Number of Transfer Students	24	34	64	58	45
	Students who Transferred in from a Massachusetts Community College	6	9	30	23	23
	% of Transfer Students who Transferred in from Mass. Community College	25.0%	26.5%	46.9%	39.7%	51.1%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.00%	0.00%	0.00%	0.00%	0.00%
Salem State University	Total Number of Transfer Students	846	844	892	868	860
	Students who Transferred in from a Massachusetts Community College	473	457	516	527	535
	% of Transfer Students who Transferred in from Mass. Community College	55.9%	54.1%	57.8%	60.7%	62.2%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	68	58	28	4	24
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	14.4%	12.7%	5.4%	0.8%	4.5%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
Westfield State University	Total Number of Transfer Students	317	348	447	352	375
	Students who Transferred in from a Massachusetts Community College	203	249	325	258	267
	% of Transfer Students who Transferred in from Mass. Community College	64.0%	71.6%	72.7%	73.3%	71.2%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	91	109	127	79	34
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	44.8%	43.8%	39.1%	30.6%	12.7%
Worcester State University	Total Number of Transfer Students	437	508	494	547	534
	Students who Transferred in from a Massachusetts Community College	225	245	248	289	281
	% of Transfer Students who Transferred in from Mass. Community College	51.5%	48.2%	50.2%	52.8%	52.6%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	19	39	35	46	40
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	8.4%	15.9%	14.1%	15.9%	14.2%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2008	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012
State Universities	Total Number of Transfer Students	3,468	3,652	3,926	4,005	3,954
	Students who Transferred in from a Massachusetts Community College	1,798	1,901	2,176	2,259	2,213
	% of Transfer Students who Transferred in from Mass. Community College	51.8%	52.1%	55.4%	56.4%	56.0%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	378	427	436	239	163
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	21.0%	22.5%	20.0%	10.6%	7.4%
State Universities excludes MCAD and MMA	Total Number of Transfer Students	3,292	3,488	3,708	3,784	3,782
	Students who Transferred in from a Massachusetts Community College	1,746	1,862	2,102	2,185	2,149
	% of Transfer Students who Transferred in from Mass. Community College	53.0%	53.4%	56.7%	57.7%	56.8%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	378	427	436	239	163
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	21.6%	22.9%	20.7%	10.9%	7.6%

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Source: HEIRS

MCAD does not participate in the Joint Admissions Program

Performance Accountability Objective: Fundraising

- ❑ Total Private Funds Received at Both the Institution and the Foundation
- ❑ Total Market Value of Endowment

**Total Private Funds Received
(Institution and Foundation)**

Institution	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	\$1,758,479	\$1,840,812	\$1,761,752	\$1,436,131	\$3,556,056
Fitchburg State University	\$1,593,722	\$523,264	\$1,562,960	\$3,466,592	\$3,520,993
Framingham State University	\$701,610	\$1,329,462	\$472,755	\$811,264	\$1,103,638
Massachusetts College of Art and Design	\$1,952,811	\$1,856,766	\$1,812,037	\$2,391,697	\$3,280,787
Massachusetts College of Liberal Arts	\$1,604,679	\$1,075,737	\$862,484	\$1,561,878	\$2,316,092
Massachusetts Maritime Academy	\$2,569,496	\$2,668,510	\$2,554,622	\$4,242,217	\$4,657,510
Salem State University	\$2,191,111	\$3,479,233	\$2,427,198	\$2,164,061	\$8,096,375
Westfield State University	\$875,029	\$680,586	\$806,969	\$500,516	\$501,411
Worcester State University	\$1,247,298	\$848,910	\$1,495,833	\$1,407,060	\$1,599,430
State Universities	\$14,494,235	\$14,303,280	\$13,756,610	\$17,981,416	\$28,632,292
State Universities excludes MCAD and MMA	\$9,971,928	\$9,778,004	\$9,389,951	\$11,347,502	\$20,693,995

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Source: HEIRS-Fiscal

**Total Foundation Endowment*
(Institution and Foundation)**

Institution	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	\$16,836,403	\$15,462,576	\$17,265,871	\$13,510,298	\$12,103,288
Fitchburg State University	\$9,164,162	\$8,903,351	\$10,251,327	\$11,393,315	\$11,655,200
Framingham State University	\$3,589,073	\$4,444,130	\$4,387,797	\$4,302,025	\$4,164,779
Massachusetts College of Art and Design	\$9,202,640	\$9,674,028	\$10,793,944	\$12,818,738	\$13,640,000
Massachusetts College of Liberal Arts	\$7,838,202	\$7,278,887	\$7,124,938	\$8,404,059	\$8,630,175
Massachusetts Maritime Academy	\$5,448,442	\$5,879,774	\$6,492,456	\$7,514,823	\$8,371,233
Salem State University	\$16,976,396	\$10,622,931	\$11,682,361	\$12,646,421	\$17,114,389
Westfield State University	\$4,207,660	\$3,562,938	\$4,191,963	\$4,817,451	\$4,864,638
Worcester State University	\$11,090,697	\$10,216,280	\$11,176,441	\$13,342,923	\$13,067,151
State Universities	\$84,353,675	\$76,044,895	\$83,367,098	\$88,750,053	\$93,610,853
State Universities excludes MCAD and MMA	\$69,702,593	\$60,491,093	\$66,080,698	\$68,416,492	\$71,599,620

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Source: HEIRS

Appendices

- Appendix A:
 - Fall Unduplicated Credit Headcount
 - Total Degrees Conferred
- Appendix B:
 - Tuition and Fees at Massachusetts Public Colleges and University
- Appendix C:
 - Four-, Five-, and Six-Year Graduation Rates

Fall Unduplicated Credit Headcount

Institution	Credit Type	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012
Bridgewater State University	Undergraduate	7,598	7,753	7,783	7,825	8,160	8,497	8,903	9,328	9,552	9,684
	Graduate	2,028	1,978	1,756	1,830	1,774	1,772	1,871	1,873	1,742	1,733
	Total	9,626	9,731	9,539	9,655	9,934	10,269	10,774	11,201	11,294	11,417
Fitchburg State University	Undergraduate	3,452	3,522	3,653	3,768	3,835	4,057	4,223	4,274	4,172	4,162
	Graduate	1,465	1,679	1,687	1,740	2,857	2,704	2,820	2,497	2,719	2,726
	Total	4,917	5,201	5,340	5,508	6,692	6,761	7,043	6,771	6,891	6,888
Framingham State University	Undergraduate	3,894	3,873	3,772	3,829	3,828	3,962	3,847	3,858	4,321	4,489
	Graduate	2,262	2,142	2,102	2,032	2,075	2,124	2,142	2,095	2,094	2,017
	Total	6,156	6,015	5,874	5,861	5,903	6,086	5,989	5,953	6,415	6,506
Massachusetts College of Art and Design	Undergraduate	1,915	1,933	1,991	2,136	2,153	2,196	2,261	2,259	2,258	2,175
	Graduate	149	132	136	150	158	150	161	187	164	151
	Total	2,064	2,065	2,127	2,286	2,311	2,346	2,422	2,446	2,422	2,326
Massachusetts College of Liberal Arts	Undergraduate	1,459	1,434	1,435	1,454	1,550	1,584	1,675	1,721	1,673	1,600
	Graduate	352	403	393	351	291	358	287	253	213	199
	Total	1,811	1,837	1,828	1,805	1,841	1,942	1,962	1,974	1,886	1,799
Massachusetts Maritime Academy	Undergraduate	917	912	969	1,001	1,075	1,117	1,191	1,200	1,278	1,312
	Graduate	22	41	39	44	60	87	97	96	90	103
	Total	939	953	1,008	1,045	1,135	1,204	1,288	1,296	1,368	1,415
Salem State University	Undergraduate	6,508	6,771	7,295	7,455	7,607	7,677	7,764	7,839	7,704	7,741
	Graduate	2,612	2,576	2,567	2,775	2,478	2,480	2,361	2,154	1,942	1,715
	Total	9,120	9,347	9,862	10,230	10,085	10,157	10,125	9,993	9,646	9,456
Westfield State University	Undergraduate	4,292	4,299	4,667	4,766	4,699	4,867	5,043	5,203	5,397	5,368
	Graduate	646	615	678	741	693	681	632	688	695	711
	Total	4,938	4,914	5,345	5,507	5,392	5,548	5,675	5,891	6,092	6,079
Worcester State University	Undergraduate	4,665	4,554	4,598	4,626	4,602	4,643	4,703	4,830	5,277	5,307
	Graduate	805	850	873	814	756	735	770	878	927	914
	Total	5,470	5,404	5,471	5,440	5,358	5,378	5,473	5,708	6,204	6,221
State Universities	Undergraduate	34,700	35,051	36,163	36,860	37,509	38,600	39,610	40,512	41,632	41,838
	Graduate	10,341	10,416	10,231	10,477	11,142	11,091	11,141	10,721	10,586	10,269
	Total	45,041	45,467	46,394	47,337	48,651	49,691	50,751	51,233	52,218	52,107
State Universities excludes MCAD and MMA	Undergraduate	31,868	32,206	33,203	33,723	34,281	35,287	36,158	37,053	38,096	38,351
	Graduate	10,170	10,243	10,056	10,283	10,924	10,854	10,883	10,438	10,332	10,015
	Total	42,038	42,449	43,259	44,006	45,205	46,141	47,041	47,491	48,428	48,366

Total Degrees Conferred 10 Years

Institution	Degree Type	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	Certificate	0	1	0	0	2	0	2	0	0	0
	Bachelor	1,185	1,232	1,232	1,331	1,342	1,413	1,492	1,514	1,680	1,747
	Post-Bacc. Certificate	162	156	144	158	157	103	113	107	124	87
	Master	278	246	341	385	364	413	399	411	422	402
	Certificate of Adv. Grad. Study	40	35	64	61	45	74	39	46	40	34
	Total	1,665	1,670	1,781	1,935	1,910	2,003	2,045	2,078	2,266	2,270
Fitchburg State University	Certificate	1	4	4	3	1	3	2	3	1	3
	Bachelor	516	579	489	560	622	628	640	696	697	812
	Post-Bacc. Certificate	2	10	3	1	5	6	7	2	2	1
	Master	379	465	368	484	475	370	531	461	506	435
	Certificate of Adv. Grad. Study	55	38	50	53	55	66	60	55	51	37
	Total	953	1,096	914	1,101	1,158	1,073	1,240	1,217	1,257	1,288
Framingham State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	630	588	658	674	714	631	664	722	729	703
	Post-Bacc. Certificate	27	44	47	36	66	63	45	50	52	55
	Master	616	651	546	497	453	462	409	555	447	546
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	1,273	1,283	1,251	1,207	1,233	1,156	1,118	1,327	1,228	1,304
Massachusetts College of Art and Design	Certificate	21	16	25	13	23	15	28	17	17	17
	Bachelor	260	297	284	317	277	274	290	361	339	377
	Post-Bacc. Certificate	6	15	13	12	15	13	12	7	8	5
	Master	57	25	46	28	38	50	52	48	74	60
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	344	353	368	370	353	352	382	433	438	459
Massachusetts College of Liberal Arts	Certificate	0	0	0	0	0	1	1	0	0	0
	Bachelor	280	271	291	298	303	299	293	315	353	357
	Post-Bacc. Certificate	0	0	0	0	0	0	0	0	0	3
	Master	30	29	47	36	27	37	42	34	37	27
	Certificate of Adv. Grad. Study	0	0	0	12	1	27	11	2	6	16
	Total	310	300	338	346	331	364	347	351	396	403

Total Degrees Conferred 10 Years											
Institution	Degree Type	Fiscal Year 2003	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Massachusetts Maritime Academy	Certificate	0	0	0	0	0	0	0	10	8	0
	Bachelor	160	155	177	148	198	189	203	182	209	259
	Post-Bacc. Certificate	0	0	0	0	0	0	0	0	0	0
	Master	0	0	21	18	19	23	42	43	45	43
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	160	155	198	166	217	212	245	235	262	302
Salem State University	Certificate	0	0	0	0	6	6	7	10	9	9
	Bachelor	918	830	845	924	1,059	1,213	1,203	1,246	1,330	1,458
	Post-Bacc. Certificate	1	1	0	6	8	10	16	27	14	10
	Master	369	468	458	468	528	649	511	556	527	512
	Certificate of Adv. Grad. Study	17	23	20	42	47	46	39	55	10	42
	Total	1,305	1,322	1,323	1,440	1,648	1,924	1,776	1,894	1,890	2,031
Westfield State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	868	876	867	904	933	919	1,026	1,082	1,044	1,148
	Post-Bacc. Certificate	64	29	25	0	6	21	27	24	21	32
	Master	117	113	74	103	153	131	173	170	139	184
	Certificate of Adv. Grad. Study	9	12	8	11	3	11	5	3	6	6
	Total	1,058	1,030	974	1,018	1,095	1,082	1,231	1,279	1,210	1,370
Worcester State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	728	697	705	729	758	762	810	768	809	861
	Post-Bacc. Certificate	130	106	137	148	174	131	186	145	187	169
	Master	206	160	147	171	144	183	184	186	179	195
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	3	9	3	8
	Total	1,064	963	989	1,048	1,076	1,076	1,183	1,108	1,178	1,233
State Universities	Certificate	22	21	29	16	32	25	40	40	35	29
	Bachelor	5,545	5,525	5,548	5,885	6,206	6,328	6,621	6,886	7,190	7,722
	Post-Bacc. Certificate	392	361	369	361	431	347	406	362	408	362
	Master	2,052	2,157	2,048	2,190	2,201	2,318	2,343	2,464	2,376	2,404
	Certificate of Adv. Grad. Study	121	108	142	179	151	224	157	170	116	143
	Total	8,132	8,172	8,136	8,631	9,021	9,242	9,567	9,922	10,125	10,660
State Universities excludes MCAD and MMA	Certificate	1	5	4	3	9	10	12	13	10	12
	Bachelor	5,125	5,073	5,087	5,420	5,731	5,865	6,128	6,343	6,642	7,086
	Post-Bacc. Certificate	386	346	356	349	416	334	394	355	400	357
	Master	1,995	2,132	1,981	2,144	2,144	2,245	2,249	2,373	2,257	2,301
	Certificate of Adv. Grad. Study	121	108	142	179	151	224	157	170	116	143
	Total	7,628	7,664	7,570	8,095	8,451	8,678	8,940	9,254	9,425	9,899

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Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

**Tuition at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2004	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
	University of Massachusetts Boston	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
	University of Massachusetts Dartmouth	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	0%
	University of Massachusetts Lowell	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	0%
State Universities	Bridgewater State University	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
	Fitchburg State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
	Framingham State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
	Massachusetts College of Art and Design	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
	Massachusetts College of Liberal Arts	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
	Massachusetts Maritime Academy	\$1,030	\$1,030	\$1,062	\$1,094	\$1,138	\$1,184	\$1,242	\$1,342	\$1,396	\$1,466	5%
	Salem State University	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
	Westfield State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Worcester State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%	
Community Colleges	Berkshire Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
	Bristol Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Bunker Hill Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Cape Cod Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Greenfield Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
	Holyoke Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Mass Bay Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Massasoit Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Middlesex Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Mt. Wachusett Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	North Shore Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	Northern Essex Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	Quinsigamond Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Roxbury Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Springfield Technical Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%	
Weighted Average	University of Massachusetts*	\$1,619	\$1,618	\$1,618	\$1,618	\$1,618	\$1,619	\$1,618	\$1,616	\$1,618	\$1,619	0%
	State Universities*	\$954	\$954	\$954	\$955	\$957	\$959	\$961	\$965	\$966	\$970	0%
	State Universities excludes MCAD and MMA**	\$947	\$947	\$946	\$946	\$946	\$946	\$946	\$946	\$946	\$946	0%
	Community Colleges	\$734	\$734	\$734	\$734	\$734	\$733	\$733	\$733	\$733	\$733	0%
	All Colleges and Universities*	\$1,082	\$1,078	\$1,077	\$1,080	\$1,082	\$1,083	\$1,082	\$1,072	\$1,077	\$1,081	0%
	All Colleges and Universities excludes MCAD and MMA*	\$1,083	\$1,079	\$1,077	\$1,081	\$1,082	\$1,082	\$1,081	\$1,070	\$1,074	\$1,078	0%
All Four Year Institutions*	\$1,335	\$1,332	\$1,327	\$1,325	\$1,325	\$1,328	\$1,331	\$1,334	\$1,338	\$1,339	0%	

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Source: HEIRS

*Weighted data calculated based on % Undergraduate FTE of total Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

**Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purpose of Performance Measurement are not compared to other MA state colleges.

**Mandatory Fees at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2004	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$5,772	\$7,298	\$7,566	\$7,886	\$8,210	\$8,520	\$8,920	\$10,020	\$10,900	\$11,518	6%
	University of Massachusetts Boston	\$4,520	\$6,312	\$6,554	\$6,834	\$7,126	\$7,400	\$7,800	\$8,900	\$9,696	\$10,254	6%
	University of Massachusetts Dartmouth	\$4,714	\$6,388	\$6,622	\$6,894	\$7,178	\$7,444	\$7,844	\$8,944	\$9,720	\$10,268	6%
	University of Massachusetts Lowell	\$4,760	\$6,438	\$6,712	\$6,990	\$7,278	\$7,552	\$7,952	\$9,052	\$9,744	\$10,394	7%
State Universities	Bridgewater State University	\$3,480	\$4,416	\$4,596	\$4,956	\$5,124	\$5,328	\$5,694	\$6,144	\$6,644	\$7,144	8%
	Fitchburg State University	\$3,216	\$3,618	\$4,032	\$4,572	\$5,022	\$5,430	\$5,930	\$6,830	\$7,330	\$7,740	6%
	Framingham State University	\$3,358	\$3,688	\$4,034	\$4,480	\$4,828	\$5,172	\$5,570	\$6,096	\$6,610	\$7,114	8%
	Massachusetts College of Art and Design	\$4,738	\$5,370	\$5,820	\$6,170	\$6,420	\$6,870	\$7,370	\$7,970	\$8,670	\$9,370	8%
	Massachusetts College of Liberal Arts	\$4,368	\$4,388	\$4,586	\$4,896	\$5,138	\$5,396	\$5,846	\$6,546	\$7,046	\$7,496	6%
	Massachusetts Maritime Academy	\$3,834	\$4,334	\$4,446	\$4,580	\$4,548	\$4,644	\$4,880	\$5,268	\$5,444	\$5,740	5%
	Salem State University	\$4,078	\$4,544	\$4,684	\$5,120	\$5,360	\$5,610	\$5,940	\$6,320	\$6,820	\$7,200	6%
	Westfield State University	\$3,588	\$3,888	\$4,688	\$4,980	\$5,240	\$5,482	\$6,048	\$6,462	\$6,918	\$7,328	6%
	Worcester State University	\$3,154	\$3,610	\$4,110	\$4,570	\$4,896	\$5,200	\$5,636	\$6,186	\$6,684	\$7,188	8%
	Community Colleges	Berkshire Community College	\$2,610	\$2,610	\$2,820	\$2,896	\$3,046	\$3,150	\$3,900	\$4,410	\$4,820	\$5,030
Bristol Community College		\$2,340	\$2,520	\$3,030	\$3,030	\$3,030	\$3,120	\$3,734	\$3,734	\$4,334	\$4,484	3%
Bunker Hill Community College		\$2,280	\$2,280	\$2,280	\$2,280	\$2,460	\$2,760	\$3,060	\$3,210	\$3,510	\$3,510	0%
Cape Cod Community College		\$2,460	\$2,940	\$2,940	\$2,940	\$3,226	\$3,360	\$3,600	\$3,810	\$4,190	\$4,280	2%
Greenfield Community College		\$2,538	\$2,868	\$3,202	\$3,318	\$3,708	\$3,858	\$4,038	\$4,578	\$4,938	\$5,238	6%
Holyoke Community College		\$2,376	\$2,378	\$2,468	\$2,558	\$2,708	\$2,838	\$3,078	\$3,330	\$3,570	\$3,700	4%
Mass Bay Community College		\$2,450	\$2,930	\$2,930	\$2,930	\$2,930	\$3,890	\$3,890	\$3,890	\$4,580	\$4,580	0%
Massasoit Community College		\$2,610	\$2,610	\$2,610	\$2,610	\$2,610	\$2,790	\$3,390	\$3,930	\$3,930	\$4,650	18%
Middlesex Community College		\$2,660	\$2,930	\$2,930	\$3,020	\$3,140	\$3,290	\$3,830	\$4,130	\$4,430	\$4,610	4%
Mt. Wachusett Community College		\$3,260	\$3,260	\$3,220	\$3,370	\$3,670	\$3,790	\$4,240	\$4,690	\$4,840	\$4,990	3%
North Shore Community College		\$2,640	\$2,640	\$2,730	\$2,730	\$2,880	\$3,000	\$3,360	\$3,900	\$4,110	\$4,320	5%
Northern Essex Community College		\$2,220	\$2,220	\$2,400	\$2,310	\$2,580	\$2,760	\$3,120	\$3,480	\$3,660	\$3,960	8%
Quinsigamond Community College		\$2,880	\$2,880	\$2,880	\$3,030	\$3,150	\$3,240	\$3,840	\$4,020	\$4,620	\$4,710	2%
Roxbury Community College		\$2,470	\$2,680	\$2,680	\$2,680	\$2,880	\$2,970	\$3,210	\$3,530	\$4,122	\$4,130	0%
Springfield Technical Community College		\$2,394	\$2,454	\$2,604	\$2,706	\$2,826	\$2,946	\$3,186	\$3,636	\$4,026	\$4,356	8%
Weighted Average	University of Massachusetts*	\$5,184	\$6,813	\$7,081	\$7,382	\$7,687	\$7,966	\$8,357	\$9,447	\$10,265	\$10,867	6%
	State Universities*	\$3,635	\$4,152	\$4,502	\$4,900	\$5,166	\$5,441	\$5,857	\$6,373	\$6,866	\$7,313	7%
	State Universities excludes MCAD and MMA**	\$3,567	\$4,077	\$4,431	\$4,843	\$5,117	\$5,391	\$5,812	\$6,328	\$6,820	\$7,266	7%
	Community Colleges	\$2,533	\$2,651	\$2,743	\$2,785	\$2,920	\$3,118	\$3,511	\$3,805	\$4,150	\$4,338	5%
	All Colleges and Universities*	\$3,685	\$4,388	\$4,597	\$4,835	\$5,068	\$5,312	\$5,701	\$6,239	\$6,793	\$7,209	6%
	All Colleges and Universities excludes MCAD and MMA*	\$3,670	\$4,375	\$4,582	\$4,819	\$5,053	\$5,297	\$5,686	\$6,225	\$6,781	\$7,195	6%
	All Four Year Institutions*	\$4,522	\$5,668	\$5,952	\$6,282	\$6,567	\$6,854	\$7,267	\$8,113	\$8,807	\$9,331	6%

*Weighted data calculated based on % Undergraduate FTE of total Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

**Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purpose of Performance Measurement are not compared to other MA state colleges.

**Tuition and Mandatory Fees at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2004	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$7,486	\$9,012	\$9,280	\$9,600	\$9,924	\$10,234	\$10,634	\$11,734	\$12,614	\$13,232	5%
	University of Massachusetts Boston	\$6,234	\$8,026	\$8,268	\$8,548	\$8,840	\$9,114	\$9,514	\$10,614	\$11,410	\$11,968	5%
	University of Massachusetts Dartmouth	\$6,132	\$7,806	\$8,040	\$8,312	\$8,596	\$8,862	\$9,262	\$10,362	\$11,138	\$11,686	5%
	University of Massachusetts Lowell	\$6,214	\$7,892	\$8,166	\$8,444	\$8,732	\$9,006	\$9,406	\$10,506	\$11,198	\$11,848	6%
State Universities	Bridgewater State University	\$4,390	\$5,326	\$5,506	\$5,866	\$6,034	\$6,238	\$6,604	\$7,054	\$7,554	\$8,054	7%
	Fitchburg State University	\$4,186	\$4,588	\$5,002	\$5,542	\$5,992	\$6,400	\$6,900	\$7,800	\$8,300	\$8,710	5%
	Framingham State University	\$4,328	\$4,658	\$5,004	\$5,450	\$5,798	\$6,142	\$6,540	\$7,066	\$7,580	\$8,084	7%
	Massachusetts College of Art and Design	\$5,768	\$6,400	\$6,850	\$7,200	\$7,450	\$7,900	\$8,400	\$9,000	\$9,700	\$10,400	7%
	Massachusetts College of Liberal Arts	\$5,398	\$5,418	\$5,616	\$5,926	\$6,168	\$6,426	\$6,876	\$7,576	\$8,076	\$8,526	6%
	Massachusetts Maritime Academy	\$4,864	\$5,364	\$5,508	\$5,674	\$5,686	\$5,828	\$6,122	\$6,610	\$6,840	\$7,206	5%
	Salem State University	\$4,988	\$5,454	\$5,594	\$6,030	\$6,270	\$6,520	\$6,850	\$7,230	\$7,730	\$8,110	5%
	Westfield State University	\$4,558	\$4,858	\$5,658	\$5,950	\$6,210	\$6,452	\$7,018	\$7,432	\$7,888	\$8,298	5%
	Worcester State University	\$4,124	\$4,580	\$5,080	\$5,540	\$5,866	\$6,170	\$6,606	\$7,156	\$7,654	\$8,158	7%
Community Colleges	Berkshire Community College	\$3,390	\$3,390	\$3,600	\$3,676	\$3,826	\$3,930	\$4,680	\$5,190	\$5,600	\$5,810	4%
	Bristol Community College	\$3,060	\$3,240	\$3,750	\$3,750	\$3,750	\$3,840	\$4,454	\$4,454	\$5,054	\$5,204	3%
	Bunker Hill Community College	\$3,000	\$3,000	\$3,000	\$3,000	\$3,180	\$3,480	\$3,780	\$3,930	\$4,230	\$4,230	0%
	Cape Cod Community College	\$3,180	\$3,660	\$3,660	\$3,660	\$3,946	\$4,080	\$4,320	\$4,530	\$4,910	\$5,000	2%
	Greenfield Community College	\$3,318	\$3,648	\$3,982	\$4,098	\$4,488	\$4,638	\$4,818	\$5,358	\$5,718	\$6,018	5%
	Holyoke Community College	\$3,096	\$3,098	\$3,188	\$3,278	\$3,428	\$3,558	\$3,798	\$4,050	\$4,290	\$4,420	3%
	Mass Bay Community College	\$3,170	\$3,650	\$3,650	\$3,650	\$3,650	\$4,610	\$4,610	\$4,610	\$5,300	\$5,300	0%
	Massasoit Community College	\$3,330	\$3,330	\$3,330	\$3,330	\$3,330	\$3,510	\$4,110	\$4,650	\$4,650	\$5,370	15%
	Middlesex Community College	\$3,380	\$3,650	\$3,650	\$3,740	\$3,860	\$4,010	\$4,550	\$4,850	\$5,150	\$5,330	3%
	Mt. Wachusett Community College	\$4,010	\$4,010	\$3,970	\$4,120	\$4,420	\$4,540	\$4,990	\$5,440	\$5,590	\$5,740	3%
	North Shore Community College	\$3,390	\$3,390	\$3,480	\$3,480	\$3,630	\$3,750	\$4,110	\$4,650	\$4,860	\$5,070	4%
	Northern Essex Community College	\$2,970	\$2,970	\$3,150	\$3,060	\$3,330	\$3,510	\$3,870	\$4,230	\$4,410	\$4,710	7%
	Quinsigamond Community College	\$3,600	\$3,600	\$3,600	\$3,750	\$3,870	\$3,960	\$4,560	\$4,740	\$5,340	\$5,430	2%
	Roxbury Community College	\$3,250	\$3,460	\$3,460	\$3,460	\$3,660	\$3,750	\$3,990	\$4,310	\$4,902	\$4,910	0%
Springfield Technical Community College	\$3,144	\$3,204	\$3,354	\$3,456	\$3,576	\$3,696	\$3,936	\$4,386	\$4,776	\$5,106	7%	
Weighted Average	University of Massachusetts*	\$6,802	\$8,431	\$8,699	\$9,001	\$9,305	\$9,585	\$9,974	\$11,063	\$11,883	\$12,486	5%
	State Universities*	\$4,589	\$5,106	\$5,456	\$5,855	\$6,123	\$6,400	\$6,818	\$7,338	\$7,832	\$8,283	6%
	State Universities excludes MCAD and MMA**	\$4,514	\$5,024	\$5,377	\$5,789	\$6,063	\$6,337	\$6,757	\$7,274	\$7,766	\$8,212	6%
	Community Colleges	\$3,267	\$3,385	\$3,477	\$3,519	\$3,654	\$3,851	\$4,244	\$4,538	\$4,883	\$5,071	4%
	All Colleges and Universities*	\$4,766	\$5,466	\$5,673	\$5,915	\$6,149	\$6,394	\$6,782	\$7,311	\$7,870	\$8,290	5%
	All Colleges and Universities excludes MCAD and MMA*	\$4,753	\$5,454	\$5,659	\$5,900	\$6,135	\$6,379	\$6,767	\$7,296	\$7,856	\$8,274	5%
	All Four Year Institutions*	\$5,857	\$7,000	\$7,280	\$7,607	\$7,892	\$8,182	\$8,598	\$9,447	\$10,145	\$10,670	5%

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Source: HEIRS

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**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2001	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005
Bridgewater State University	Total Number of Students	1,139	1,272	1,285	1,266	1,314
	Total Number Graduated in 4 Years	255	277	320	306	339
	% Graduated in 4 Years	22.4%	21.8%	24.9%	24.2%	25.8%
	Total Number Graduated in 5 Years	482	585	617	619	605
	% Graduated in 5 Years	42.3%	46.0%	48.0%	48.9%	46.0%
	Total Number Graduated in 6 Years	546	647	690	673	679
	% Graduated in 6 Years	47.9%	50.9%	53.7%	53.2%	51.7%
Fitchburg State University	Total Number of Students	405	496	585	713	599
	Total Number Graduated in 4 Years	91	119	144	153	125
	% Graduated in 4 Years	22.5%	24.0%	24.6%	21.5%	20.9%
	Total Number Graduated in 5 Years	180	228	272	328	259
	% Graduated in 5 Years	44.4%	46.0%	46.5%	46.0%	43.2%
	Total Number Graduated in 6 Years	192	251	305	369	283
	% Graduated in 6 Years	47.4%	50.6%	52.1%	51.8%	47.2%
Framingham State University	Total Number of Students	645	716	617	642	666
	Total Number Graduated in 4 Years	145	193	202	187	210
	% Graduated in 4 Years	22.5%	27.0%	32.7%	29.1%	31.5%
	Total Number Graduated in 5 Years	254	330	309	298	319
	% Graduated in 5 Years	39.4%	46.1%	50.1%	46.4%	47.9%
	Total Number Graduated in 6 Years	276	352	322	328	344
	% Graduated in 6 Years	42.8%	49.2%	52.2%	51.1%	51.7%
Massachusetts College of Art and Design	Total Number of Students	228	217	232	242	261
	Total Number Graduated in 4 Years	91	104	97	90	113
	% Graduated in 4 Years	39.9%	47.9%	41.8%	37.2%	43.3%
	Total Number Graduated in 5 Years	135	134	140	126	164
	% Graduated in 5 Years	59.2%	61.8%	60.3%	52.1%	62.8%
	Total Number Graduated in 6 Years	147	140	150	136	177
	% Graduated in 6 Years	64.5%	64.5%	64.7%	56.2%	67.8%

**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2001	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005
Massachusetts College of Liberal Arts	Total Number of Students	268	265	244	263	271
	Total Number Graduated in 4 Years	85	106	91	99	104
	% Graduated in 4 Years	31.7%	40.0%	37.3%	37.6%	38.4%
	Total Number Graduated in 5 Years	118	146	112	127	137
	% Graduated in 5 Years	44.0%	55.1%	45.9%	48.3%	50.6%
	Total Number Graduated in 6 Years	124	151	122	135	144
	% Graduated in 6 Years	46.3%	57.0%	50.0%	51.3%	53.1%
Massachusetts Maritime Academy	Total Number of Students	212	220	249	237	262
	Total Number Graduated in 4 Years	89	89	117	119	121
	% Graduated in 4 Years	42.0%	40.5%	47.0%	50.2%	46.2%
	Total Number Graduated in 5 Years	119	115	154	149	161
	% Graduated in 5 Years	56.1%	52.3%	61.8%	62.9%	61.5%
	Total Number Graduated in 6 Years	135	120	158	158	171
	% Graduated in 6 Years	63.7%	54.5%	63.5%	66.7%	65.3%
Salem State University	Total Number of Students	808	837	994	1,022	1,207
	Total Number Graduated in 4 Years	93	120	133	153	201
	% Graduated in 4 Years	11.5%	14.3%	13.4%	15.0%	16.7%
	Total Number Graduated in 5 Years	241	301	367	376	420
	% Graduated in 5 Years	29.8%	36.0%	36.9%	36.8%	34.8%
	Total Number Graduated in 6 Years	301	364	431	432	503
	% Graduated in 6 Years	37.3%	43.5%	43.4%	42.3%	41.7%
Westfield State University	Total Number of Students	965	914	847	848	1,176
	Total Number Graduated in 4 Years	371	381	352	382	520
	% Graduated in 4 Years	38.4%	41.7%	41.6%	45.0%	44.2%
	Total Number Graduated in 5 Years	513	518	472	489	674
	% Graduated in 5 Years	53.2%	56.7%	55.7%	57.7%	57.3%
	Total Number Graduated in 6 Years	537	536	489	513	686
	% Graduated in 6 Years	55.6%	58.6%	57.7%	60.5%	58.3%

**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2001	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005
Worcester State University	Total Number of Students	561	507	622	625	639
	Total Number Graduated in 4 Years	118	126	148	158	182
	% Graduated in 4 Years	21.0%	24.9%	23.8%	25.3%	28.5%
	Total Number Graduated in 5 Years	214	215	257	259	275
	% Graduated in 5 Years	38.1%	42.4%	41.3%	41.4%	43.0%
	Total Number Graduated in 6 Years	247	241	276	282	300
	% Graduated in 6 Years	44.0%	47.5%	44.4%	45.1%	46.9%
State Universities	Total Number of Students	5,231	5,444	5,675	5,858	6,395
	Total Number Graduated in 4 Years	1,338	1,515	1,604	1,647	1,915
	% Graduated in 4 Years	25.6%	27.8%	28.3%	28.1%	29.9%
	Total Number Graduated in 5 Years	2,256	2,572	2,700	2,771	3,014
	% Graduated in 5 Years	43.1%	47.2%	47.6%	47.3%	47.1%
	Total Number Graduated in 6 Years	2,505	2,802	2,943	3,026	3,287
	% Graduated in 6 Years	47.9%	51.5%	51.9%	51.7%	51.4%
State Universities excluding MCAD and MMA	Total Number of Students	4,791	5,007	5,194	5,379	5,872
	Total Number Graduated in 4 Years	1,158	1,322	1,390	1,438	1,681
	% Graduated in 4 Years	24.2%	26.4%	26.8%	26.7%	28.6%
	Total Number Graduated in 5 Years	2,002	2,323	2,406	2,496	2,689
	% Graduated in 5 Years	41.8%	46.4%	46.3%	46.4%	45.8%
	Total Number Graduated in 6 Years	2,223	2,542	2,635	2,732	2,939
	% Graduated in 6 Years	46.4%	50.8%	50.7%	50.8%	50.1%