

#### REQUEST FOR TRUSTEE ACTION

| Date:                    | May 26, 2023  |
|--------------------------|---|
| То:                      | Finance and Facilities Committee                              |
| From:                    | Karen P. House, Vice President for Finance and Facilities/CFO |
| Subject:                 | FY24 Provisional Budget                                       |
| <b>Requested Action:</b> | Approval  |

#### BACKGROUND

The Board of Trustees must approve an all-funds budget for the coming fiscal year which begins on July 1, 2023, to provide for the operation of the university. The university is presenting a provisional FY24 budget for consideration. While there are always uncertainties associated with the state budget process, the uncertainties for FY24 are significant. With differing perspectives about allocation of the new Fair Share Amendment revenues, as well as pressure for higher than usual collective bargaining increases, until the state budget process and union negotiations are completed there are major unknown amounts. When the final state budget is approved and collective bargaining negotiations are completed, if necessary, a revised budget will be brought to the Board of Trustees for approval during FY24. The usual charts, graphs, and tables that typically accompany our annual all funds budget will be provided at that time.

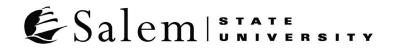
#### MOTION

The Finance and Facilities Committee hereby recommends that the Board of Trustees approve the following motion pertaining to the attached FY24 Salem State University All Funds Budget.

#### **Recommended motion**

The Board of Trustees of Salem State University hereby approves the FY24 Provisional All Funds Budget as recommended by the president and as shown in the attached document at the level of \$182.1 million in Managed Expenses and a use of \$2.9 million of reserves. This action includes approval of the Trust Fund Budgets, the Facilities projects, and the Potential Vendor Contracts Exceeding \$500,000 as included in the provisional budget package. The president, the vice president for finance and facilities, and other officers of the university are hereby authorized to do all things and take all actions deemed necessary to implement this decision.

| Committee Assigned:         | Finance & Facilities |
|-----------------------------|----------------------|
| Committee Action:           | Approved             |
| Date of Action:             | May 31, 2023         |
|                             |                      |
| Trustee Action:             | Approved             |
| Trustee Approval Date       | : June 7, 2023       |
| Effective Date:             | June 7, 2023         |
| Signed: Lynne Montague (Jun | 8, 2023 10:14 EDT)   |
| Title: _Secretary           | of Board of Trustees |



Date: 6/8/2023

# & Salem Statersity

# FY24 Provisional All Funds Budget





# **FY24 Provisional All Funds Budget**

#### Budget Overview – Why a Provisional Budget?

Salem State University (SSU) presents a FY24 provisional budget with Managed Revenues of \$179.3 million, Managed Expenses of \$182.1 million, and a use of reserves of \$2.9 million. See Exhibit 1.

Voters approved the Massachusetts Fair Share Amendment to the state constitution in November 2022, earmarking additional tax revenue for transportation and public education. Governor Healey's budget included \$360M in additional funding for public higher education from Fair Share revenues. However, the Massachusetts House of Representatives stripped and reconfigured much of the additional funding in its version of the budget. It is still too soon to know the outcome of the budget through the Massachusetts Senate budget or conference committee process.

Following years of minimal collective bargaining labor rate increases, given the inflationary times, there is a significantly higher set of financial parameters in place for the union negotiation processes which are underway. The final labor agreements will be implemented for FY24. Additional state funding to the university to partially cover labor increases will be appropriated as a supplemental budget item.

Because of the uncertainties discussed above, SSU is presenting a provisional budget to the Board of Trustees (BOT) as we prepare to begin the year. A final budget and comprehensive budget package will be submitted to the Board during FY24 if appropriate, depending on the outcome of the state budget and collective bargaining processes.

# Key Elements of the Budget are Summarized Below

Please note that the below chart is provided to highlight specific components of the FY24 budget only and is not meant to convey Salem State's full financial budget.

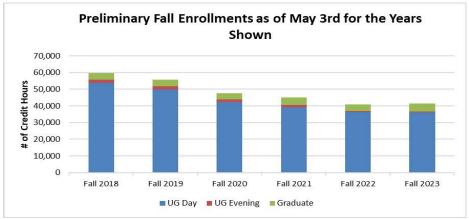
| Key Elements Summary - FY 2024 Budget  | Actuals<br>FY2022                             | Projected<br>FY2023                         | Budget<br>FY2024                          | Amount<br>Variance                         | Percent<br>Variance            | Comment   |
|--|---|---|---|--|--------------------------------|---|
| Revenue: Price & Enrollment  |   |   |   |  |                                |   |
| In-state, commuter (rate)<br>Out-of-state, commuter (rate)<br>Undergraduate Day Enrollment (Headcount-avg of Fall & Spring)<br>Tuition & Fee Revenue (\$M, net of financial aid)   | \$11,675<br>\$18,480<br>4,768<br>\$37.483     | \$ 11,979<br>\$ 18,961<br>4,236<br>\$43.537 | \$11,979<br>\$18,961<br>4,047<br>\$43.136 | 0<br>0<br>(189)<br>(\$0.401)               | 0.0%<br>0.0%<br>-4.5%<br>-0.9% | FY22 net incl HEERF scholarship   |
| Revenue: Housing & Dining  |   |   |   |  |                                |   |
| Housing Revenue (\$M)<br>Dining Meal Plan Revenue (\$M)  | \$15.422<br>\$4.641                           | \$16.845<br>\$5.432                         | \$18.912<br>\$5.583                       | \$2.067<br>\$0.151                         | 12.3%<br>2.8%                  | 1655 students Fall<br>1202 mandatory meal plans                         |
| State Support  |   |   |   |  |                                |   |
| State Appropriation (\$M)  | \$77.309                                      | \$78.328                                    | \$82.645                                  | \$4.317                                    | 5.5%                           | Includes GAA and impact of fringe benefit support                       |
| Compensation   |   |   |   |  |                                |   |
| Salary & Wages (\$M, Benefitted faculty & staff)<br>Fringe Benefits Expense (\$M)<br>Benefits Rate (including taxes)   | \$89.663<br>\$29.006<br>39.43%                | \$88.189<br>\$30.884<br>41.35%              | \$92.215<br>\$35.066<br>45.81%            | \$4.026<br>\$4.182<br>4.46%                | 4.6%<br>13.5%<br>10.8%         | rate set by Commonwealth  |
| Facilities Related Expenses  |   |   |   |  |                                |   |
| Utilities Expense (\$M)<br>Debt Service Expense (\$M, Assessment + Interest Expense)<br>Depreciation & Amortization (\$M, non-cash expense)<br>DCAMM Major Capital Projects (BOLD) | \$3.730<br>\$14.553<br><mark>(\$9.203)</mark> | \$4.639<br>\$12.262<br>(\$9.980)            | \$5.895<br>\$13.335<br>(\$10.280)         | \$1.256<br>\$1.073<br>(\$0.300)<br>\$0.000 | 27.1%<br>8.8%<br>3.0%          | FY22 incl 4.2M Bates Defeasance<br>BOLD invoices paid by DCAMM directly |
|  | -   | -   | -   | <b>Φ</b> 0.000                             |                                | BOLD Invoices paid by DCAMM directly                                    |
| Managed Net Income (\$M)<br>Overall Add to (Use of) Net Position (\$M)   | \$17.235<br>\$14.146                          | \$7.360<br>\$2.119                          | (\$2.900)<br>(\$11.681)                   | (\$10.260)<br>(\$13.800)                   | -139.4%<br>-651.3%             | FY24 will draw \$2.9M reserves added during FY23                        |

## **Budget Assumptions**

The following identifies the current budget assumptions and uncertainties that underlie the FY24 SSU budget.

Assumptions

- State funding The provisional budget assumes the state appropriation is increased per the historical method. The base appropriation is increased by the amount of formula funding distributed in FY23. Funding for state paid fringe benefits assumes an increase to the fringe benefit rate as proposed by the Commonwealth.
- Fringe benefit rate The fringe benefit rate proposed by the Commonwealth of 45.81% (including payroll taxes) is in the FY24 provisional budget. The comparable rate for FY23 was 41.89%.
- Tuition Revenue The provisional budget assumes that tuition and mandatory fees are held flat with FY23 rates. Enrollment numbers in mid-May are higher than estimated earlier in the budget model, although still a decline for undergraduate day.
- Aux Enterprises and Housing The provisional budget assumes an increase to room and board rates. The MSCBA and Department of Higher Education have already approved the increase to the room rates.
- Other revenue The provisional budget assumes SSU will receive \$2.0 million in reimbursement from FEMA for COVID-related expenses previously incurred. Note that this is one-time revenue. A significant portion of this may be received or recorded in FY23 as we close the year; the timing is not controlled by the university.
- GASB pronouncements for pension and other post-employment benefits as is our practice, Governmental Accounting Standards Board (GASB) 68 and GASB 75 non-cash expenses are not included in the FY24 budget. The Commonwealth will provide actual amounts to record when FY24 closes.



Note: The priority deposit deadline was deferred Fall 2020 due to pandemic.



#### Uncertainties

- The Commonwealth's budget process is underway and is working through the legislative process. Appropriation of Fair Share funding creates a much higher level of uncertainty in the state budget process than in typical years.
- Collective bargaining with all unions has only recently begun. The provisional budget includes an assumed increase for compensation increases not covered by state appropriation. The final cost to the university will not be known until collective bargaining has concluded and the state has identified how much of the increase it will cover.
- Housing occupancy is an estimate and has a significant impact on the operating budget. Fall 2023 occupancy is budgeted for 1,655 students in the dorms compared to actual occupancy in fall 2022 of 1,595 students. Housing occupancy levels impact the dining program and its associated revenue. Although COVID is no longer the threat it was in earlier years and student occupancy has been increasing, it still lags pre-pandemic levels.
- Enrollment and retention continue to be integral to the success of the university. Competition among institutions continues to increase and it is still early to determine where enrollment numbers for fall 2023 will land.

#### **Trust Funds**

The Trust Funds Budget displays the budgeted managed revenuew, expenses, and noncash revenues and expense for each of the official Trust Funds in a columnar format (see Exhibit 2). Appendix I is a matrix to assist the reader to understand the definition of each Trust Fund. In accordance with the university's <u>Trust Fund Guidelines</u> approved by the Board of Trustees in June 2016 and revised in October 2017.

#### **Contracts Greater than \$500,000**

In accordance with the Trust Fund Guidelines, the Board of Trustees must approve contracts with estimated spending greater than \$500,000 each and may do so in conjunction with approval of the budget. Appendix II provides a categorized list of such items for FY24 for approval. The amounts shown on the appendix include a cushion, especially where the spending is less predictable.

#### **Facilities Projects**

The proposed list of Facilities projects is included with this provisional budget as Appendix III(A). Approval of the lists will allow the university to begin the projects beginning July 1.

#### **IT Projects**

The amount set aside for IT projects is \$1.4M. A review and prioritization of projects will be completed after the new CIO is hired and onboarded.

# Exhibit 1: Salem State University FY24 Provisional Budget

| Managed Revenues:                            | 27 402  |         |         |          |
|--|---------|---------|---------|----------|
|  | 27.402  |         |         |          |
| Net Tuition and Fees                         | 37,483  | 42,573  | 43,537  | 43,136   |
| Federal, State, Private Grants               | 42,189  | 25,232  | 25,586  | 23,716   |
| Auxiliary Enterprises                        | 20,063  | 22,404  | 22,276  | 24,496   |
| State General Appropriations                 | 77,309  | 58,828  | 78,328  | 82,645   |
| Other Revenue                                | 5,325   | 6,081   | 6,839   | 5,273    |
| Total Managed Revenues                       | 182,369 | 155,118 | 176,567 | 179,265  |
| Managed Expenses:                            |         |         |         |          |
| Compensation                                 | 118,669 | 86,066  | 119,073 | 127,281  |
| Support                                      | 23,044  | 18,988  | 27,194  | 29,904   |
| Facility-related                             | 23,422  | 18,724  | 22,940  | 24,981   |
| Total Managed Expenses                       | 165,134 | 123,778 | 169,207 | 182,165  |
| Managed Net Income                           | 17,235  | 31,340  | 7,360   | (2,900)  |
| Non-Cash Revenues/(Expenses):                |         |         |         |          |
| Capital Grants                               | 2,155   | 3,423   | 4,739   | 1,499    |
| Depreciation and Amortization                | (9,204) | (7,007) | (9,980) | (10,280) |
| Unrealized Gains/Losses                      | (7,559) | 2,396   |         |          |
| Gains/Losses on Disposal of Plant Facilities |         | (219)   |         |          |
| GASB 68 Pension                              | 6,639   |         |         |          |
| GASB 75 OPEB                                 | 10,566  |         |         |          |
| GASB 87 Lease                                | (5,961) | 606     |         |          |
| Gains on Early Retirement of Debt            | 276     |         |         |          |
| Use of Reserves                              |         |         |         |          |
| Total Non-Cash Revenues/(Expenses)           | (3,089) | (801)   | (5,241) | (8,781)  |
| Total Increase/(Decrease) in Net Position    | 14,146  | 30,539  | 2,119   | (11,681) |

Note: Non-Cash does not include an estimate for GASB 68 or GASB 75

# Exhibit 2: Salem State University FY24 Trust Fund Budget

| Account Description<br>(\$ in thousands) | Unrestricted<br>Auxiliaries | Educational &<br>General<br>Funds | Grants     | Gifts &<br>Contributions | Residence<br>Halls | Restricted<br>Other | Net Invested<br>in Capital<br>Assets | FY 2024<br>Budget<br>Total |
|--|-----------------------------|-----------------------------------|------------|--------------------------|--------------------|---------------------|--------------------------------------|----------------------------|
| Operating Revenue                        |                             |                                   |            |                          |                    |                     |                                      |                            |
| Net Tuition and Fees                     | \$0                         | \$62,567                          | (\$16,774) | (\$1,102)                | (\$1,949)          | \$393               | \$0                                  | \$43,136                   |
| Federal, State, Private Grants           | \$0                         | 0                                 | 23,680     | 0                        | \$36               | \$0                 | \$0                                  | \$23,716                   |
| Auxiliary Enterprises                    | \$6,201                     | 184                               | 0          | 0                        | \$17,863           | \$248               | \$0                                  | \$24,496                   |
| State General Appropriations             | \$0                         | 82,445                            | 200        | 0                        | \$0                | \$0                 | \$0                                  | \$82,645                   |
| Other Revenue                            | \$200                       | 1,396                             | 0          | 3,677                    | \$0                | \$0                 | \$0                                  | \$5,273                    |
| Total Managed Revenue                    | 6,401                       | 146,592                           | 7,106      | 2,575                    | 15,951             | 641                 | 0                                    | 179,265                    |
| Managed Expenses                         |                             |                                   |            |                          |                    |                     |                                      |                            |
| Compensation                             | \$179                       | 118,518                           | 3,152      | 1,232                    | \$4,180            | \$20                | \$0                                  | 127,281                    |
| Support                                  | \$7,246                     | 18,768                            | 1,799      | 1,229                    | \$321              | \$541               | \$0                                  | 29,904                     |
| Facility-related                         | \$650                       | 18,148                            | 156        | 114                      | \$13,703           | \$76                | (\$7,866)                            | 24,981                     |
| Total Managed Expenses                   | 8,075                       | 155,434                           | 5,106      | 2,575                    | 18,204             | 637                 | (7,866)                              | 182,165                    |
| Managed Net Income                       | (1,674)                     | (8,842)                           | 2,000      | 0                        | (2,253)            | 3                   | 7,866                                | (2,900)                    |
| <u>Non-Cash Revenue / (Expenses)</u>     |                             |                                   |            |                          |                    |                     |                                      |                            |
| Capital Grants                           | \$0                         | 1,499                             | 0          | 0                        | 0                  | 0                   | 0                                    | 1,499                      |
| Depreciation                             | \$0                         | 0                                 | 0          | 0                        | 0                  | 0                   | (10,280)                             | (10,280)                   |
| Unrealized Gains/Losses                  | \$0                         | 0                                 | 0          | 0                        | 0                  | 0                   | 0                                    | 0                          |
| GASB 68 Pension                          | \$0                         | 0                                 | 0          | 0                        | 0                  | 0                   | 0                                    | 0                          |
| GASB 75 OPEB                             | \$0                         | 0                                 | 0          | 0                        | 0                  | 0                   | 0                                    | 0                          |
| Use of Reserves                          | \$0                         | 0                                 | 0          | 0                        | 0                  | 0                   | 0                                    | 0                          |
| Total Non-Cash Revenue / (Expenses)      | 0                           | 1,499                             | 0          | 0                        | 0                  | 0                   | (10,280)                             | (8,781)                    |
| Total Increase/Decrease in Net Position  | (1,674)                     | (7,343)                           | 2,000      | 0                        | (2,253)            | 3                   | (2,414)                              | (11,681)                   |

Note: Facility-related managed expense amounts include transfers in and transfers out which are detailed in the exhibit below.

# Exhibit 3: Transfers by Trust Fund

| Account Description<br>(\$ in thousands) | Unrestricted<br>Auxiliaries | Educational<br>& General<br>Funds | Grants | Gifts &<br>Contributions | Residence<br>Halls | Restricted<br>Other | Total<br>Restricted<br>Endowments | Net Invested<br>in Capital<br>Assets | FY 2024<br>Budget<br>Total |
|--|-----------------------------|-----------------------------------|--------|--------------------------|--------------------|---------------------|-----------------------------------|--------------------------------------|----------------------------|
| <u>Transfers by Type</u>                 |                             |                                   |        |                          |                    |                     |                                   |                                      |                            |
| Facility-Related                         |                             |                                   |        |                          |                    |                     |                                   |                                      |                            |
| Debt Service                             | 0                           | 3,007                             | 0      | 0                        | 0                  | 0                   | 0                                 | (3,007)                              | 0                          |
| MSCBA                                    | 0                           | 401                               | 0      | 0                        | 0                  | 0                   | 0                                 | (401)                                | 0                          |
| IT Projects                              | 0                           | 0                                 | 0      | 0                        | 0                  | 0                   | 0                                 | 0                                    | 0                          |
| Facility Projects                        | 0                           | 0                                 | 0      | 0                        | 0                  | 0                   | 0                                 | 0                                    | 0                          |
| FEMA                                     | 0                           | (2,000)                           | 2,000  | 0                        | 0                  | 0                   | 0                                 | 0                                    | 0                          |
| Capitalization                           | 0                           | 5,565                             | 0      | 0                        | 0                  | 0                   | 0                                 | (5,565)                              | 0                          |
| Total Facilities Related                 | 0                           | 6,972                             | 2,000  | 0                        | 0                  | 0                   | 0                                 | (8,972)                              | 0                          |
| Operational Support                      | (751)                       | 675                               | 0      | 0                        | 0                  | 76                  | 0                                 | 0                                    | (0)                        |
| Overhead Distributed                     | 0                           | (155)                             | 155    | 0                        | 0                  | 0                   | 0                                 | 0                                    | 0                          |
| Total Transfers                          | (751)                       | 7,493                             | 2,155  | 0                        | 0                  | 76                  | 0                                 | (8,972)                              | 0                          |

Transfers are movements of money between trust funds. Transfers into a trust fund are shown in parenthesis while transfers out are shown as positive numbers



### Appendix I: Trust Fund Matrix

| Trust Fund   | Description   | Examples                                    |  |  |  |  |
|--|---|---|--|--|--|--|
| L3_Unrestricted Auxiliaries  | Self-supporting operations that provide<br>services to students, faculty, or staff; not<br>restricted by an entity outside of the university. | Fund 2540 – Vendor Fund for Commission      |  |  |  |  |
| L3_Education & General Funds   | Funds donated by others outside the university for a specific purpose.  | Fund 1000 - State Maintenance Appropriation |  |  |  |  |
| L3_Grants  | Funds provided by an external party in return for a specific project or other action by the university.                                       | Fund 2200 - Pell Grant                      |  |  |  |  |
| L3_Gifts and Contributions Funds donated by others outside the for a specific purpose. |   | Fund D500 – Academic Affairs                |  |  |  |  |
| L3_Residence Hall Trust Fund   | Self-supporting operations that provide<br>services to students, faculty, or staff; restricted<br>by an entity outside of the university.     | Fund 2504 – Dormitory Trust Fund            |  |  |  |  |
| L3_Restricted Other  | Funds provided by external parties with<br>restrictions on how the funds are to be<br>expended.   | Fund 2304 - Alpha Lambda Delta              |  |  |  |  |
| L3_Net Invested in Capital<br>Assets   | Capitalizable facility projects; depreciation;<br>debt.   | Fund 7040 - Invested in Cap Assets-Net      |  |  |  |  |

#### Appendix II: Vendors with Contracts in Excess of \$500,000 which are pre-approved upon approval of FY24 Budget

Salem State University FY24 Budget Package

Pre-approval of contracts exceeding \$500,000 in accordance with trust fund guidelines

| Vendor Name                                   | Vendor Description  | Anticipated<br>Spending FY<br>2024 | Trust Fund Name           | PeopleSoft<br>Fund<br>Number | PeopleSoft Fund Name              |
|---|---|------------------------------------|---------------------------|------------------------------|-----------------------------------|
| Utilities                                     |   |                                    |                           |                              |                                   |
| CITY OF SALEM WATER                           | Water/sewer   | 618,000                            | General/RHTF*             | 1100 & 2504                  | University Fee & Residential Life |
| DIRECT ENERGY MARKETING INC.                  | Natural gas supply  | 944,000                            | General/RHTF*             | 1100 & 2504                  | University Fee & Residential Life |
| NATIONAL GRID ELECTRIC                        | Electric service  | 3,294,000                          | General/RHTF*             | 1100 & 2504                  | University Fee & Residential Life |
| NATIONAL GRID GAS                             | Natural gas transporter   | 747,000                            | General/RHTF*             | 1100 & 2504                  | University Fee & Residential Life |
| <u>Technology</u>                             |   |                                    |                           |                              |                                   |
| DELL COMPUTERS                                | Computer related equipment  | 600,000                            | Educational & General     | 7010                         | University Fee                    |
|   | Enrollment management, virtual tour features, and student retention |                                    |                           |                              |                                   |
| ЕАВ   | services  | 1,054,000                          | Education & General       | 1100                         | University Fee                    |
| ORACLE AMERICA                                | Software subscription and support                                   | 500,000                            | Educational & General     | 1100                         | University Fee                    |
| SOFTWARE HOUSE INTERNATIONAL                  | Software subscription and support                                   | 1,200,000                          | Education & General       | 1100                         | University Fee                    |
| Facilities                                    |   |                                    |                           |                              |                                   |
| COMPASS FACILITY SERVICES                     | Janitorial and cleaning services                                    | 500,000                            | Educational & General     | 1100 & 1278                  | University Fee & Residential Life |
| Property Lease - 331 LAFAYETTE LLC            | Lease expense   | 700,000                            | Educational & General     | 1100                         | University Fee                    |
| Property Lease - SALEM STATE UNIVASSIST CORP. | Lease expense, SSU assistance                                       | 500,000                            | Educational & General     | 1100                         | University Fee                    |
| RAYMOND F BOULEY LANDSCAPING, INC.            | Landscaping/Groundskeeping  | 800,000                            | General/RHTF*             | 1100 & 2504                  | University Fee & Residential Life |
| RED THREAD                                    | Furniture and electronics   | 500,000                            | Educational & General     | 1100                         | University Fee                    |
| To Be Determined                              | Capital Projects  | 8,700,000                          | Educational & General     | 1100                         | Facilities Projects               |
| Services                                      |   |                                    |                           |                              |                                   |
| DPV TRANSPORTATION INC                        | Bus charter services  | 500,000                            | Educational & General     | 1100                         | University Fee                    |
| SODEXO OPERATIONS, LLC.                       | Food service supplier   | 7,800,000                          | Unrestricted Auxilliaries | 2550                         | Contracted Dining Operations      |
| Other   |   |                                    |                           |                              |                                   |
| FOLLETT                                       | Educational and General   | 725,000                            | Educational & General     | 1100                         | University Fee                    |
| UNIVERSITY HEALTH PLANS, INC.**               | Student health insurance  | 1,800,000                          | Agency                    | 6216                         | Health Insurance                  |

Most of the above vendors are signed to multi-year contracts.

\* Utility costs are allocated between Educational and General Trust Funds and the Residence Hall Trust Fund.

\*\* The University treats the revenues and expense for University Health Plans, Inc. as a flow-through within a liability account, based on the nature of the existing contract.



# **APPENDIX IIIA: FY24 List of Proposed Facilities Projects**

|                         |                                      | Funding      | Funding   | Funding       |             |   |
|-------------------------|--------------------------------------|--------------|-----------|---------------|-------------|---|
|                         |                                      | Amount       | Amount    | Amount        |             |   |
| Location                | Project                              | DCAMM        | MSCBA     | Univerity Fee | Total       | Notes   |
| DCAMM BOND FUNDED       | PROJECTS                             |              |           |               |             |   |
| Campus Wide             | Decarbization - \$1M award continues | TBD          | -         | -             | -           | DCAMM using State Capital Funding to continue |
| Campus Wide             | BOLD - \$30M DCAMM award             | TBD          | -         | -             | -           | DCAMM using State Capital Funding to continue |
| DCAMM 5 YEAR PLAN       | PROJECTS                             |              |           |               |             |   |
| Administration          | Remove Underground Oil Tank          | 34,786       | _         | 18,814        | 53,600      |   |
| Bertolon/Central        | Replace Cooling Tower                | 867,921      | -         | 469,400       | 1,337,321   |   |
| Bertolon/Central        | Replace Roof - Study                 | 265,960      | -         | 143,840       | 409,800     |   |
| Ellison Center          | Replace Roof - Study                 | 91,314       | -         | 49,386        | 140,700     |   |
| Sullivan                | Replace Emergency Generator - Study  | 109,356      | -         | 59,144        | 168,500     |   |
| Sullivan                | Replace Elevator - Study             | 129,800      | -         | 70,200        | 200,000     |   |
| RECURRING PROJECTS      | 5                                    |              |           |               |             |   |
| Campus Wide             | Donor Signage                        | -            | -         | 25,000        | 25,000      |   |
| Campus Wide             | Annual Fund for ADA Committee        | -            | -         | 10,000        | 10,000      |   |
| Campus Wide             | Classroom Refresh                    | -            | -         | 150,000       | 150,000     |   |
| Campus Wide             | Accessibility Improvements           | -            | -         | -             | -           | Invested \$300K FY23 toward Sullivan ramp     |
| OTHER PROJECTS          |                                      |              |           |               |             |   |
| Atlantic Hall           | Paint Entire Building                | -            | -         | 790,000       | 790,000     |   |
| Bertolon/North          | Emergency Generator Compliance       | -            | -         | 200,000       | 200,000     | Placeholder estimate                          |
|                         | North Campus Remote Work Space/      |              |           |               |             |   |
| Campus Wide             | Space Moves                          | -            | -         | 1,000,000     | 1,000,000   | Placeholder estimate                          |
| Campus Wide             | Update campus master plan            | -            | -         | 400,000       | 400,000     |   |
| Campus Wide             | Contingency                          | -            | -         | 289,216       | 289,216     |   |
| Campus Wide             | Campus Wayfinding                    | -            | -         | 50,000        |             | Design only                                   |
| North Parking Garage    | Parking Garage maintenance           | -            | 164,000   | 30,000        |             | MSCBA-held garage reserves                    |
| O'Keefe                 | O'Keefe Solar/Parking Study          | -            | 500,000   | -             | 500,000     |   |
| O'Keefe                 | Pool Decommissioning                 | -            | -         | 100,000       | 100,000     |   |
| O'Keefe Athletic Fields | Softball Field Long Redesign         | -            | -         | 500,000       | 500,000     | Preliminary estimate                          |
| TBD                     | Miscelleneaous Small Relocations     | -            | _         | -             | -           | To be funded by depts as availablilty allows  |
| Grand Total             |                                      | \$ 1,499,137 | \$664,000 | \$ 4,355,000  | \$6,518,137 |   |



#### UnderGrad - Fall/Spring

| IN-STATE                    | Fall       | 2023       | Spring     | Academic Year |                 |
|-----------------------------|------------|------------|------------|---------------|-----------------|
|                             | Per Credit | Full-Time  | Per Credit | Full-Time     | Full-Time       |
| Day Undergraduate           |            |            |            |               |                 |
| Tuition                     |            |            |            |               |                 |
| In-State                    | \$37.92    | \$455.04   | \$37.92    | \$455.04      | \$910.00        |
| Fees                        |            |            |            |               |                 |
| University Fee <sup>1</sup> | \$438.80   | \$5,265.60 | \$438.80   | \$5,265.60    | \$10,531.20     |
| Capital Improvement Fee     | \$18.20    | \$218.40   | \$18.20    | \$218.40      | 24 12           |
| SGA Fee                     | \$4.20     | \$50.40    | \$4.20     | \$50.40       | \$100.80        |
| Total Tuition and Fees      | 87 26 6    |            |            | 508           | 5. (94)<br>(94) |
| In-State                    | \$499.10   | \$5,989.40 | \$499.10   | \$5,989.40    | \$11,978.80     |

| <u>Evening Undergraduate (SCPS)</u><br>Tuition |          |          |  |
|--|----------|----------|--|
| In-State                                       | \$115.00 | \$115.00 |  |
| Fees   |          |          |  |
| Course Fee                                     | \$313.80 | \$313.80 |  |
| Capital Improvement Fee                        | \$18.20  | \$18.20  |  |
| SGA Fee  | \$4.20   | \$4.20   |  |
| Total Tuition and Fees                         | \$451.20 | \$451.20 |  |
| In-State                                       |          |          |  |
|  | 2        |          |  |

| OUT-OF-STATE                        | Fall       | 2023       | Spring     | Academic Year |             |
|-------------------------------------|------------|------------|------------|---------------|-------------|
|                                     | Per Credit | Full-Time  | Per Credit | Full-Time     | Full-Time   |
| <u>Day Undergraduate</u>            |            |            |            |               |             |
| Tuition                             |            |            |            |               |             |
| Out-of-State                        | \$293.75   | \$3,525.00 | \$293.75   | \$3,525.00    | \$7,050.00  |
| Fees<br>University Fee <sup>1</sup> | \$473.90   | \$5,686.80 | \$473.90   | \$5,686.80    | \$11,373.60 |
| Capital Improvement Fee             | \$18.20    | \$218.40   | \$18.20    | \$218.40      | \$436.80    |
| SGA Fee                             | \$4.20     | \$50.40    | \$4.20     | \$50.40       | \$100.80    |
| Total Tuition and Fees              |            |            |            |               |             |
| Out-of-State                        | \$790.10   | \$9,480.60 | \$790.10   | \$9,480.60    | \$18,961.20 |

| <u>Evening Undergraduate (SCPS)</u> |          |          |  |
|-------------------------------------|----------|----------|--|
| Tuition                             |          |          |  |
| Out-of-State <sup>2</sup>           | \$285.00 | \$285.00 |  |
| Fees                                |          |          |  |
| Course Fee                          | \$318.20 | \$318.20 |  |
| Capital Improvement Fee             | \$18.20  | \$18.20  |  |
| SGA Fee                             | \$4.20   | \$4.20   |  |
| Total Tuition and Fees              | \$625.60 | \$625.60 |  |
| Out-of-State                        |          | 16       |  |
|                                     |          |          |  |



#### Schedule of Student Charges 2023-24 Academic Year

| IN-STATE                | Summer     | 2023      | Summer 2024 |           |  |
|-------------------------|------------|-----------|-------------|-----------|--|
|                         | Per Credit | Full-Time | Per Credit  | Full-Time |  |
| Undergraduate (SCPS)    |            | 1.        |             |           |  |
| Tuition                 |            |           |             |           |  |
| In-State                | \$115.00   |           | \$115.00    |           |  |
| Fees                    |            |           |             |           |  |
| Course Fee              | \$240.10   |           | \$240.10    |           |  |
| Capital Improvement Fee | \$18.20    | 2         | \$18.20     |           |  |
| Total Tuition and Fees  |            |           |             |           |  |
| In-State                | \$373.30   |           | \$373.30    |           |  |

| OUT-OF-STATE                | Summer     | 2023      | Summer 2024 |           |  |
|-----------------------------|------------|-----------|-------------|-----------|--|
|                             | Per Credit | Full-Time | Per Credit  | Full-Time |  |
| <u>Undergraduate (SCPS)</u> |            |           |             |           |  |
| Tuition                     |            |           |             |           |  |
| Out-of-State                | \$250.00   |           | \$250.00    |           |  |
| Fees                        |            |           |             |           |  |
| Course Fee                  | \$243.60   |           | \$243.60    |           |  |
| Capital Improvement Fee     | \$18.20    | 2         | \$18.20     | 2         |  |
| Total Tuition and Fees      |            |           |             |           |  |
| Out-of-State                | \$511.80   |           | \$511.80    |           |  |



### Schedule of Student Charges 2023-24 Academic Year

| Undergraduate Evening (SCPS)/Summer 2024<br>Additional Fees |                            |
|---|----------------------------|
|   |                            |
| Course Fees   |                            |
| Lab Fees  | \$25-\$500 per course      |
| Clinical Fees   | \$15-\$100 per course      |
| Institutes (winter session/summer)                          | \$100 per course           |
| Non-credit course fee                                       | Varies depending on course |
| Social Work Field Service Fee                               | \$125 per course           |
| Application Fees  |                            |
| SCPS Admissions   | \$50.00                    |
| Matriculation Fee (one-time)                                | \$275.00                   |
| Miscellaneous Fees  |                            |
| Payment plans (enrollment fee for TN)                       | \$40/semester              |
| Records Fee for Non-Matriculated Students                   | \$10/semester              |
| Hard copy of Transcript /Green Fee                          | \$5.00                     |
| Health Insurance (waivable) -matriculated students only     | \$3,779.00                 |
| Liability Insurance for Nursing, OT and Athletic Training   | \$15.00                    |
| Late Fees   |                            |
| Late application for degree                                 | \$50.00                    |
| Late Payment (tuition and fees)                             | \$50/month                 |
| Parking Fees and Fines                                      |                            |
| Commuter Parking  | \$82.50/semester           |
| Various Violations  | \$25-\$125 per violation   |
| Violation Appeal Fee if appeal not granted                  | \$5 per violation          |

# **Appendix IV - Tuition/Fees Rates for FY24**

|  | F                | all 2023   | S | pring 2024                 | Academic Year |  |  |
|--|------------------|------------|---|----------------------------|---------------|--|--|
|  |                  | Full-Time  |   | Full-Time                  | Full-Time     |  |  |
| Housing <sup>3</sup>                                   |                  |            |   |                            |               |  |  |
| Bowditch - Premium Single                              |                  | \$6,194.50 |   | \$6,194.50                 | \$12,389.00   |  |  |
| Bowditch - Double                                      |                  | \$5,004.00 |   | \$5,004.00                 | \$10,008.00   |  |  |
| Peabody - Premium Single                               |                  | \$6,194.50 |   | \$6,194.50                 | \$12,389.00   |  |  |
| Peabody - Double                                       |                  | \$5,004.00 |   | \$5,004.00                 | \$10,008.00   |  |  |
| Atlantic Hall - Single                                 |                  | \$6,616.50 |   | \$6,616.50                 | \$13,233.00   |  |  |
| Atlantic Hall- Double                                  |                  | \$6,187.00 |   | \$6,187.00                 |               |  |  |
| Marsh Hall - Premium Single                            |                  | \$6,800.00 |   | \$6,800.00                 |               |  |  |
| Marsh Hall - Double                                    |                  | \$5,566.50 |   | \$5,566.50                 |               |  |  |
| Viking Hall - Single                                   |                  | \$5,945.50 |   | \$5,945.50                 | \$11,891.00   |  |  |
| Viking Hall - Suite Single                             |                  | \$5,945.50 |   | \$5,945.50                 | \$11,891.00   |  |  |
| Viking Hall - Double                                   |                  | \$5,688.50 |   | \$5,688.50                 | \$11,377.00   |  |  |
| Viking Hall - Suite Double                             |                  | \$5,816.00 |   | \$5,816.00                 | \$11,632.00   |  |  |
| Meal Plans <sup>4</sup>                                |                  |            |   |                            |               |  |  |
| All Access Plan - 7 Day Silver Plan                    |                  | 2,195.00   |   | 2,195.00                   | 4,390.00      |  |  |
| All Access Plan - 7 Day Gold Plan                      |                  | 2,405.00   |   | 2,405.00                   | 4,810.00      |  |  |
| All Access Plan - 7 Day Platinum Plan                  |                  | 2,552.00   |   | 2,552.00                   | 5,104.00      |  |  |
| Block Plan 1 - 45 meals                                |                  | 455.00     |   | 455.00                     | 910.00        |  |  |
| Block Plan 2 - 90 meals                                |                  | 950.00     |   | 950.00                     | 1,900.00      |  |  |
| Laundry Fee  |                  |            |   |                            |               |  |  |
| Laundry fee - students in residence halls              |                  | 30.00      |   | 30.00                      | 60.00         |  |  |
| Summer Meal Plan - All Summer                          |                  |            |   |                            | 2,196.00      |  |  |
| Summer Meal Plan - Summer 1                            |                  |            |   |                            | 945.00        |  |  |
| Summer Meal Plan C - Summer 2                          |                  |            |   |                            | 1,275.00      |  |  |
|  |                  |            |   |                            | 1,275.00      |  |  |
| Application Fees                                       |                  |            |   | 4F0.00                     |               |  |  |
| Undergraduate Admissions                               | (ono tim         | 2)         |   | \$50.00<br>\$275.00        |               |  |  |
| Matriculation Fee new matriculated students            |                  | =)         |   | \$275.00                   |               |  |  |
| Late Fees<br>Late Application for Undergraduate Degree |                  |            |   | \$50.00                    |               |  |  |
|  |                  |            |   |                            |               |  |  |
| Late Payment (tuition and fees)                        | \$50.00/month    |            |   |                            |               |  |  |
| Miscellaneous Fees                                     |                  |            |   |                            |               |  |  |
| Payment Plans (enrollment fee for TN)                  | \$40.00/semester |            |   |                            |               |  |  |
| Non-Credit Course Fee                                  |                  |            |   | Varies depending on course |               |  |  |
| Institute Fee (winter session/summer)                  |                  |            |   | \$100.00 per institute     |               |  |  |
| Hard copy of Transcript /Green Fee                     | \$5.00           |            |   |                            |               |  |  |
| Day School Nursing Resource Center Fee                 |                  |            |   | \$100.00 per cours         |               |  |  |
| Mass PIRG Fee (waivable each semester) $^{5}$          |                  | \$10.00    |   | \$10.00                    |               |  |  |
| Records Fee-for non-matriculated students              |                  | \$10.00    |   | \$10.00                    | \$20.00       |  |  |

# **Appendix IV - Tuition/Fees Rates for FY24**

| Health Insurance (waivable) <sup>6</sup>                     |              |          | \$3,779.00 |  |  |  |
|--|--------------|----------|------------|--|--|--|
| Damage Deposit for Resident Students                         |              | \$50.00  |            |  |  |  |
| Liability Insurance for Nursing, OT and Athletic Training St |              | \$15.00  |            |  |  |  |
| Differential Fees for Undergraduate Programs                 |              |          | \$15.00    |  |  |  |
| Art + Design $^{8}$  | \$125.00     | \$125.00 | \$250.00   |  |  |  |
| Biology <sup>7</sup>   | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Business <sup>9</sup>  | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Chemistry <sup>8</sup>                                       | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Computer Science <sup>10</sup>                               | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Education <sup>10</sup>                                      | \$125.00     | \$125.00 | \$250.00   |  |  |  |
| Geography and Sustainability <sup>10</sup>                   | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Geological Sciences 10                                       | \$250.00     | \$250.00 | \$500.00   |  |  |  |
| Nursing <sup>7</sup>   | \$500.00     | \$500.00 | \$1,000.00 |  |  |  |
| Theatre (BA and BFA) <sup>10</sup>                           | \$125.00     | \$125.00 | \$250.00   |  |  |  |
| Cohort Based Program Cost                                    |              |          |            |  |  |  |
| Accelerated 2nd Degree for BSN Summer 2022 Cohort pe         |              | \$625.00 |            |  |  |  |
| Accelerated 2nd Degree for BSN Summer 2023 Cohort pe         |              | \$641.00 |            |  |  |  |
| Accelerated 2nd Degree for BSN Summer 2024 Cohort pe         | er credit 11 |          | \$655.00   |  |  |  |

| Parking Fees                                     |                     |  |  |          |
|--|---------------------|--|--|----------|
| Resident Parking (Atlantic and Peabody lots)     | \$300.00            |  | \$300.00                                   | \$600.00 |
| Resident Parking (Marsh lot)<br>Commuter Parking | \$175.00<br>\$82.50 |  | \$175.00<br>\$82.50                        | 1        |
|  |                     |  | \$25.00 - \$125.00<br>\$5.00 per violation |          |



#### NOTES FOR FY2024

- 1 The University Fee represents the fee anticipated for 2023-2024. Fees may change by action of the Board of Trustees.
- 2 The New England Regional program enables New England residents to enroll at out-of-state New England public colleges and universities at a discount when enrolled in certain majors. For program details see salemstate.edu/nersp.
- 3 Housing rates include (1) \$20 per semester/\$40 per year Residence Hall Association Fee for all residence halls; and (2) \$380 per semester/\$760 per year Technology/Student Fee.

#### 4 Meal Plans

The **All Access Plan** 7-Day Silver Plan will be the minimum required plan for students living in Peabody, Bowditch, Marsh or Viking Hall.

| Plan Name           | Board Meals | Guest<br>Meals | ining<br>ollars | ipper<br>Card | ost per<br>mester |
|---------------------|-------------|----------------|-----------------|---------------|-------------------|
| 7 Day Silver Plan   | Unlimited   | 3              | \$<br>1         | \$<br>50      | \$<br>2,195       |
| 7 Day Gold Plan     | Unlimited   | 6              | \$<br>200       | \$<br>100     | \$<br>2,405       |
| 7 Day Platinum Plan | Unlimited   | 8              | \$<br>325       | \$<br>150     | \$<br>2,552       |

Block Plan 1 will be the minimum required plan for all students living in Atlantic.

| Plan Name               | Board Meals | Guest<br>Meals | ning<br>ollars | -  | pper<br>Card | ost per<br>mester |
|-------------------------|-------------|----------------|----------------|----|--------------|-------------------|
| Block Plan 1 - 45 meals | 45          | 0              | \$<br>125      | \$ | 25           | \$<br>455         |
| Block Plan 2 - 90 meals | 90          | 0              | \$<br>300      | \$ | 50           | \$<br>950         |

**Summer Meal Plans** are paid in one lump sum for various meal plan options for the summer.

- 5 Charged for all day students each semester. Student may opt out and have fee waived on line.
- 6 Charged for all students enrolled in at least 75 percent of a full-time course load. Student may opt out and have fee waived if covered by other health insurance.
- 7 Annual additional fees beginning with academic year 2016-17 entrants to program (incoming or transfers).
- 8 Annual additional fees beginning with academic year 2017-18 entrants to program (incoming or transfers).
- 9 Annual additional fees beginning with academic year 2019-20 entrants to program (incoming or transfers).
- 10 Annual additional fees beginning with academic year 2022-23 entrants to program (incoming or transfers).
- 11 Accelerated 2nd Degree for Bachelor of Science, Nursing (BSN) is a cohort based program with a charge of Summer of 2022 entering cohort of \$625.00; Summer of 2023 entering cohort of \$641.00. Summer of 2024 entering cohort of \$655.00



In-State

# **Appendix IV - Tuition/Fees Rates for FY24**

#### Schedule of Student Charges 2023-24 Academic Year

| IN-STATE                         | Fall 2023  | Spring 2024 | Summer 2024 |  |
|----------------------------------|------------|-------------|-------------|--|
|                                  | Per Credit | Per Credit  | Per Credit  |  |
| Graduate - Price Group 1         |            |             |             |  |
| Tuition                          |            |             |             |  |
| In-State                         | \$140.00   | \$140.00    | \$140.00    |  |
| Fees                             |            | ~           |             |  |
| Course Fee                       | \$292.60   | \$292.60    | \$292.60    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           |            |             | 1.1         |  |
| In-State                         | \$450.80   | \$450.80    | \$450.80    |  |
| <u> Graduate - Price Group 2</u> |            |             |             |  |
| Tuition                          |            |             |             |  |
| In-State                         | \$140.00   | \$140.00    | \$140.00    |  |
| Fees                             |            |             |             |  |
| Course Fee                       | \$341.00   | \$341.00    | \$341.00    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           |            |             | 1.1         |  |
| In-State                         | \$499.20   | \$499.20    | \$499.20    |  |
| Graduate - Price Group 3         |            |             |             |  |
| Tuition                          |            |             |             |  |
| In-State                         | \$140.00   | \$140.00    | \$140.00    |  |
| Fees                             |            |             |             |  |
| Course Fee                       | \$406.40   | \$406.40    | \$406.40    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           |            |             |             |  |
|                                  |            |             |             |  |

\$564.60

\$564.60

\$564.60



Schedule of Student Charges 2023-24 Academic Year

| OUT-OF-STATE                     | Fall 2023  | Spring 2024 | Summer 2024 |  |
|----------------------------------|------------|-------------|-------------|--|
|                                  | Per Credit | Per Credit  | Per Credit  |  |
| <u> Graduate - Price Group 1</u> | 24.2       |             | 6           |  |
| Tuition                          |            |             |             |  |
| Out-of-State                     | \$230.00   | \$230.00    | \$230.00    |  |
| Fees                             |            |             |             |  |
| Course Fee                       | \$294.90   | \$294.90    | \$294.90    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           | 2. W.      | 16.<br>16.  | 2 V. S.     |  |
| Out-of-State                     | \$543.10   | \$543.10    | \$543.10    |  |
|                                  | 5          | 8           | 5           |  |
| Graduate - Price Group 2         |            |             |             |  |
| Tuition                          | 297        | 297         | 392         |  |
| Out-of State                     | \$230.00   | \$230.00    | \$230.00    |  |
| Fees                             |            |             |             |  |
| Course Fee                       | \$343.40   | \$343.40    | \$343.40    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           |            |             |             |  |
| Out-of-State                     | \$591.60   | \$591.60    | \$591.60    |  |
| Graduate - Price Group 3         |            |             |             |  |
| Tuition                          |            |             |             |  |
| Out-of-State                     | \$230.00   | \$230.00    | \$230.00    |  |
| Fees                             |            | <i>3</i> .  | 24          |  |
| Course Fee                       | \$408.20   | \$408.20    | \$408.20    |  |
| Capital Improvement Fee          | \$18.20    | \$18.20     | \$18.20     |  |
| Total Tuition and Fees           | \$656.40   | \$656.40    | \$656.40    |  |

Grad School - Fall/Spring/ Summer



# Schedule of Student Charges 2023-24 Academic Year

| Graduate School<br>Additional Fees                        |                          |
|---|--------------------------|
|   |                          |
| Course Fees   |                          |
| Lab Fees  | \$25-\$500 per course    |
| Clinical Fees   | \$15-\$100 per course    |
| Field Placement Fee for MSW                               | \$100-\$250 per course   |
| Institutes (winter session/summer)                        | \$100 per course         |
| Application Fees  |                          |
| Graduate Admissions                                       | \$50.00                  |
| Matriculation Fee (one-time)                              | \$275.00                 |
| Comprehensive Exam Application                            | \$50.00                  |
| Miscellaneous Fees  |                          |
| Payment plans (enrollment fee for TN)                     | \$40/ semester           |
| Records Fee for Non-Matriculated Students                 | \$10/semester            |
| Hard copy of Transcript /Green Fee                        | \$5.00                   |
| Health Insurance (waivable)                               | \$3,779.00               |
| Liability Insurance for Nursing, OT and Athletic Training | \$15.00                  |
| Late Fees   |                          |
| Late application for degree                               | \$50.00                  |
| Late Payment (tuition and fees)                           | \$50/month               |
| Parking Fees and Fines                                    |                          |
| Commuter Parking  | \$82.50/semester         |
| Various Violations  | \$25-\$125 per violation |
| Violation Appeal Fee if appeal not granted                | \$5 per violation        |



Salem State University Graduate Price Groups

Educational Leadership

Program

Price Group 1 Master's Programs English (MA) History (MA) Education - Master's Programs Early Childhood Education (MEd) Elementary Education (MEd) English (MA/MAT) English (MAT) English to Speakers of Other Languages (ESOL) (MAT) History (MAT) Leadership in Physical Education & Movement Studies (MEd) Library Media Studies (MEd) Mathematics (MAT) Middle School Education (MED) Middle School Math (MAT) Physical Education (MAT) Reading (MEd) Secondary Education (MED) Spanish (MAT) Special Education (MEd) Education - Licensure Only Programs Early Childhood Education Elementary Education English to Speakers of Other Languages (ESOL) Library Media Studies Mathematics Middle School Education (Initial Licensure Only) Reading Secondary Science (Initial Licensure) Special Education Graduate Certificate Programs Autism Spectrum Disorders **Digital Studies** Global Policy Analysis (closed to new entrants) Holocaust and Genocide Studies Public History Teaching English to Speakers of Other Languages Writing and Rhetoric Studies Teacher Leadership Certificate of Advanced Graduate Study (CAGS)

Master's Programs Behavior Analysis (MS) Counseling (MS) Criminal Justice (MS) Geo-Information Science (MS) Industrial/Organizational Psychology (MS) Mathematics (MS) Nursing (MSN) Social Work (MSW) Education - Master's Programs Higher Education in Student Affairs (MEd) School Counseling (MEd) Education - Licensure Only Programs School Adjustment Counselor (Initial Licensure Only) School Counseling Graduate Certificate Programs Applied Behavior Analysis (closed to new entrants) Clinical Trial Management (closed to new entrants) Computer Science (closed to new entrants) Counselina Geo-Information Science Nursing Education Sport Development and Management

Program

#### Price Group 3

Price Group 2

Master's Programs Accounting (MS) Athletic Training (MS) Business Administration (MBA) Occupational Therapy – Direct Entry (MS) Occupational Therapy (MS) Graduate Certificate Programs Business

Graduate non-matriculated students will be charged at the Price Group 2 rate.